FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

| - | - | | | - | ••• | | _ | _ | | _ | • | ••• | • | _ | - | • | • |
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| 1 | OIVID ALL INO | 3235-0287 | |
|---|--------------------------|-----------|--|
| | OMB Number: | 3235-0287 | |
| | Estimated average burden | | |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

| OMB APPRO | VAL |
|--------------------------|-----------|
| OMB Number: | 3235-0287 |
| Estimated average burden | |
| hours per response: | 0.5 |

| | nd Address of | 2. Issuer Name and Ticker or Trading Symbol EASTMAN KODAK CO [KODK] 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) X Director 10% Owner | | | | | | | | | | ner | | | | | |
|---|---|---|---|-----------------------------------|--------------|--|----------------------------------|-------------------------------|---|---------------------------------|---|----------------------------------|--|---|--|--|---|
| (Last) C/O EAS | , | First) | | te of Earlies | st Transacti | on (Mor | nth/Da | //Year) | X | Executive Chairman and CEO | | | | | | | |
| 343 STA | TE STREE | 4. If A | mendment | , Date of Oi | riginal F | iled (N | lonth/Day/Ye | 6. Indiv | Individual or Joint/Group Filing (Check Applicable Line) X Form filed by One Reporting Person | | | | | | | | |
| (Street) | OTED A | 137 | | | | | | | | | | | • | • | ne Reportin | g Person | |
| ROCHE | SIEK I | NY ———————————————————————————————————— | 14650 | Rule 10b5-1(c) Transaction Indica | | tion | · | | | | | | | | | | |
| (City) | (| State) | (Zip) | | | | | | | on was made 5-1(c). See In | | contract, inst | uction or writte | en plan tha | at is inter | nded to satist | fy the |
| | | | Table I - Nor | n-Deriv | ative | Securit | ies Acq | uired, | Disp | osed of, | or Benef | icially O | wned | | | | |
| 1. Title of | Security (Ins | tr. 3) | | 2. Trans Date (Month/ | | ar) if any | emed ion Date, //Day/Year) | 3. Transa Code (I 8) | | 4. Securitie Disposed O | s Acquired (of (D) (Instr. 3 | A) or , 4 and 5) | 5. Amount of Securities Beneficially Following R Transaction | Owned eported | 6. Own Form: I (D) or I (I) (Inst | Direct I ndirect E r. 4) (| 7. Nature of ndirect Beneficial Ownership Instr. 4) |
| | | | | | | | | Code | v | Amount | (A) or (D) | Price | (Instr. 3 and | | | | , |
| Common | Stock, par | value \$.01 | | | | | | | | | | | 1,064,3 | 369 | | D | |
| | | | Table II - | | | | | | | sed of, o | | | ned | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transa Code (8) | | 5. Number Derivative Acquired (Disposed of (Instr. 3, 4 | Securities A) or of (D) | 6. Date Expirat (Month | tion Da | isable and ite ear) | 7. Title and Securities Derivative (Instr. 3 and | Jnderlying Security | 8. Price of Derivative Security (Instr. 5) | 9. Numb derivati Securiti Benefic Owned | ve es ially | 10. Ownership Form: Direct (D) or Indirect | Beneficial Ownership (Instr. 4) |
| | Security | | | Code | v | (A) | (D) | Date Exercis | sable | Expiration Date | | Amount or Number of Shares | | Followin Reporte Transac (Instr. 4) | tion(s) | (I) (Instr. 4) | |
| Restricted Stock Units | \$0 ⁽¹⁾ | | | | | | | (2) |) | (2) | Common Stock, par value \$.01 | 589,006 | | 589, | 006 | D | |
| Restricted Stock Units | \$0 ⁽¹⁾ | | | | | | | (3) |) | (3) | Common Stock, par value \$.01 | 100,000 | | 100, | 000 | D | |
| Restricted Stock Units | \$0 ⁽¹⁾ | | | | | | | (4) |) | (4) | Common stock, par value \$.01 | 200,000 | | 200, | 000 | D | |
| Restricted Stock Units | \$0 ⁽¹⁾ | | | | | | | (5) |) | (5) | Common stock, par value \$.01 | 300,000 | | 300, | 000 | D | |
| Phantom Stock | \$0 ⁽⁶⁾ | | | | | | | (6) |) | (6) | Common Stock, par value \$.01 | 241,589 | | 241, | 589 | D | |
| Stock Option (Right to Buy) | \$3.03 | 12/09/2023 | | D ⁽⁷⁾ | | | 981,707 | (7) |) | 02/19/2029 | Common Stock, par value \$.01 | 981,707 | (7) | 0 | 1 | D | |
| Stock Option (Right to Buy) | \$3.03 | 12/09/2023 | | A ⁽⁷⁾ | | 981,707 | | (7) |) | 02/19/2026 | Common Stock, par value \$.01 | 981,707 | (7) | 981, | 707 | D | |
| Stock Option (Right to Buy) | \$4.53 | | | | | | | (8) |) | 02/19/2029 | Common Stock, par value \$.01 | 298,780 | | 298, | 780 | D | |
| Stock Option (Right to Buy) | \$6.03 | | | | | | | (8) |) | 02/19/2029 | Common Stock, par value \$.01 | 298,780 | | 298, | 780 | D | |
| Stock Option (Right to Buy) | \$12 | | | | | | | (8) |) | 02/19/2029 | Common Stock, par value \$.01 | 170,733 | | 170, | 733 | D | |
| Stock Option (Right to Buy) | \$3.03 | 12/09/2023 | | D ⁽⁹⁾ | | | 1,150,000 | (9) |) | 02/19/2029 | Common Stock, par value \$.01 | 1,150,000 | (9) | 0 | | D | |
| Stock Option (Right to Buy) | \$3.03 | 12/09/2023 | | A ⁽⁹⁾ | | 1,150,000 | | (9) |) | 02/19/2026 | Common Stock, par value \$.01 | 1,150,000 | (9) | 1,150 | ,000 | D | |
| Stock Option (Right to Buy) | \$4.53 | | | | | | | (8) |) | 02/19/2029 | Common Stock, par value \$.01 | 350,000 | | 350, | 000 | D | |

| | Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) | | | | | | | | | | | | | | |
|---|--|--|---|------------------------------|---|--|-----|--|--------------------|---|----------------------------------|---|--|--|--|
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transa Code (8) | | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | | 6. Date Exerc Expiration Da (Month/Day/Y | ite | e and 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
| | Security | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | Reported Transaction(s) (Instr. 4) | (I) (IIISU. 4) | |
| Stock Option (Right to Buy) | \$6.03 | | | | | | | (8) | 02/19/2029 | Common Stock, par value \$.01 | 350,000 | | 350,000 | D | |
| Stock Option (Right to Buy) | \$12 | | | | | | | (8) | 02/19/2029 | Common Stock, par value \$.01 | 200,000 | | 200,000 | D | |

Explanation of Responses:

- 1. These restricted stock units convert into common stock on a one-for-one basis.
- 2. These restricted stock units will vest in substantially equal installments on each of \$11/29/2024, \$11/29/2025\$ and \$11/29/2026\$, except as otherwise provided in the award notice.
- 3. These restricted stock units will vest on 2/26/2024, except as otherwise provided in the award notice.
- 4. These restricted stock units will vest in substantially equal installments on each of 2/26/2024 and 2/26/2025, except as otherwise provided in the award notice.
- 5. These restricted stock units will vest in substantially equal installments on each of 2/26/2024, 2/26/2025 and 2/26/2026, except as otherwise provided in the award notice.
- 6. Each share of phantom stock represents a right to receive one share of common stock and becomes payable at the election of Mr. Continenza in the year following the year of his separation from service as a director in either a single lump sum payment or in a maximum of ten annual installments.
- 7. The reported transaction involved the reversal, to avoid adverse tax consequences, of a previously reported amendment of an outstanding option to extend the expiration date thereof by three years. The reported transaction reinstates the original expiration date, resulting in the deemed cancellation of the "old" option for Section 16 purposes and the grant of a replacement option for Section 16 purposes. The option was originally granted on July 27, 2020 and is fully vested.
- 8. This option is fully vested as of the date of this report.
- 9. The reported transaction involved the reversal, to avoid adverse tax consequences, of a previously reported amendment of an outstanding option to extend the expiration date thereof by three years. The reported transaction reinstates the original expiration date, resulting in the deemed cancellation of the "old" option for Section 16 purposes and the grant of a replacement option for Section 16 purposes. The option was originally granted on February 20, 2019 and is fully vested.

/s/ Roger W. Byrd, Attorney-in-Fact for James V. Continenza

12/12/2023

** Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.