## CURRENT REPORT



Item 2.02. Results of Operations and Financial Condition

On August 2, 2007, Eastman Kodak Company issued a press release describing its financial results for its second fiscal quarter ended June 30, 2007. Copies of the press release and financial discussion document are attached as Exhibits 99.1 and 99.2, respectively, to this report.

Within the Company's second quarter 2007 press release and financial discussion document, the Company makes reference to certain non-GAAP financial measures including "Digital earnings improvement", "Traditional earnings improvement", "Digital revenue", "Traditional revenue", "Net cash generation", "GCG digital revenue improvement", "Net cash generation goal", "Digital earnings from operations goal" and "Digital revenue growth forecast", which have directly comparable GAAP financial measures. The Company believes that these measures represent important internal measures of performance. Accordingly, where these non-GAAP measures are provided, it is done so that investors have the same financial data that management uses with the belief that it will assist the investment community in properly assessing the underlying performance of the Company on a year-over-year basis. Whenever such information is presented, the Company has complied with the provisions of the rules under Regulation G and Item 2.02 of Form 8-K. The specific reasons, in addition to the reasons described above, why the Company's management believes that the presentation of the non-GAAP financial measures provides useful information to investors regarding Kodak's financial condition, results of operations and cash flows are as follows:

Digital earnings improvement / Traditional earnings improvement / Digital revenue / Traditional revenue / GCG digital revenue improvement / Digital earnings from operations goal / Digital revenue growth forecast - Due to the Company's ongoing digital transformation, management views the Company's performance based on the following three key metrics: digital revenue growth, digital earnings growth and net cash generation. These three key metrics are emphasized in the Company's attached earnings release for the second quarter of 2007. These digital measures form the basis of internal management performance expectations and certain incentive compensation. Accordingly, these digital measures are presented so that investors have the same financial data that management uses with the belief that it will assist the investment community in properly assessing the underlying performance of the Company against its key metrics on a year-over-year and quarter-sequential basis, as the Company undergoes this digital transformation.

Net cash generation / Net cash generation goal - The Company believes that the presentation of net cash generation is useful information to investors as it facilitates the comparison of cash flows between reporting periods. In addition, management utilizes these measures as tools to assess the Company's ability to repay debt and repurchase its own common stock, after it has satisfied its working capital needs (including restructuring-related payments), dividends, capital expenditures, acquisitions and investments. The net cash generation measure equals net cash provided by continuing operations from operating activities, as determined under Generally Accepted Accounting Principles in the U.S. (GAAP), minus capital expenditures, plus proceeds from the sale of assets, investments in unconsolidated affiliates, and dividends. Net cash generation forms the basis of internal management performance expectations (it is one of the Company's three key metrics) and certain incentive compensation.
Accordingly, the Company believes that the presentation of this information is useful to investors as it provides them with the same data as management uses to facilitate their assessment of the Company's cash position.
(c) Exhibits

Exhibit 99.1 Press release issued August 2, Furnished with 2007 regarding financial results this document for the second quarter of 2007

Exhibit 99.2 Financial discussion document issued August 2, 2007 regarding financial results for the second quarter of 2007

Furnished with
this document

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EASTMAN KODAK COMPANY

By: /s/ Diane E. Wilfong
Name: Diane E. Wilfong
Title: Chief Accounting Officer and Controller

Date: August 2, 2007

## EXHIBIT INDEX



Kodak Reports Significantly Improved 2nd Quarter Operating Results on Sales of \$2.510 Billion

Reaffirms Full-Year Cash, Digital Revenue, and Digital Earnings Goals
Reduces 2nd Quarter SG\&A Expenses by $\$ 87$ Million; Gross Profit Margins Improve Across All Major Businesses, Driven by Reduced Cost

GAAP Pre-Tax Loss from Continuing Operations Reduced by $41 \%$ to \$173 Million; Company Ends Quarter with $\$ 1.925$ Billion in Cash

New Consumer Inkjet Products and Imaging Sensor Technology Seeing Positive Market Acceptance; Graphic Communications Group's Enterprise Solutions Business Achieves a $40 \%$ Sales Increase

ROCHESTER, N.Y.--(BUSINESS WIRE)--Aug. 2, 2007--Eastman Kodak Company (NYSE:EK) today reported a $\$ 121$ million year-over-year improvement in pre-tax results from continuing operations, reflecting gross profit margin improvements across all of its major business units. The company achieved a $\$ 97$ million improvement in digital earnings and a $\$ 31$ million improvement in traditional earnings, as expenses declined. In addition, the company reported a $\$ 135$ million after-tax loss from continuing operations, or $\$ 0.47$ per share, an improvement of $\$ 220$ million, or $\$ 0.77$ per share, as compared to the prior year.

Kodak also reaffirmed its plan to achieve its full-year financial goals for net cash generation, digital revenue growth and digital earnings.
"Our second-quarter results reinforce our confidence in our full-year performance," said Antonio M. Perez, Chairman and Chief Executive Officer, Eastman Kodak Company. "Revenues during the second quarter were in line with our expectations. Earnings improved across all of our major business units, reflecting our strong focus on cost reduction and operational efficiencies. We continue to expect a strong second half, with double-digit sales growth in both of our major digital businesses, driven by a stronger-than-ever portfolio of digital products, including our revolutionary consumer inkjet printing system, new image sensors, workflow software, and an expanded line of NEXPRESS digital color printing presses. I'm pleased with our first-half results, and I remain confident in our ability to achieve our 2007 key strategic objectives."

On the basis of generally accepted accounting principles in the U.S. (GAAP), the company reported a second-quarter loss from continuing operations of $\$ 173$ million pre-tax, $\$ 135$ million after tax, or $\$ 0.47$ per share, compared with a loss of $\$ 294$ million pre-tax, $\$ 355$ million after tax, or $\$ 1.24$ per share in the year-ago period. Items of expense impacting comparability in the second quarter of 2007 totaled $\$ 266$ million after tax, or $\$ 0.92$ per share. The most significant item was restructuring costs of $\$ 316$ million before tax and $\$ 248$ million after tax, or $\$ 0.86$ per share. In the second quarter of 2006 , items that impacted comparability totaled $\$ 206$ million after tax, or $\$ 0.72$ per share, primarily reflecting restructuring costs.

For the second quarter of 2007:
-- Sales totaled $\$ 2.510$ billion, a decrease of $7 \%$ from $\$ 2.688$ billion in the second quarter of 2006. Digital revenue totaled $\$ 1.460$ billion, a $3 \%$ increase from $\$ 1.417$ billion. Traditional revenue totaled $\$ 1.044$ billion, a $17 \%$ decline from $\$ 1.262$ billion in the year-ago quarter.
-- The company's second-quarter loss from continuing operations, before interest, other income (charges), net, and income taxes was $\$ 163$ million, compared with a loss of $\$ 257$ million in the year-ago quarter.

Other financial details:
-- Gross Profit margin was 26.2\% for the quarter, up from $21.4 \%$ in the prior year, primarily attributable to lower costs, driven by manufacturing footprint reductions and the favorable impact of foreign exchange, offset by adverse silver and aluminum costs.
-- Selling, General and Administrative expenses decreased \$87 million from the year-ago quarter, reflecting the company's
cost reduction activities. SG\&A as a percentage of revenue was $17 \%$, down from $19 \%$ in the year-ago quarter.
-- Net Cash Generation for the second quarter was negative $\$ 251$ million, compared with negative $\$ 74$ million in the year-ago quarter. Net Cash Generation for the first half of 2007 was negative $\$ 704$ million, compared with negative $\$ 691$ million in the year-ago period. This corresponds to net cash used in operating activities from continuing operations of \$298 million for the second quarter, compared with $\$ 17$ million in the year-ago quarter, driven primarily by changes in working capital. For the first half of 2007, net cash used in operating activities from continuing operations was $\$ 695$ million, compared with $\$ 554$ million in the year-ago period.
-- On April 30, 2007, the company completed the sale of its Health Group to an affiliate of Onex Corporation for $\$ 2.350$ billion. As previously announced, the company used a portion of the cash proceeds from that transaction to fully repay $\$ 1.145$ billion of outstanding secured term debt. As of June 30, 2007, the company's debt level was $\$ 1.624$ billion, a $\$ 1.154$ billion reduction from the 2006 year-end debt level of $\$ 2.778$ billion.
-- Kodak held $\$ 1.925$ billion in cash and cash equivalents as of June 30, 2007.

Segment sales and results from continuing operations, before interest, taxes, and other income and charges (earnings from operations), are as follows:
-- Consumer Digital Imaging Group results improved by $\$ 78$ million to a loss of $\$ 55$ million, compared with a year-ago loss of $\$ 133$ million. This improvement was driven by changes in product portfolio management and lower SG\&A expenses, partially offset by scaling of the manufacturing and new product introduction activities in the Inkjet Systems business. Revenues for the second quarter totaled $\$ 1.000$ billion, down from $\$ 1.105$ billion in the year-ago quarter. This largely reflects anticipated decreases in traditional photofinishing products and services at retail, partially offset by growth in consumer imaging services and imaging sensors. The new consumer inkjet printer line continues to receive strong customer response and the company continues to expand retail distribution as it increases manufacturing capacity.
-- Graphic Communications Group earnings from operations were \$44 million, compared with $\$ 16$ million in the year-ago quarter. This earnings increase was primarily driven by manufacturing productivity improvements and lower SG\&A expenses, partially offset by higher aluminum costs. Sales for the second quarter were $\$ 929$ million, a $2 \%$ increase from the year-ago quarter. Revenues from digital products improved by $6 \%$ for the quarter versus the prior year, driven by favorable foreign exchange and increased sales of digital plates. In addition, the Enterprise Solutions business achieved a $40 \%$ revenue increase, driven by strong sales of workflow software.
-- Film Products Group earnings from operations were \$137 million, compared with $\$ 119$ million in the year-ago quarter, representing a strong improvement in the face of declining revenue. During the second quarter of 2007, the group achieved a $25 \%$ operating margin, as compared with $18 \%$ in the year-ago quarter. The operating margin performance resulted from changing product mix, lower depreciation expense, and actions to reduce traditional infrastructure ahead of revenue declines. Film Products Group sales were $\$ 559$ million, down from $\$ 660$ million in the year-ago quarter, representing a decrease of $15 \%$.
"The performance of our business units this quarter is more evidence of the progress that we are making in positioning Kodak for sustainable success," said Perez. "I am proud of my team's performance and I am encouraged by the enthusiastic market response to our new products. We continue to make great strides in transforming Kodak into a growing, profitable digital company."
to transform its business: net cash generation, digital earnings from operations and digital revenue growth.

As indicated during its first-quarter conference call with investors, the company's goal for net cash generation this year is in excess of $\$ 100$ million after restructuring disbursements of approximately $\$ 600$ million. This outlook corresponds to expected net cash provided by continuing operations from operating activities, on a GAAP basis, in the range of $\$ 200$ million to $\$ 450$ million.

Additionally, the company's goal for 2007 full-year digital earnings from operations is $\$ 150$ million to $\$ 250$ million, which corresponds to a GAAP loss from continuing operations before interest, other income (charges), net, and income taxes for the full year of $\$ 550$ million to $\$ 650$ million.

Finally, the company continues to forecast 2007 digital revenue growth of $3 \%$ to $5 \%$, with total 2007 revenue expected to be down between $4 \%$ and $7 \%$.

Conference Call
Antonio Perez and Kodak Chief Financial Officer Frank Sklarsky will host a conference call with investors at 11:00 a.m. Eastern Time today. To access the call, please use the direct dial-in number: 913-312-1292, access code 4557735. There is no need to pre-register.

For those wishing to participate via an Internet Broadcast, please access our Kodak Investor Center web page at: http://www. kodak.com/go/invest.

The call will be recorded and available for playback by 2:00 p.m. Eastern Time today by dialing 719-457-0820, access code 4557735. The playback number will be active until Thursday, August 9th at 5:00 p.m. Eastern Time.

CAUTIONARY STATEMENT PURSUANT TO SAFE HARBOR PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

Certain statements in this press release may be forward-looking in nature, or "forward-looking statements" as defined in the United States Private Securities Litigation Reform Act of 1995. For example, references to the Company's expectations for digital earnings from operations, digital revenue growth, net cash generation, sales growth, revenue, and net cash from continuing operations are forward-looking statements.

Actual results may differ from those expressed or implied in forward-looking statements. In addition, any forward-looking statements represent the Company's estimates only as of the date they are made, and should not be relied upon as representing the Company's estimates as of any subsequent date. While the Company may elect to update forward-looking statements at some point in the future, the Company specifically disclaims any obligation to do so, even if its estimates change. The forward-looking statements contained in this press release are subject to a number of factors and uncertainties, including the successful:
-- execution of the digital growth and profitability strategies, business model and cash plan;
-- implementation of the cost reduction programs;
-- transition of certain financial processes and administrative functions to a global shared services model and the outsourcing of certain functions to third parties;
-- implementation of, and performance under, the debt management program, including compliance with the Company's debt covenants;
-- development and implementation of product go-to-market and e-commerce strategies;
-- protection, enforcement and defense of the Company's intellectual property, including defense of our products against the intellectual property challenges of others;
-- implementation of intellectual property licensing and other strategies;
-- integration of the Company's businesses to SAP, the Company's enterprise system software;
-- completion of various portfolio actions;
-- reduction of inventories;
-- integration of acquired businesses and consolidation of the Company's subsidiary structure;
-- improvement in manufacturing productivity and techniques;
-- improvements in working capital management and cash conversion cycle;
-- improvement in supply chain efficiency; and
-- implementation of the strategies designed to address the decline in the Company's traditional businesses.

The forward-looking statements contained in this press release are subject to the following additional risk factors:
-- inherent unpredictability of currency fluctuations, commodity prices and raw material costs;
-- competitive actions, including pricing;
-- changes in the Company's debt credit ratings and its ability to access capital markets;
-- the nature and pace of technology evolution;
-- changes to accounting rules and tax laws, as well as other factors which could impact the Company's reported financial position or effective tax rate;
-- pension and other post retirement benefit cost factors, such as actuarial assumptions, market performance, and employee retirement decisions;
-- general economic, business, geo-political and regulatory conditions or unanticipated environmental liabilities or costs;
-- market growth predictions;
-- continued effectiveness of internal controls; and
-- other factors and uncertainties disclosed from time-to-time in the Company's filings with the Securities and Exchange Commission.

Any forward-looking statements in this press release should be evaluated in light of these important factors and uncertainties.

Eastman Kodak Company
Second Quarter 2007 Results
Non-GAAP Reconciliations

Within the Company's second quarter 2007 press release and financial discussion document, reference is made to certain non-GAAP financial measures, including "digital earnings improvement", "traditional earnings improvement", "digital revenue", "traditional revenue", "net cash generation", "GCG digital revenue improvement", "net cash generation goal", "digital earnings from operations goal" and "digital revenue growth forecast". Whenever such information is presented, the Company has complied with the provisions of the rules under Regulation G and Item 2.02 of Form 8-K. The Company's management believes that the presentation of each of these non-GAAP financial measures provides useful information to investors regarding Kodak's financial condition, results of operations and cash flows as provided in the Form 8-K filed in connection with this press release.

The following table reconciles digital and traditional earnings improvements to the most directly comparable GAAP measure of improvement in loss from continuing operations before income taxes (dollar amounts in millions):

| Digital earnings improvement, as presented | \$ | 97 |
| :---: | :---: | :---: |
| Traditional earnings improvement, as presented |  | 31 |
| New technologies earnings improvement |  | 15 |
| Restructuring costs and other items |  | (49) |
| Loss from continuing operations before interest, other |  |  |
| income (charges), net and income taxes improvement (GAAP basis) | \$ | 94 |
| Improvement in interest expense and other income (charges), net |  | 27 |
| Loss from continuing operations before income taxes improvement (GAAP basis), as presented | \$ | 121 |

The following table reconciles digital revenue and traditional revenue to the most directly comparable GAAP measure of consolidated revenue (dollar amounts in millions):

|  |  | Increase/ |  |
| :--- | ---: | ---: | ---: |
|  | Q2 2007 Q2 2006 |  |  |
| (Decrease) |  |  |  |

The following table reconciles net cash generation to the most directly comparable GAAP measure of net cash used in continuing operations from operating activities (dollar amounts in millions):

|  | Q2 2007 Q2 2006 YTD 2007 YTD 2006 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash used in continuing operations from operating activities (GAAP basis), as presented |  | (298) | \$ | (17) | \$ | 5) | \$ |  |
| Additions to properties |  | (59) |  | (83) |  | (125) |  | (161) |
| Net proceeds from sales of businesses/assets |  | 106 |  | 26 |  | 116 |  | 33 |
| Investments in unconsolidated affiliates |  |  |  |  |  |  |  | (9) |
| Net cash generation (continuing operations), as presented |  | (251) | \$ | (74) | \$ | (704) | \$ | (691) |

The following table reconciles GCG digital revenue improvement to the most directly comparable GAAP measure of GCG total segment revenue improvement:

|  | 2007 <br> Improvement <br> (Decline) |
| :--- | ---: |
| GCG digital revenue improvement, as presented | $---------6 \%$ |
| GCG traditional revenue decline |  |
| GCG total segment revenue improvement (GAAP basis), as <br> presented | $-17 \%$ |

The following table reconciles the net cash generation goal to the most directly comparable GAAP measure of net cash provided by continuing operations from operating activities goal (dollar amounts in millions):

Additions to properties, net proceeds from sales of businesses/assets, distributions from/(investments
in) unconsolidated affiliates and dividends goal
et cash provided by continuing operations from operating activities goal (GAAP basis), as presented

100-350
\$200-\$450
================

The following table reconciles the digital earnings from operations goal to the most directly comparable GAAP measure of loss from continuing operations before interest, other income (charges), net and income taxes goal (dollar amounts in millions):

| Digital earnings from operations goal, as presented | $\$ 150-\$ 250$ |
| :--- | :--- |
| Traditional earnings, new technologies earnings, |  |
| restructuring costs and other discrete items goals | $(700)-(900)$ |
|  |  |
| Loss from continuing operations before interest, other <br> income (charges), net and income taxes goal (GAAP <br> basis), as presented | \$(550)-\$(650) |

The digital revenue growth forecast for 2007, as presented, of $3 \%$ to 5\% corresponds to the most directly comparable GAAP measure of expected total company revenue decline for 2007, as presented, of $4 \%$ to 7\%. Items to reconcile from the digital revenue growth forecast to expected total company revenue decline are expected traditional and new technologies revenue declines of $13 \%$ to $22 \%$.

As previously announced, the Company will only report its results on a GAAP basis, which will be accompanied by a description of non-operational items affecting its GAAP quarterly results by line item in the statement of operations. The Company defines non-operational items as restructuring and related charges, gains and losses on sales of assets, certain asset impairments, the related tax effects of those items and certain other significant pre-tax and tax items not related to the Company's core operations. Non-operational items, as defined, are specific to the Company and other companies may define the term differently. The following table presents a description of the non-operational items affecting the Company's quarterly results by line item in the statement of operations for the second quarter of 2007 and 2006, respectively.

in connection with focused cost
reduction actions

|  | 6 |  | 5 |  |
| :---: | :---: | :---: | :---: | :---: |
| Subtotal | 21 | 0.07 | 68 | 0.24 |

SG\&A


## Restructuring

-     - Charges for focused cost reduction actions

|  | 295 | 156 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Subtotal | 295 | 1.03 | 156 | 0.55 |

Other Operating Income/(Charges), Net

-     - Gains on sale of property related
to focused cost reduction actions, net
-     - Impairment of property related to focused cost reduction actions 6 9

| Subtotal | (33) | (0.12) | 6 | 0.02 |
| :---: | :---: | :---: | :---: | :---: |

## Taxes

-     - Audit settlement, establishment of foreign valuation allowances and adjustments of uncertain tax positions 36
-     - Tax impacts of the above-mentioned pre-tax items
(28)

| Subtotal | (17) | (0.06) | (28) | (0.10) |
| :---: | :---: | :---: | :---: | :---: |

[^0]
# SECOND QUARTER 2007 COMPARED WITH SECOND QUARTER 2006 

RESULTS OF OPERATIONS - CONTINUING OPERATIONS

## CONSOLIDATED

## Worldwide Revenues

Net worldwide sales were $\$ 2,510$ million for the second quarter of 2007 as compared with $\$ 2,688$ million for the second quarter of 2006, representing a decrease of $\$ 178$ million or $7 \%$. The decrease in net sales was primarily due to declines in volumes and unfavorable price/mix, which decreased second quarter sales by approximately 6.6 and 2.7 percentage points, respectively. The decrease in volumes was primarily driven by Consumer Film Capture within FPG, snapshot printing within Digital Capture and Devices and the traditional portion of Retail Printing, both within CDG, and the traditional consumables portion of Prepress Solutions within GCG. The negative price/mix was primarily driven by Digital Capture and Devices and Retail Printing, both within CDG, as well as Consumer Film Capture and Entertainment Imaging within FPG. Second quarter sales were positively impacted by foreign exchange, which increased sales by $\$ 71$ million or approximately 2.6 percentage points.

## Digital Strategic Product Groups' Revenues

The Company's digital product sales were $\$ 1,460$ million for the second quarter of 2007 as compared with $\$ 1,417$ million for the prior year quarter, representing an increase of $\$ 43$ million, or $3 \%$, primarily driven by increased revenues from Enterprise Solutions and growth in the digital prepress consumables portion of Prepress Solutions, both within GCG. CDG digital revenues were essentially flat year-over-year primarily driven by the decline in snapshot printing, partially offset by sales of the recently introduced digital picture frames.

## Traditional Strategic Product Groups' Revenues

Net sales of the Company's traditional products were $\$ 1,044$ million for the second quarter of 2007 as compared with $\$ 1,262$ million for the prior year quarter, representing a decrease of $\$ 218$ million, or $17 \%$, primarily driven by declines in Consumer Film Capture within FPG, Retail Printing within CDG, and traditional prepress consumables sales within GCG.

Product sales from new technologies were $\$ 6$ million for the second quarter of 2007 and $\$ 9$ million for the second quarter of 2006.

## Gross Profit

Gross profit was $\$ 658$ million for the second quarter of 2007 as compared with $\$ 575$ million for the second quarter of 2006, representing an increase of $\$ 83$ million, or $14 \%$. The gross profit margin was $26.2 \%$ in the current quarter as compared with $21.4 \%$ in the prior year quarter. The 4.8 percentage point increase was primarily attributable to reduced manufacturing and other costs, which increased gross profit margins by approximately 6.5 percentage points, and were driven by a combination of lower restructuring-related charges, lower depreciation expense, and the impact of the Company's cost reduction initiatives, partially offset by increased silver and aluminum costs. Gross profit margins were also favorably impacted by foreign exchange, which increased gross profit margins by approximately 0.8 percentage points. These increases were partially offset by unfavorable price/mix and volume declines, which reduced gross profit margins by approximately 2.0 percentage points and 0.5 percentage points, respectively. The negative price/mix was primarily driven by Digital Capture and Devices within CDG, Prepress Solutions within GCG and price/mix declines within FPG, while the volume declines were largely driven by Consumer Film Capture within FPG, snapshot printing within CDG, and the traditional portion of Retail Printing within CDG.

Selling, General and Administrative Expenses
Selling, general and administrative expenses (SG\&A) were \$431
million for the second quarter of 2007 as compared with $\$ 518$ million for the prior year quarter, representing a decrease of $\$ 87$ million, or $17 \%$. SG\&A as a percentage of sales decreased from $19 \%$ in the second quarter of 2006 to $17 \%$ in the second quarter of 2007. The year-over-year decrease in SG\&A is primarily attributable to significant Company-wide cost reduction actions.

Research and Development Costs
Research and development costs (R\&D) were $\$ 128$ million for the second quarter of 2007 as compared with $\$ 152$ million for the second quarter of 2006, representing a decrease of $\$ 24$ million, or $16 \%$. R\&D as a percentage of sales was $5 \%$ for the second quarter of 2007 as compared with the prior year quarter of $6 \%$. This decrease was primarily driven by the continuing realignment of resources, as well as the timing of development of new products.

## Restructuring Costs and Other

Restructuring costs and other were $\$ 295$ million for the second quarter of 2007 as compared with $\$ 156$ million for the prior year quarter, representing an increase of $\$ 139$ million or $89 \%$. The most significant portion of the second quarter costs was a $\$ 238$ million impairment charge taken in the current quarter related to the sale of the Company's Xiamen, China facility. These costs, as well as the restructuring-related costs reported in cost of goods sold, are discussed in further detail under "RESTRUCTURING COSTS AND OTHER" below.

## Other Operating (Income) Expenses, Net

The other operating (income) expenses, net category includes gains and losses on sales of capital assets and certain asset impairment charges. Other operating income was $\$ 33$ million for the second quarter of 2007 as compared with other operating expenses of $\$ 6$ million for the second quarter of 2006, representing an improvement of \$39 million. This improvement was largely driven by the gain on the sale of the Light Management Films business, as well as increased gains on sales of capital assets in the current quarter.

Loss From Continuing Operations Before Interest, Other Income (Charges), Net and Income Taxes

The loss from continuing operations before interest, other income (charges), net and income taxes for the second quarter of 2007 was $\$ 163$ million as compared with a loss of $\$ 257$ million for the second quarter of 2006, representing an improvement in earnings of $\$ 94$ million. This change is attributable to the reasons described above.

## Interest Expense

Interest expense for the second quarter of 2007 was $\$ 31$ million as compared with $\$ 43$ million for the prior year quarter, representing a decrease of $\$ 12$ million, or $28 \%$. Lower interest expense is primarily due to lower debt levels as a result of the full payoff of the Company's Secured Term Debt in the current quarter.

## Other Income (Charges), Net

The other income (charges), net category includes interest income, income and losses from equity investments, and foreign exchange gains and losses. Other income for the current quarter was $\$ 21$ million as compared with other income of $\$ 6$ million for the second quarter of 2006. The increase of $\$ 15$ million is primarily attributable to higher interest income, and was also impacted by lower losses on foreign exchange transactions than in the prior year.

## Income Tax (Benefit) Provision

For the second quarter of 2007, the Company recorded a benefit of $\$ 38$ million on a pre-tax loss of $\$ 173$ million, representing an effective rate of $22.0 \%$. The difference of $\$ 23$ million between the recorded benefit of $\$ 38$ million and the benefit of $\$ 61$ million that would result from applying the U.S. statutory rate of $35.0 \%$ is primarily attributable to: (1) losses generated in certain jurisdictions outside the U.S., which were not benefited and (2) the mix of earnings from operations in certain lower-taxed jurisdictions outside the U.S. Other significant items that caused the difference from the statutory tax rate include non-U.S. tax benefits of $\$ 27$ million associated with total worldwide restructuring costs and asset impairments; a net benefit of $\$ 15$ million associated with adjustments

During the second quarter the Company identified a deferred tax asset in a foreign jurisdiction, which should have been appropriately reserved with a valuation allowance in a prior period. Therefore, the Company recorded a valuation allowance of $\$ 20$ million in the current quarter to appropriately reflect the net deferred tax asset balance. This amount is included in the $\$ 42$ million provision discussed above.

In accordance with SFAS No. 109, "Accounting for Income Taxes," the Company recorded a tax benefit in continuing operations associated with the realization of current year losses in certain jurisdictions where it has historically had a valuation allowance due to the recognition of the pre-tax gain in discontinued operations.

For the second quarter of 2006, the Company recorded a provision of $\$ 61$ million on a pre-tax loss of $\$ 294$ million, representing an effective rate of (20.7)\%. The difference of $\$ 164$ million between the recorded provision of $\$ 61$ million and the benefit of $\$ 103$ million that would result from applying the U.S. statutory rate of $35.0 \%$ is primarily attributable to: (1) losses generated within the U.S. and in certain jurisdictions outside the U.S., which were not benefited and (2) the mix of earnings from operations in certain lower-taxed jurisdictions outside the U.S. Other significant items that caused the difference from the statutory tax rate include non-U.S. tax benefits of $\$ 27$ million associated with total worldwide restructuring costs and asset impairments; and discrete tax charges relating primarily to purchase accounting for the Creo acquisition, tax rate changes, and impacts from ongoing tax audits with respect to open tax years of $\$ 40$ million.

## Loss From Continuing Operations

The loss from continuing operations for the second quarter of 2007 was $\$ 135$ million, or $\$ .47$ per basic and diluted share, as compared with a loss from continuing operations for the second quarter of 2006 of $\$ 355$ million, or $\$ 1.24$ per basic and diluted share, representing an improvement in earnings of $\$ 220$ million. This improvement in earnings from continuing operations is attributable to the reasons described above.

## CONSUMER DIGITAL IMAGING GROUP

## Worldwide Revenues

Net worldwide sales for CDG were $\$ 1,000$ million for the second quarter of 2007 as compared with $\$ 1,105$ million for the second quarter of 2006, representing a decrease of $\$ 105$ million, or $10 \%$. The decrease in net sales was comprised of volume declines, which reduced net sales by approximately 7.3 percentage points, and unfavorable price/mix, which reduced net sales by approximately 3.8 percentage points. The decrease in volumes was primarily driven by snapshot printing and the traditional portion of Retail Printing, partially offset by sales of the recently introduced digital picture frames, while the negative price/mix was largely attributable to Digital Capture and Devices and lower kiosk equipment sales offset by higher media sales within Retail Printing. These declines were partially offset by favorable foreign exchange, which increased net sales by approximately 1.6 percentage points.

Net worldwide sales of Digital Capture and Devices, which includes consumer digital cameras, accessories, memory products, snapshot printers and related media, and intellectual property royalties, decreased $3 \%$ in the second quarter of 2007 as compared with the prior year quarter, primarily reflecting negative price/mix on digital cameras and lower snapshot printing volumes, partially offset by sales of new digital picture frames, intellectual property royalties and favorable exchange. For digital still cameras, Kodak remains in the top three market position on a worldwide basis through May.

Net worldwide sales of Retail Printing decreased $17 \%$ in the second quarter of 2007 as compared with the prior year quarter, reflecting volume declines and negative price/mix, partially offset by favorable foreign exchange. Sales of photofinishing services declined 43\% from the second quarter of 2006, reflecting continuing industry film processing volume declines. This decline in photofinishing services was partially offset by increased sales of kiosks and related media, which increased $2 \%$ from the prior year quarter. The change in kiosks and related media sales reflects strong consumables sales at retail locations, with $4 \times 6$ media volumes increasing $36 \%$ versus last year,

Digital Strategic Product Groups' Revenues
CDG digital product sales are comprised of digital capture and devices, kiosks/media, online printing, consumer inkjet systems, and imaging sensors.

Digital product sales for CDG were $\$ 645$ million for the second quarter of 2007 as compared with $\$ 647$ million for the prior year quarter, representing a decrease of $\$ 2$ million. The decrease was primarily driven by declines in sales of digital cameras and snapshot printing, partially offset by growth in intellectual property royalties and sales of digital picture frames.

## Traditional Strategic Product Groups' Revenues

CDG traditional product sales are comprised of consumer and professional photographic paper, photochemicals and photofinishing services.

Traditional product sales for CDG were $\$ 355$ million for the second quarter of 2007 as compared with $\$ 458$ million for the second quarter of 2006, representing a decrease of $\$ 103$ million, or $22 \%$. This decrease was primarily driven by declines in photofinishing services and photographic paper.

## Gross Profit

Gross profit for CDG was $\$ 179$ million for the second quarter of 2007 as compared with $\$ 146$ million for the prior year quarter, representing an increase of $\$ 33$ million or $23 \%$. The gross profit margin was $17.9 \%$ in the current quarter as compared with $13.2 \%$ in the prior year quarter. The 4.7 percentage point increase was primarily attributable to reductions in cost, which improved gross profit margins by approximately 6.3 percentage points, and favorable foreign exchange, which improved gross profit margins by approximately 1.0 percentage point. The reductions in cost were primarily driven by lower depreciation expense, the impact of the Company's cost reduction initiatives and more effective product portfolio management, partially offset by costs associated with the scaling of manufacturing and new product introduction activities in the Consumer Inkjet Systems business and by adverse silver costs. These improvements in gross profit margins were partially offset by unfavorable price/mix and volume declines. Price/mix negatively impacted gross profit margins by approximately 2.3 percentage points, primarily driven by Digital Capture and Devices and kiosks/media, partially offset by the year-over-year increase in intellectual property royalties. Volume declines reduced gross profit margins by approximately 0.4 percentage points, primarily driven by snapshot printing, and the traditional portion of Retail Printing.

## Selling, General and Administrative Expenses

SG\&A expenses for CDG decreased $\$ 31$ million, or $15 \%$, from $\$ 207$ million in the second quarter of 2006 to $\$ 176$ million in the current quarter, and decreased as a percentage of sales from $19 \%$ for the second quarter of 2006 to $18 \%$ for the current quarter. This decrease was primarily driven by focused cost reduction initiatives and improved go-to-market structure, partially offset by increased advertising expenses associated with Consumer Inkjet Systems.

## Research and Development Costs

R\&D costs for CDG decreased $\$ 13$ million, or $18 \%$, from $\$ 72$ million in the second quarter of 2006 to $\$ 59$ million in the current quarter and decreased as a percentage of sales from $7 \%$ for the second quarter of 2006 to $6 \%$ for the current quarter. This dollar decrease is attributable to spending incurred in 2006 related to the development of Consumer Inkjet Systems, which were introduced in the first quarter of 2007, and related to cost reduction actions within CDG's other businesses.

Loss From Continuing Operations Before Interest, Other Income (Charges), Net and Income Taxes

The loss from continuing operations before interest, other income (charges), net and income taxes for CDG was $\$ 55$ million in the second quarter of 2007 as compared with a loss of $\$ 133$ million in the second quarter of 2006, representing an improvement in earnings of $\$ 78$ million or 59\%, as a result of the factors described above.

## FILM PRODUCTS GROUP

## Worldwide Revenues

Net worldwide sales for FPG were $\$ 559$ million for the second quarter of 2007 as compared with $\$ 660$ million for the second quarter of 2006, representing a decrease of $\$ 101$ million, or $15 \%$. The decrease in net sales was comprised of: (1) lower volumes, which decreased second quarter sales by approximately 15.3 percentage points and were primarily attributable to Consumer Film Capture and (2) declines related to negative price/mix, which reduced net sales by approximately 2.5 percentage points and were primarily attributable to Consumer Film Capture and Entertainment Imaging. These decreases were partially offset by favorable foreign exchange, which increased net sales by approximately 2.4 percentage points.

Net worldwide sales of Consumer Film Capture, including consumer roll film (35mm and APS film), one-time-use cameras (OTUC), professional films, and reloadable traditional film cameras, decreased $30 \%$ in the second quarter of 2007 as compared with the second quarter of 2006, primarily reflecting continuing industry volume declines and negative price/mix, partially offset by favorable exchange.

Net worldwide sales for Entertainment Imaging films, which includes origination, intermediate, and print films for the entertainment industry, were flat compared with the prior year, primarily reflecting volume increases in color print films and favorable exchange across all product lines, partially offset by volume declines in origination films and unfavorable price/mix across all product lines.

## Gross Profit

Gross profit for FPG was $\$ 229$ million for the second quarter of 2007 as compared with $\$ 243$ million for the prior year quarter, representing a decrease of $\$ 14$ million or $6 \%$. The gross profit margin was $41.0 \%$ in the current quarter as compared with $36.8 \%$ in the prior year quarter. The 4.2 percentage point increase was primarily attributable to decreased manufacturing and other costs, which positively impacted gross profit margins by approximately 7.6 percentage points, which were driven by lower depreciation expense and the impact of the Company's cost reduction initiatives, partially offset by increased silver costs. Favorable foreign exchange increased gross profit margins by approximately 1.7 percentage points. These increases were partially offset by unfavorable price/mix and volume declines, which reduced gross profit margins by approximately 4.7 percentage points and 0.6 percentage points, respectively. Negative price/mix impacted essentially all businesses in FPG, while the volume declines were primarily driven by Consumer Film Capture.

Selling, General and Administrative Expenses
SG\&A expenses for FPG decreased \$35 million, or $29 \%$, from $\$ 119$ million in the second quarter of 2006 to $\$ 84$ million in the current quarter, and decreased as a percentage of sales from $18 \%$ in the prior year quarter to $15 \%$ in the current quarter. The decline in SG\&A was attributable to the concentrated efforts of the business to reduce costs.

Research and Development Costs
R\&D costs for FPG were $\$ 5$ million in the second quarter of 2006 as compared with $\$ 8$ million in the current quarter, and remained constant as a percentage of sales at $1 \%$.

Earnings From Continuing Operations Before Interest, Other Income (Charges), Net and Income Taxes

Earnings from continuing operations before interest, other income (charges), net and income taxes for FPG were $\$ 137$ million in the second quarter of 2007 as compared with earnings of $\$ 119$ million in the second quarter of 2006, representing an increase of $\$ 18$ million or $15 \%$, as a result of the factors described above.

GRAPHIC COMMUNICATIONS GROUP

## Worldwide Revenues

Net worldwide sales for GCG were $\$ 929$ million for the second quarter of 2007 as compared with $\$ 908$ million for the prior year
quarter, representing an increase of $\$ 21$ million, or $2 \%$. The increase in net sales was primarily attributable to favorable exchange, which increased net sales by approximately 4.2 percentage points, primarily within Prepress Solutions and Document Imaging. This increase was partially offset by unfavorable price/mix, which decreased sales by approximately 1.5 percentage points, and volume declines, which decreased sales by approximately 0.4 percentage points. The unfavorable price/mix was primarily driven by Prepress Solutions and Document Imaging, partially offset by favorable price/mix within Enterprise Solutions. The volume declines were driven by Document Imaging, Digital Printing Solutions, and traditional prepress consumables within Prepress Solutions, partially offset by volume increases in Enterprise Solutions and digital prepress consumables within Prepress Solutions.

Net worldwide sales of Prepress Solutions increased 1\%, primarily driven by increased sales of digital plates, partially offset by declines in sales of analog plates.

Net worldwide sales of Document Imaging were flat compared with prior year, driven by increased service revenue, offset by declines in sales of scanners and traditional document imaging media.

Net worldwide sales of Digital Printing Solutions decreased 2\%, primarily driven by declines in electrophotographic printing equipment and commercial inkjet printing equipment, partially offset by growth in consumables and service.

Net worldwide sales of Enterprise Solutions increased 40\%, primarily attributable to revenue growth from workflow software and digital front-end controllers.

## Digital Strategic Product Groups' Revenues

GCG digital product sales are comprised of Enterprise Solutions, Digital Printing Solutions, portions of Prepress Solutions and portions of Document Imaging.

Sales of digital products and services for GCG were $\$ 815$ million for the second quarter of 2007 as compared with $\$ 770$ million for the prior year quarter, representing an increase of $\$ 45$ million, or $6 \%$. The increase in digital products and services revenue was primarily attributable to increased sales from Enterprise Solutions and the digital portions of Prepress Solutions, as well as the favorable impact of exchange.

## Traditional Strategic Product Groups' Revenues

GCG traditional product sales are comprised of sales of traditional prepress consumables, including analog plates and graphics film, and traditional document imaging equipment and media. These sales were $\$ 114$ million for the current quarter as compared with $\$ 138$ million for the prior year quarter, representing a decrease of $\$ 24$ million, or $17 \%$. The decrease in sales was primarily attributable to lower volumes of analog plates and graphics film.

## Gross Profit

Gross profit for GCG was $\$ 265$ million for the second quarter of 2007 as compared with $\$ 253$ million in the prior year quarter, representing an increase of $\$ 12$ million, or $5 \%$. The gross profit margin was $28.5 \%$ in the current quarter as compared with $27.9 \%$ in the prior year quarter. The increase in the gross profit margin of 0.6 percentage points was primarily attributable to favorable price/mix, which increased gross profit margins by approximately 0.7 percentage points and was primarily driven by Enterprise Solutions and Prepress Solutions. Reductions in manufacturing and other costs increased gross profit margins by approximately 0.2 percentage points, primarily reflecting cost reduction actions and lower depreciation expense, offset by higher aluminum costs, while unfavorable foreign exchange reduced gross profit margins by approximately 0.4 percentage points.

## Selling, General and Administrative Expenses

SG\&A expenses for GCG were $\$ 170$ million for the second quarter of 2007 as compared with $\$ 185$ million in the prior year quarter, representing a decrease of $\$ 15$ million, or $8 \%$, and decreased as a percentage of sales from $20 \%$ to $18 \%$. The decrease in SG\&A is largely attributable to continuing integration synergies and targeted cost reductions.

R\&D costs for GCG decreased \$2 million, or 4\%, from \$52 million for the second quarter of 2006 to $\$ 50$ million for the current quarter, and decreased as a percentage of sales from $6 \%$ in the second quarter of 2006 to $5 \%$ in the current year quarter.

Earnings From Continuing Operations Before Interest, Other Income (Charges), Net and Income Taxes

Earnings from continuing operations before interest, other income (charges), net and income taxes for GCG were $\$ 44$ million in the second quarter of 2007 as compared with earnings of $\$ 16$ million in the second quarter of 2006, representing an increase of $\$ 28$ million, or $175 \%$. This increase in earnings is attributable to the reasons outlined above.

## ALL OTHER

## Worldwide Revenues

Net worldwide sales for All Other were $\$ 22$ million for the second quarter of 2007 as compared with $\$ 15$ million for the second quarter of 2006, representing an increase of $\$ 7$ million, or $47 \%$.

Loss From Continuing Operations Before Interest, Other Income (Charges), Net and Income Taxes

The loss from continuing operations before interest, other income (charges), net and income taxes for All Other was $\$ 6$ million in the current quarter as compared with a loss of $\$ 25$ million in the second quarter of 2006. This $\$ 19$ million improvement in earnings was largely driven by lower R\&D spending related to the display business.

## RESULTS OF OPERATIONS - DISCONTINUED OPERATIONS

On April 30, 2007, the Company sold all of the assets and business operations of its Health Group segment to Onex Healthcare Holdings, Inc. ("Onex") (now known as Carestream Health, Inc.), a subsidiary of Onex Corporation, for up to $\$ 2.55$ billion. The price was composed of $\$ 2.35$ billion in cash at closing and $\$ 200$ million in additional future payments if Onex achieves certain returns with respect to its investment. If Onex investors realize an internal rate of return in excess of $25 \%$ on their investment, the Company will receive payment equal to $25 \%$ of the excess return, up to $\$ 200$ million.

The Company recognized a pre-tax gain of $\$ 980$ million on the sale in the second quarter of 2007. The pre-tax gain excludes the following: up to $\$ 200$ million of potential future payments related to Onex's return on its investment as noted above; potential charges related to settling pension obligations with Onex in future periods; and any adjustments that may be made in the future that are currently under review.

The Company used a portion of the initial $\$ 2.35$ billion cash proceeds to fully repay its approximately $\$ 1.15$ billion of Secured Term Debt. About 8,100 employees of the Company associated with the Health Group transitioned to Carestream Health, Inc. as part of the transaction. Also included in the sale were manufacturing operations focused on the production of health imaging products, as well as an office building in Rochester, NY.

Upon authorization of the Company's Board of Directors on January 8, 2007, the Company met all the requirements of SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," for accounting for the Health Group segment as a discontinued operation. As such, the Health Group business ceased depreciation and amortization of long-lived assets. In accordance with EITF No. 87-24, "Allocation of Interest to Discontinued Operations," the Company allocated certain interest expense on debt that was required to be repaid as a result of the sale. Interest expense allocated to discontinued operations totaled $\$ 7$ million and $\$ 22$ million for the three months ended June 30, 2007 and 2006, respectively.

Total Company earnings from discontinued operations for the three months ended June 30, 2007 and 2006 of $\$ 727$ million (including a pre-tax gain on sale of $\$ 980$ million) and $\$ 73$ million, respectively, were net of a provision for income taxes of $\$ 257$ million, and a benefit for income taxes of $\$ 11$ million, respectively.

Net earnings for the second quarter of 2007 were $\$ 592$ million, or $\$ 2.06$ per basic and diluted share, as compared with a net loss for the second quarter of 2006 of $\$ 282$ million, or $\$ .98$ per basic and diluted share, representing an improvement in earnings of $\$ 874$ million or 310 \%. This improvement in earnings is attributable to the reasons outlined above.

## RESTRUCTURING COSTS AND OTHER

The Company has undertaken a cost reduction program that was initially announced in January 2004. This program is referred to as the "2004-2007 Restructuring Program." This program was expected to result in total charges of $\$ 1.3$ billion to $\$ 1.7$ billion over a three-year period, of which $\$ 700$ million to $\$ 900$ million related to severance, with the remainder relating to the disposal of buildings and equipment. Overall, Kodak's worldwide facility square footage was expected to be reduced by approximately one-third. Approximately 12,000 to 15,000 positions worldwide were expected to be eliminated through these actions primarily in global manufacturing, selected traditional businesses and corporate administration.

The Company subsequently expanded the program to extend into 2007, and increased the expected employment reductions and total charges. On February 8, 2007, the Company again updated the ranges for anticipated restructuring activity. The Company now expects that the total employment reductions will be in the range of 28,000 to 30,000 positions and total charges will be in the range of $\$ 3.6$ billion to $\$ 3.8$ billion.

The increase in expected cost is due to the realization that further reductions are required to achieve the Company's target cost model.

The aforementioned 2004-2007 Restructuring Program underpins a dramatic transformation of the Company focused on two primary elements of cost restructuring: manufacturing infrastructure and operating expense rationalization. As this four-year effort has progressed, the underlying business model necessarily has evolved, requiring broader and more costly manufacturing infrastructure reductions (primarily non-cash charges) than originally anticipated, as well as similarly broader rationalization of selling, administrative and other business resources (primarily severance charges). In addition, the recent divestiture of the Health Group has further increased the amount of reductions necessary to appropriately scale the Corporate infrastructure.

The actual charges for initiatives under this program are recorded in the period in which the Company commits to formalized restructuring plans or executes the specific actions contemplated by the program and all criteria for restructuring charge recognition under the applicable accounting guidance have been met.

## Restructuring Programs Summary

The activity in the accrued restructuring balances and the non-cash charges incurred in relation to all of the Company's restructuring programs were as follows for the second quarter of 2007:

Balance
(in millions)

| March 31, Costs | Cash |
| :---: | :---: |
| 2007 | Incurred (1) Reversals Payments (2) |

2004-2007 Restructuring
Program:

| Severance reserve | $\$$ | 196 | $\$$ | 19 | $\$$ | - | $\$$ | (83) |  |
| :--- | :---: | ---: | :---: | :---: | :---: | :---: | :---: | :---: | ---: |
| Exit costs reserve |  | 26 |  | 30 |  | - |  | $(32)$ |  |
| Total reserve | - | - | 222 | $\$$ | 49 | $\$$ | - | $\$$ | $(115)$ |

Long-lived asset
impairments and
inventory write-downs Accelerated
depreciation

| $\$$ | - | $\$$ | 257 | $\$$ | - | $\$$ | - |
| :--- | :--- | :--- | ---: | :--- | :--- | :--- | :--- |
| $\$$ | - | $\$$ | 15 | $\$$ | - | $\$$ | - |



Pre-2004 Restructuring Programs:

| Severance reserve | \$ | - | \$ | - | \$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Exit costs reserve |  |  |  | - |  | 6 |
| Total reserve | \$ | - | \$ | - | \$ | 6 |
| Total of all restructuring programs | \$ | (272) | \$ | 41 | \$ | 3 |

(1) The costs incurred include both continuing operations of $\$ 316$ million and discontinued operations of $\$ 5$ million.
(2) During the three months ended June 30, 2007, the Company paid approximately $\$ 120$ million related to restructuring. Of this total amount, $\$ 115$ million was recorded against restructuring reserves, while $\$ 5$ million was recorded against pension and other postretirement liabilities.
(3) The total restructuring charges of $\$ 321$ million include pension and other postretirement charges and credits for curtailments, settlements and special termination benefits. However, because the impact of these charges and credits relate to the accounting for pensions and other postretirement benefits, the related impacts on the Consolidated Statement of Financial Position are reflected in their respective components as opposed to within the accrued restructuring balances at June 30, 2007. Accordingly, the Other Adjustments and Reclasses column of the table above includes reclassifications to Other long-term assets and Pension and other postretirement liabilities for the position elimination-related impacts on the Company's pension and other postretirement employee benefit plan arrangements, including net curtailment and settlement gains and special termination benefits of $\$ 37$ million and reclassifications to Other long-term liabilities for other severance-related costs of \$2 million. Additionally, the Other Adjustments and Reclasses column of the table above includes foreign currency translation of $\$ 2$ million.

The costs incurred, net of reversals, which total $\$ 321$ million for the three months ended June 30, 2007, include $\$ 15$ million and $\$ 6$ million of charges related to accelerated depreciation and inventory write-downs that were reported in cost of goods sold in the accompanying Consolidated Statement of Operations for the three months ended June 30, 2007. Of the remaining costs incurred, net of reversals, $\$ 5$ million was included in discontinued operations and $\$ 295$ million was reported as restructuring costs and other in the accompanying Consolidated Statement of Operations for the three months ended June 30, 2007. The severance costs and exit costs require the outlay of cash, while long-lived asset impairments, accelerated depreciation and inventory write-downs represent non-cash items.

## 2004-2007 Restructuring Program Activity

The Company implemented certain actions under the program during the second quarter of 2007. As a result of these actions, the Company recorded charges of $\$ 321$ million in the second quarter of 2007, which were composed of severance, long-lived asset impairments, exit costs, inventory write-downs, and accelerated depreciation of $\$ 19$ million, $\$ 251$ million, $\$ 30$ million, $\$ 6$ million, and $\$ 15$ million, respectively. Included in these amounts, $\$ 3$ million of severance and $\$ 2$ million of exit costs are presented as discontinued operations. The severance costs related to the elimination of approximately 1,100 positions, including approximately 175 photofinishing, 425 manufacturing, 25 research and development and 475 administrative positions. The geographic composition of the positions to be eliminated includes approximately 325 in the United States and Canada and 775 throughout the rest of the world. The reduction of the 1,100 positions and the $\$ 49$ million charges for severance and exit costs are reflected in the 2004-2007 Restructuring Program table below. The $\$ 251$ million charge in the second quarter for long-lived asset impairments was included in restructuring costs and other in the accompanying Consolidated Statement of Operations for the three months ended June 30, 2007, respectively. The charges taken for inventory write-downs of \$6 million were reported in cost of goods sold in the accompanying Consolidated Statement of Operations for the three monthsended June 30, 2007.

As a result of initiatives implemented under the 2004-2007 Restructuring Program, the Company also recorded $\$ 15$ million of accelerated depreciation on long-lived assets in cost of goods sold in the accompanying Consolidated Statement of Operations for the three months ended June 30, 2007. The accelerated depreciation relates to long-lived assets accounted for under the held and used model of SFAS No. 144. The total amount of $\$ 15$ million relates to $\$ 14$ million of manufacturing facilities and equipment, and $\$ 1$ million of administrative facilities that will be used until their abandonment. The Company will incur approximately $\$ 4$ million of accelerated depreciation in the third quarter of 2007 as a result of the initiatives already implemented under the 2004-2007 Restructuring Program.

In April 2007, the Company entered into an agreement to sell its manufacturing site in Xiamen, China. This sale closed in the second quarter of 2007 and resulted in a non-cash charge of approximately \$238 million. This action is part of the 2004-2007 Restructuring Program.

Under this program, on a life-to-date basis as of June 30, 2007, the Company has recorded charges of $\$ 3,220$ million, which was composed of severance, long-lived asset impairments, exit costs, inventory write-downs and accelerated depreciation of \$1,322 million, \$611 million, $\$ 304$ million, $\$ 75$ million and $\$ 908$ million, respectively. The severance costs related to the elimination of approximately 25,600 positions, including approximately 6,425 photofinishing, 11,950 manufacturing, 1,450 research and development and 5,775 administrative positions.

The following table summarizes the activity with respect to the charges recorded in connection with the focused cost reduction actions that the Company has committed to under the 2004-2007 Restructuring Program and the remaining balances in the related reserves at June 30, 2007:

| (dollars in millions) | Number of Employees | Severance Reserve | $\begin{aligned} & \text { Exit } \\ & \text { Costs } \\ & \text { Reserve } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| 2004 charges - continuing operations | 8,975 | \$ 405 | \$ 95 |
| 2004 charges - discontinued operations | 650 | 13 | 4 |
| 2004 reversals - continuing operations |  | (6) | (1) |
| 2004 utilization | $(5,175)$ | (169) | (47) |
| 2004 other adj. \& reclasses | - | 24 | (15) |
| Balance at 12/31/04 | 4,450 | 267 | 36 |
| 2005 charges - continuing operations | 7,850 | 472 | 82 |
| 2005 charges - discontinued operations | 275 | 25 | 2 |



As a result of the initiatives already implemented under the 2004-2007 Restructuring Program, severance payments will be paid during periods through 2008 since, in many instances, the employees whose positions were eliminated can elect or are required to receive their payments over an extended period of time. Most exit costs have been paid or will be paid during 2007. However, certain costs, such as long-term lease payments, will be paid over periods after 2007.

The charges of $\$ 321$ million recorded in the second quarter of 2007 included $\$ 10$ million applicable to FPG, $\$ 24$ million applicable to CDG, \$10 million applicable to GCG, and $\$ 272$ million that was applicable to manufacturing, research and development, and administrative functions, which are shared across all segments. The remaining $\$ 5$ million is applicable to discontinued operations.

The restructuring actions implemented during the second quarter of 2007 under the 2004-2007 Restructuring Program are expected to generate future annual cost savings of approximately $\$ 89$ million and future annual cash savings of approximately $\$ 71$ million. These cost savings began to be realized by the Company beginning in the second quarter of 2007, and are expected to be fully realized by the end of 2007 as most of the actions and severance payouts are completed. These total cost savings are expected to reduce future cost of goods sold, SG\&A, and R\&D expenses by approximately $\$ 52$ million, $\$ 36$ million, and \$1 million, respectively.

Based on all of the actions taken to date under the 2004-2007 Restructuring Program, the program is expected to generate annual cost savings of approximately $\$ 1,535$ million, including annual cash savings of $\$ 1,461$ million, as compared with pre-program levels. The Company began realizing these savings in the second quarter of 2004, and expects the savings to be fully realized by the end of 2007 as most of the actions and severance payouts are completed. These total cost savings are expected to reduce cost of goods sold, SG\&A, and R\&D expenses by approximately $\$ 973$ million, $\$ 419$ million, and $\$ 143$ million, respectively.

The above savings estimates are based primarily on objective data related to the Company's severance actions. Savings resulting from facility closures and other non-severance actions that are more difficult to quantify are not included. The Company reaffirms its estimate of total annual cost savings including both employee-related costs and facility-related costs under the extended 2004-2007 Restructuring Program of $\$ 1.6$ billion to $\$ 1.8$ billion, as announced in July 2005, and does not expect the final annual cost savings to differ materially from this estimate.

## Pre-2004 Restructuring Programs Activity

At June 30, 2007, the Company had remaining exit costs reserves of \$6 million, relating to restructuring plans committed to or executed prior to 2004. Most of these remaining exit costs reserves represent long-term lease payments, which will continue to be paid over periods throughout and after 2007.

## CASH FLOW ACTIVITY

The Company's cash and cash equivalents increased $\$ 456$ million for the six months ending June 30, 2007 to $\$ 1,925$ million. The increase resulted primarily from $\$ 2,316$ million of net cash provided by investing activities, offset by $\$ 1,145$ million of net cash used in financing activities and $\$ 725$ million of net cash used in operating activities for the six months ending June 30, 2007.

The net cash used in continuing operations from operating activities of $\$ 695$ million for the six months ending June 30, 2007 was primarily attributable to increases in inventories of $\$ 149$ million and a decrease in liabilities excluding borrowings of $\$ 765$ million. The increase in inventories is primarily due to inventory balances needed to meet seasonal revenue patterns. The decrease in liabilities excluding borrowings is primarily due to restructuring-related severance benefits and exit costs, lower trade payables and payment of incentive compensation accruals. These uses of cash were partially offset by decreases in receivables of $\$ 90$ million. The decrease in
receivables is a result of seasonally lower sales levels in the six month period ended June 30, 2007 compared with fourth quarter 2006 sales. In addition, the Company's net earnings of $\$ 441$ million, which, when adjusted for earnings from discontinued operations, net of income taxes; depreciation and amortization; the gain on sales of businesses/assets; restructuring costs, asset impairments and other non-cash charges; and benefit for deferred taxes, provided \$245 million of operating cash. Net cash used in discontinued operations from operating activities was $\$ 30$ million.

The net cash used in continuing operations from investing activities of $\$ 19$ million was utilized primarily for capital expenditures of $\$ 125$ million, partially offset by proceeds from sales of businesses and assets of $\$ 116$ million. Net cash provided by discontinued operations from investing activities was $\$ 2,335$ million due to the proceeds received in connection with the sale of the Health Group business. The net cash used in financing activities of $\$ 1,145$ million was primarily the result of a net decrease in borrowings primarily related to the full repayment of the Secured Term Debt.

The Company's primary uses of cash included restructuring payments, debt payments, capital additions, employee benefit plan payments/contributions, and working capital needs.

Capital additions were $\$ 125$ million in the six months ended June 30, 2007, with the majority of the spending supporting new products, manufacturing productivity and quality improvements, infrastructure improvements, equipment placements with customers, and ongoing environmental and safety initiatives.

During the six months ended June 30, 2007, the Company expended $\$ 235$ million against restructuring reserves and pension and other postretirement liabilities, primarily for the payment of severance benefits. Employees whose positions were eliminated could elect to receive severance payments for up to two years following their date of termination.

The Company has a dividend policy whereby it makes semi-annual payments which, when declared, will be paid on the Company's 10th business day each July and December to shareholders of record on the close of the first business day of the preceding month. On May 9, 2007, the Board of Directors declared a semi-annual cash dividend of $\$ .25$ per share payable to shareholders of record at the close of business on June 1, 2007. This dividend was paid on July 16, 2007.

CAUTIONARY STATEMENT PURSUANT TO SAFE HARBOR PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

Certain statements in this report may be forward-looking in nature, or "forward-looking statements" as defined in the United States Private Securities Litigation Reform Act of 1995. For example, references to the Company's expectations for restructuring plans and charges, receivables, guarantees, amortization expense, cost savings, cash savings, and employment reductions are forward-looking statements.

Actual results may differ from those expressed or implied in forward-looking statements. In addition, any forward-looking statements represent the Company's estimates only as of the date they are made, and should not be relied upon as representing the Company's estimates as of any subsequent date. While the Company may elect to update forward-looking statements at some point in the future, the Company specifically disclaims any obligation to do so, even if its estimates change. The forward-looking statements contained in this report are subject to a number of factors and uncertainties, including the successful:
-- execution of the digital growth and profitability strategies, business model and cash plan;

## -- implementation of the cost reduction programs;

-- transition of certain financial processes and administrative functions to a global shared services model and the outsourcing of certain functions to third parties;
-- implementation of, and performance under, the debt management program, including compliance with the Company's debt covenants;
-- development and implementation of product go-to-market and
e-commerce strategies;
-- protection, enforcement and defense of the Company's intellectual property, including defense of its products against the intellectual property challenges of others;
-- implementation of intellectual property licensing and other strategies;
-- integration of the Company's businesses to SAP, the Company's enterprise system software;
-- completion of various portfolio actions;
-- reduction of inventories;
-- integration of acquired businesses and consolidation of the Company's subsidiary structure;
-- improvement in manufacturing productivity and techniques;
-- improvement in working capital management and cash conversion cycle;
-- improvement in supply chain efficiency; and
-- implementation of the strategies designed to address the decline in the Company's traditional businesses.

The forward-looking statements contained in this report are subject to the following additional risk factors:
-- inherent unpredictability of currency fluctuations, commodity prices and raw material costs;
-- competitive actions, including pricing;
-- changes in the Company's debt credit ratings and its ability to access capital markets;
-- the nature and pace of technology evolution;
-- changes to accounting rules and tax laws, as well as other factors which could impact the Company's reported financial position or effective tax rate;
-- pension and other postretirement benefit cost factors such as actuarial assumptions, market performance, and employee retirement decisions;
-- general economic, business, geo-political and regulatory conditions or unanticipated environmental liabilities or costs;
-- market growth predictions;
-- continued effectiveness of internal controls; and
-- other factors and uncertainties disclosed from time to time in the Company's filings with the Securities and Exchange Commission.

Any forward-looking statements in this report should be evaluated in light of these important factors and uncertainties.
EASTMAN KODAK COMPANY
CONSOLIDATED STATEMENT OF OPERATIONS (Unaudited)
(in millions, except per share data)

| Three Months | Six Months |  |
| :---: | :---: | :---: |
| Ended | Ended |  |
| June 30 | June 30 |  |
| --2007 | 2006 | 2007 |


| Gross profit | 658 | 575 | 1,087 | 1,044 |
| :---: | :---: | :---: | :---: | :---: |
| Selling, general and administrative expenses | 431 | 518 | 826 | 1,025 |
| Research and development costs | 128 | 152 | 265 | 300 |
| Restructuring costs and other | 295 | 156 | 380 | 294 |
| Other operating (income) expenses, net | (33) | 6 | (39) | 11 |
| Loss from continuing operations before interest, other income (charges), net and income taxes | (163) | (257) | (345) | (586) |
| Interest expense | 31 | 43 | 56 | 84 |
| Other income (charges), net | 21 | 6 | 38 | 38 |
| Loss from continuing operations before income taxes | (173) | (294) | ( 363 ) | (632) |
| (Benefit) provision for income taxes | (38) | 61 | (54) | 69 |
| Loss from continuing operations | (135) | (355) | (309) | (701) |
| Earnings from discontinued operations, net of income taxes | 727 | 73 | 750 | 121 |
| NET EARNINGS (LOSS) | \$ 592 | \$ (282) | \$ 441 | \$ (580) |
| Basic and diluted net earnings (loss) per share: |  |  |  |  |
| Continuing operations | \$(0.47) | \$(1.24) | \$(1.08) | \$(2.44) |
| Discontinued operations | 2.53 | 0.26 | 2.61 | 0.42 |
| Total | \$ 2.06 | \$(0.98) | \$ 1.53 | \$(2.02) |
| Number of common shares used in basic net earnings (loss) per share | 287.6 | 287.3 | 287.5 | 287.2 |
| Incremental shares from assumed conversion of options | - | - | - |  |
| Number of common shares used in diluted net earnings (loss) per share | 287.6 | 287.3 | 287.5 | 287.2 |

EASTMAN KODAK COMPANY
CONSOLIDATED STATEMENT OF FINANCIAL POSITION (Unaudited) (in millions)

| June 30, | December 31, |
| :---: | :---: |
| 2007 | 2006 |

ASSETS
CURRENT ASSETS

| Cash and cash equivalents | \$ 1,925 | \$ | 1,469 |
| :---: | :---: | :---: | :---: |
| Receivables, net | 2, 021 |  | 2,072 |
| Inventories, net | 1,188 |  | 1, 001 |
| Deferred income taxes | 109 |  | 108 |
| Other current assets | 122 |  | 96 |
| Assets of discontinued operations | - |  | 811 |
| Total current assets | 5,365 |  | 5,557 |
| Property, plant and equipment, net | 1,993 |  | 2,602 |
| Goodwill | 1,621 |  | 1,584 |
| Other long-term assets | 4, 095 |  | 3,509 |
| Assets of discontinued operations | - |  | 1,068 |
| TOTAL ASSETS | \$13, 074 | \$ | 14,320 |

LIABILITIES AND SHAREHOLDERS' EQUITY
CURRENT LIABILITIES

| Accounts payable and other current liabilities | \$ 3,333 | \$ | 3,712 |
| :---: | :---: | :---: | :---: |
| Short-term borrowings | 292 |  | 64 |
| Accrued income and other taxes | 399 |  | 347 |
| Liabilities of discontinued operations | - |  | 431 |
| Total current liabilities | 4, 024 |  | 4,554 |
| Long-term debt, net of current portion | 1,332 |  | 2,714 |

Pension and other postretirement liabilities Other long-term liabilities Liabilities of discontinued operations

Commitments and Contingencies (Note 7)
SHAREHOLDERS' EQUITY

| Common stock, \$2.50 par value | 978 | 978 |
| :---: | :---: | :---: |
| Additional paid in capital | 880 | 881 |
| Retained earnings | 6,322 | 5,967 |
| Accumulated other comprehensive income (loss) | 88 | (635) |
|  | 8,268 | 7,191 |
| Less: Treasury stock, at cost | 5,776 | 5,803 |
| Total shareholders' equity | 2,492 | 1,388 |
| TOTAL LIABILITIES AND |  |  |
| SHAREHOLDERS' EQUITY | \$13, 074 | 14,320 |

EASTMAN KODAK COMPANY
CONSOLIDATED STATEMENT OF CASH FLOWS (Unaudited)

| (in millions) |  | Months Ende 2007 | d June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net earnings (loss) | \$ | 441 | \$ | (580) |
| Adjustments to reconcile to net cash used in operating activities: |  |  |  |  |
| Earnings from discontinued operations, net of income taxes |  | (750) |  | (121) |
| Equity in earnings from unconsolidated affiliates |  | - |  | (7) |
| Depreciation and amortization |  | 446 |  | 637 |
| (Gain) loss on sales of businesses/assets |  | (48) |  | 1 |
| Non-cash restructuring costs, asset impairments and other charges |  | 274 |  | 78 |
| Benefit for deferred income taxes |  | (118) |  | (221) |
| Decrease in receivables |  | 90 |  | 189 |
| (Increase) decrease in inventories |  | (149) |  | 72 |
| Decrease in liabilities excluding borrowings |  | (765) |  | (453) |
| Other items, net |  | (116) |  | (149) |
| Total adjustments |  | $(1,136)$ |  | 26 |
| Net cash used in continuing operations |  | (695) |  | (554) |
| Net cash (used in) provided by discontinued operations |  | (30) |  | 153 |
| Net cash used in operating activities |  | (725) |  | (401) |
| Cash flows from investing activities: |  |  |  |  |
| Additions to properties |  | (125) |  | (161) |
| Net proceeds from sales of businesses/assets |  | 116 |  | 33 |
| Acquisitions, net of cash acquired |  | (2) |  |  |
| Investments in unconsolidated affiliates |  | - |  | (9) |
| Marketable securities - sales |  | 77 |  | 57 |
| Marketable securities - purchases |  | (85) |  | (60) |
| Net cash used in continuing operations |  | (19) |  | (140) |
| Net cash provided by (used in) discontinued operations |  | 2,335 |  | (23) |
| Net cash provided by (used in) investing activities |  | 2,316 |  | (163) |

Cash flows from financing activities:
Net decrease in borrowings with
$\left.\begin{array}{lrr}\text { maturities of } 90 \text { days or less } & (6) & (21) \\ \text { Proceeds from other borrowings } & 16 & (568) \\ \text { Repayment of other borrowings } \\ \text { Exercise of employee stock options } & (1,160) & (5\end{array}\right)$

Net Sales from Continuing Operations by Reportable Segment and All Other
(in millions)

|  | Three Months Ended June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | Change | Foreign Currency Impact* |
| Consumer Digital Imaging Group |  |  |  |  |  |  |
| Inside the U.S. | \$ | 512 | \$ | 565 | -9\% | 0\% |
| Outside the U.S. |  | 488 |  | 540 | -10 | +3 |
| Total Consumer Digital Imaging Group |  | 1,000 |  | 1,105 | -10 | +2 |
| Film Products Group |  |  |  |  |  |  |
| Inside the U.S. |  | 133 |  | 201 | -34 | 0 |
| Outside the U.S. |  | 426 |  | 459 | -7 | +3 |
| Total Film Products Group |  | 559 |  | 660 | -15 | +2 |
| Graphic Communications Group |  |  |  |  |  |  |
| Inside the U.S. |  | 304 |  | 314 | -3 | 0 |
| Outside the U.S. |  | 625 |  | 594 | +5 | +6 |
| Total Graphic Communications Group |  | 929 |  | 908 | +2 | +4 |
| All Other |  |  |  |  |  |  |
| Inside the U.S. |  | 19 |  | 13 | +46 | 0 |
| Outside the U.S. |  | 3 |  | 2 | +50 | 0 |
| Total All Other |  | 22 |  | 15 | +47 | 0 |
| Consolidated |  |  |  |  |  |  |
| Inside the U.S. |  | 968 |  | 1,093 | -11 | 0 |
| Outside the U.S. |  | 1,542 |  | 1,595 | -3 | +5 |
| Consolidated Total | \$ | 2,510 |  | 2,688 | -7\% | +3\% |



| Inside the U.S. | 250 | 332 | -25 | 0 |
| :---: | :---: | :---: | :---: | :---: |
| Outside the U.S. | 767 | 828 | -7 | +4 |
| Total Film Products Group | 1,017 | 1,160 | -12 | +3 |
| Graphic Communications Group |  |  |  |  |
| Inside the U.S. | 586 | 627 | -7 | 0 |
| Outside the U.S. | 1,207 | 1,151 | +5 | +7 |
| Total Graphic Communications Group | 1,793 | 1,778 | +1 | +4 |
| All Other |  |  |  |  |
| Inside the U.S. | 29 | 30 | -3 | 0 |
| Outside the U.S. | 12 | 5 | +140 | 0 |
| Total All Other | 41 | 35 | +17 | 0 |
| Consolidated |  |  |  |  |
| Inside the U.S. | 1,766 | 1,979 | -11 | 0 |
| Outside the U.S. | 2,863 | 3, 001 | -5 | +4 |
| Consolidated Total | \$ 4,629 | \$4,980 | -7\% | +3\% |

* Represents the percentage point change in segment net sales for the period that is attributable to foreign currency fluctuations
(Loss) Earnings from Continuing Operations Before Interest, Other Income (Charges), Net and Income Taxes by Reportable Segment and All Other
(in millions)

|  | Three | Months June 30, | Ended | Six |  | $\begin{aligned} & \text { onths En } \\ & \text { ine } 30 \text {, } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | Change | 2007 |  | 2006 | Change |
| Consumer Digital Imaging |  |  |  |  |  |  |  |
| Group | \$ (55) | \$ (133) | +59\% | \$(169) |  | (300) | +44\% |
| Percent of Sales | (6)\% | (12)\% |  | (10)\% |  | (15)\% |  |
| Film Products Group | \$ 137 | \$ 119 | +15\% | \$ 211 | \$ | 170 | +24\% |
| Percent of Sales | 25\% | 18\% |  | 21\% |  | 15\% |  |
| Graphic Communications |  |  |  |  |  |  |  |
| Group | \$ 44 | \$ 16 | +175\% | \$ 60 | \$ | 40 | +50\% |
| Percent of Sales | 5\% | 2\% |  | 3\% |  | 2\% |  |
| All Other | \$ (6) | \$ (25) | +76\% | \$ (19) |  | (41) | +54\% |
| Percent of Sales | (27)\% | (167)\% |  | (46)\% |  | (117)\% |  |
| Total of segments | \$ 120 | \$ (23) | +622\% | \$ 83 | \$ | (131) | +163\% |
| Percent of Sales | 5\% | (1)\% |  | 2\% |  | (3)\% |  |
| Restructuring costs and other <br> (316) (224) <br> (467) <br> (440) |  |  |  |  |  |  |  |
| Other operating (expenses) |  |  |  |  |  |  |  |
| Legal settlement | - | (4) |  | - |  | (4) |  |
| Interest expense | (31) | (43) |  | (56) |  | (84) |  |
| Other income (charges), net | 21 | 6 |  | 38 |  | 38 |  |
| Consolidated loss from continuing operations |  |  |  |  |  |  |  |
| before income taxes | \$(173) | \$ (294) | +41\% | \$(363) |  | (632) | +43\% |


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