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## **Kodak Reports Second-Quarter 2021 Financial Results**

ROCHESTER, N.Y., August 10, 2021 – Eastman Kodak Company (NYSE: KODK) today reported financial results for the second quarter 2021, including consolidated revenues of \$291 million and a year-over-year improvement in cash performance.

Second-quarter 2021 highlights include:

- Consolidated revenues of \$291 million
- GAAP net income of \$16 million
- The Company ended the quarter with a cash balance of \$395 million

“Kodak’s strong second-quarter performance reflects the impact of changes we’ve made and our continued focus on our core competencies and our long-term plan,” said Jim Continenza, Kodak’s Executive Chairman and CEO. “Over the last two years we have concentrated on our strengths as an industrial manufacturer, established a customer-first model, fixed our balance sheet and raised capital. The result is improved performance in all our businesses and a solid foundation.”

For the quarter ended June 30, 2021, revenues were \$291 million, an improvement of \$78 million compared to the prior-year quarter. Kodak ended the second quarter with a cash balance of \$395 million, an increase of \$199 million from December 31, 2020. GAAP net income was \$16 million for the second quarter, compared to a net loss of \$5 million in the second quarter 2020. Operational EBITDA for the quarter was \$10 million compared to negative \$7 million in the prior-year quarter.

“I am encouraged by our financial performance for the quarter, which included year-over-year improvements in revenues and Operational EBITDA across all of our divisions,” said David Bullwinkle, Kodak’s CFO. “During the second quarter we used \$6 million in cash, an improvement of more than \$20 million compared to the prior-year quarter, driven by increases in revenue and profit. We will continue to focus on the execution of our long-term plan.”

**Revenue and Operational EBITDA by Reportable Segment Q2 2021 vs. Q2 2020**

(\$ millions)

Q2 2021 Actuals	Traditional Printing	Digital Printing	Advanced Materials & Chemicals	Brand	Total
Revenue	\$ 169	\$ 62	\$ 54	\$ 3	\$ 288
Operational EBITDA *	\$ 6	\$ -	\$ 1	\$ 3	\$ 10

  

Q2 2020 Actuals	Traditional Printing	Digital Printing	Advanced Materials & Chemicals	Brand	Total
Revenue	\$ 119	\$ 52	\$ 38	\$ 2	\$ 211
Operational EBITDA *	\$ 1	\$ (3)	\$ (7)	\$ 2	\$ (7)

  

Q2 2021 vs. Q2 2020 Actuals B/(W)	Traditional Printing	Digital Printing	Advanced Materials & Chemicals	Brand	Total
Revenue	\$ 50	\$ 10	\$ 16	\$ 1	\$ 77
Operational EBITDA *	\$ 5	\$ 3	\$ 8	\$ 1	\$ 17

  

Q2 2021 Actuals on constant currency ** vs. Q2 2020 Actuals B/(W)	Traditional Printing	Digital Printing	Advanced Materials & Chemicals	Brand	Total
Revenue	\$ 43	\$ 8	\$ 15	\$ 1	\$ 67
Operational EBITDA *	\$ 6	\$ 2	\$ 7	\$ 1	\$ 16

\* Total Operational EBITDA is a non-GAAP financial measure. The reconciliation between GAAP and non-GAAP measures is provided in Appendix A of this press release.

\*\* The impact of foreign exchange represents the 2021 foreign exchange impact using average foreign exchange rates for the three months ended June 30, 2020, rather than the actual average exchange rates in effect for the three months ended June 30, 2021.

Eastman Business Park segment is not a reportable segment and is excluded from the table above.

**About Kodak**

Kodak is a global technology company focused on print and advanced materials & chemicals. We provide industry-leading hardware, software, consumables and services primarily to customers in commercial print, packaging, publishing, manufacturing and entertainment. We are committed to environmental stewardship and ongoing leadership in developing sustainable solutions. Our broad portfolio of superior products, responsive support and world-class R&D make Kodak solutions a smart investment for customers looking to improve their profitability and drive growth. For additional information on Kodak, visit us at [kodak.com](http://kodak.com), follow us on Twitter [@Kodak](https://twitter.com/Kodak), or like us on Facebook at [Kodak](https://www.facebook.com/Kodak).

### **Cautionary Statement Regarding Forward-Looking Statements**

This press release includes “forward-looking statements” as that term is defined under the Private Securities Litigation Reform Act of 1995. Forward-looking statements include statements concerning Kodak’s plans, objectives, goals, strategies, future events, future revenue or performance, capital expenditures, liquidity, investments, financing needs and business trends and other information that is not historical information. When used in this press release, the words “estimates,” “expects,” “anticipates,” “projects,” “plans,” “intends,” “believes,” “predicts,” “forecasts,” “strategy,” “continues,” “goals,” “targets” or future or conditional verbs, such as “will,” “should,” “could,” or “may,” and similar expressions, as well as statements that do not relate strictly to historical or current facts, are intended to identify forward-looking statements. All forward-looking statements, including management’s examination of historical operating trends and data, are based upon Kodak’s expectations and various assumptions.

Future events or results may differ from those anticipated or expressed in the forward-looking statements. Important factors that could cause actual events or results to differ materially from the forward-looking statements include, among others, the risks and uncertainties described in more detail in Kodak’s Annual Report on Form 10-K for the year ended December 31, 2020 under the headings “Business,” “Risk Factors,” “Legal Proceedings” and/or “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources,” in the corresponding sections of Kodak’s Quarterly Reports on Form 10-Q for the quarters ended March 31, 2021 and June 30, 2021, and in other filings Kodak makes with the U.S. Securities and Exchange Commission from time to time, as well as the following: Kodak’s ability to improve and sustain its operating structure, cash flow, profitability and other financial results; Kodak’s ability to achieve cash forecasts, financial projections and projected growth; Kodak’s ability to achieve the financial and operational results contained in its business plans; Kodak’s ability to comply with the covenants in its various credit facilities; Kodak’s ability to fund continued investments, capital needs and restructuring payments and service its debt and Series B Preferred Stock and Series C Preferred Stock; the impact of the global economic environment or medical epidemics such as the COVID-19 pandemic, including the restrictions and other actions implemented to fight the COVID-19 pandemic; the impact of the investigations, litigations and claims arising out of the circumstances surrounding the announcement by the U.S. International Development Finance Corporation in July 2020 of a potential loan to a subsidiary of Kodak to support the launch of a pharmaceutical initiative; the performance by third parties of their obligations to supply products, components or services to Kodak and the ability to address supply chain disruptions and continue to obtain raw materials and components available from single or limited sources of supply, which may be adversely affected by the COVID-19 pandemic; changes in foreign currency exchange rates, commodity prices, interest rates and tariff rates; Kodak’s ability to effectively anticipate technology trends and develop and market new products, solutions and technologies; Kodak’s ability to effectively compete with large, well-financed industry participants; continued sufficient availability of borrowings and letters of credit under Kodak’s asset based credit facility and letter of credit facility, Kodak’s ability to obtain additional financing if and as needed and Kodak’s ability to provide or facilitate financing for its customers; the potential impact of cyber-attacks and other data security incidents that disrupt Kodak’s

operations; and Kodak's ability to effect strategic transactions such as acquisitions, strategic alliances, divestitures and similar transactions, or to achieve the benefits sought to be achieved from such strategic transactions.

There may be other factors that may cause Kodak's actual results to differ materially from the forward-looking statements. All forward-looking statements attributable to Kodak or persons acting on its behalf apply only as of the date of this press release and are expressly qualified in their entirety by the cautionary statements included or referenced in this press release. Kodak undertakes no obligation to update or revise forward-looking statements to reflect events or circumstances that arise after the date made or to reflect the occurrence of unanticipated events, except as required by law.

## **APPENDICES**

### **A. NON-GAAP MEASURES**

In this second quarter 2021 financial results news release, reference is made to the following non-GAAP financial measures:

- Operational EBITDA; and
- Revenues and Operational EBITDA on a constant currency basis.

Kodak believes that these non-GAAP measures represent important internal measures of performance. Accordingly, where they are provided, it is to give investors the same financial data management uses with the belief that this information will assist the investment community in properly assessing the underlying performance of Kodak, its financial condition, results of operations and cash flow.

Kodak's segment measure of profit and loss is an adjusted earnings before interest, taxes, depreciation and amortization ("Operational EBITDA"). Operational EBITDA represents the income from continuing operations excluding the provision for income taxes; non-service cost components of pension and OPEB income; depreciation and amortization expense; restructuring costs; stock-based compensation expense; consulting and other costs; idle costs; other operating income, net; interest expense; and other charges, net.

The change in revenues and Operational EBITDA on a constant currency basis, as presented in this financial results news release, is calculated by using average foreign exchange rates for the three months ended June 30, 2020, rather than the actual average exchange rates in effect for the three months ended June 30, 2021.

The following table reconciles the most directly comparable GAAP measure of Net Income (Loss) to Operational EBITDA and Operational EBITDA on a constant currency basis for the three months ended June 30, 2021 and 2020, respectively:

(in millions)

	Q2 2021	Q2 2020	\$ Change
<b>Net Income (Loss)</b>	<b>\$ 16</b>	<b>\$ (5)</b>	<b>\$ 21</b>
All other	(1)	(1)	-
Depreciation and amortization	8	10	(2)
Restructuring costs and other <sup>(1)</sup>	-	1	(1)
Stock based compensation	1	-	1
Consulting and other costs <sup>(2)</sup>	4	1	3
Idle costs <sup>(3)</sup>	-	1	(1)
Other operating income, net, excluding income from transition services agreement <sup>(4)</sup>	(6)	-	(6)
Interest expense <sup>(1)</sup>	10	4	6
Pension income excluding service cost component <sup>(1)</sup>	(26)	(27)	1
Other charges, net <sup>(1)</sup>	1	8	(7)
Provision for income taxes <sup>(1)</sup>	3	1	2
<b>Operational EBITDA</b>	<b>\$ 10</b>	<b>\$ (7)</b>	<b>\$ 17</b>
Impact of foreign exchange <sup>(5)</sup>	(1)		(1)
<b>Operational EBITDA on a constant currency basis</b>	<b>\$ 9</b>	<b>\$ (7)</b>	<b>\$ 16</b>

## Footnote Explanations:

- (1) As reported in the Consolidated Statement of Operations.
- (2) Consulting and other costs are primarily professional services and internal costs associated with certain corporate strategic initiatives and investigations.
- (3) Consists of third-party costs such as security, maintenance, and utilities required to maintain land and buildings in certain locations not used in any Kodak operations and the costs, net of any rental income received, of underutilized portions of certain properties.
- (4) \$2 million of income from the transition services agreement related to the sale of the Flexographic Packaging Business was recognized in the three months ended June 30, 2020. No income has been recognized in 2021. The income was reported in Other operating income, net in the Consolidated Statement of Operations. Other operating income, net is typically excluded from the segment measure. However, the income from the transition services agreement was included in the segment measure.
- (5) The impact of foreign exchange is calculated by using average foreign exchange rates for the three months ended June 30, 2020, rather than the actual average exchange rates in effect for the three months ended June 30, 2021.

**B. FINANCIAL STATEMENTS****EASTMAN KODAK COMPANY****CONSOLIDATED STATEMENT OF OPERATIONS (Unaudited)**

(in millions)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
<b>Revenues</b>				
Sales	\$ 234	\$ 163	\$ 443	\$ 373
Services	57	50	113	107
<b>Total revenues</b>	<b>291</b>	<b>213</b>	<b>556</b>	<b>480</b>
<b>Cost of revenues</b>				
Sales	204	159	389	350
Services	39	33	79	73
<b>Total cost of revenues</b>	<b>243</b>	<b>192</b>	<b>468</b>	<b>423</b>
Gross profit	48	21	88	57
Selling, general and administrative expenses	42	34	88	82
Research and development costs	8	8	16	17
Restructuring costs and other	—	1	1	8
Other operating income, net	(6)	(3)	(7)	(10)
Earnings (loss) from continuing operations before interest expense, pension income excluding service cost component, other charges (income), net and income taxes	4	(19)	(10)	(40)
Interest expense	10	4	14	8
Pension income excluding service cost component	(26)	(27)	(51)	(53)
Other charges (income), net	1	8	1	(45)
Earnings (loss) from continuing operations before income taxes	19	(4)	26	50
Provision for income taxes	3	1	4	166
<b>Net income (loss)</b>	<b>\$ 16</b>	<b>\$ (5)</b>	<b>\$ 22</b>	<b>\$ (116)</b>

The notes accompanying the financial statements contained in the Company's second quarter 2021 Form 10-Q are an integral part of these consolidated financial statements.

**EASTMAN KODAK COMPANY**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION (Unaudited)**  
(in millions)

	June 30, 2021	December 31, 2020
<b>ASSETS</b>		
Cash and cash equivalents	\$ 395	\$ 196
Trade receivables, net of allowances of \$9 and \$10, respectively	174	177
Inventories, net	234	206
Other current assets	43	46
Current assets held for sale	2	2
Total current assets	848	627
Property, plant and equipment, net of accumulated depreciation of \$438 and \$430, respectively	148	152
Goodwill	12	12
Intangible assets, net	36	39
Operating lease right-of-use assets	49	48
Restricted cash	66	53
Other long-term assets	375	317
<b>TOTAL ASSETS</b>	<b>\$ 1,534</b>	<b>\$ 1,248</b>
<b>LIABILITIES, REDEEMABLE CONVERTIBLE PREFERRED STOCK AND EQUITY</b>		
Accounts payable, trade	\$ 145	\$ 118
Short-term borrowings and current portion of long-term debt	2	2
Current portion of operating leases	18	12
Other current liabilities	144	164
Total current liabilities	309	296
Long-term debt, net of current portion	249	17
Pension and other postretirement liabilities	391	406
Operating leases, net of current portion	43	49
Other long-term liabilities	219	212
Total liabilities	1,211	980
Commitments and Contingencies (note 8)		
Redeemable, convertible preferred stock, no par value, \$100 per share liquidation preference	193	191
<b>Equity</b>		
Common stock, \$0.01 par value	—	—
Additional paid in capital	1,167	1,152
Treasury stock, at cost	(10)	(9)
Accumulated deficit	(598)	(620)
Accumulated other comprehensive loss	(429)	(446)
Total shareholders' equity	130	77
<b>TOTAL LIABILITIES, REDEEMABLE CONVERTIBLE PREFERRED STOCK AND EQUITY</b>	<b>\$ 1,534</b>	<b>\$ 1,248</b>

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**EASTMAN KODAK COMPANY**  
**CONSOLIDATED STATEMENT OF CASH FLOWS (Unaudited)**  
(in millions)

	Six Months Ended	
	June 30,	
	2021	2020
Cash flows from operating activities:		
Net income (loss)	\$ 22	\$ (116)
Adjustments to reconcile to net cash used in operating activities:		
Depreciation and amortization	16	20
Pension income	(42)	(43)
Change in fair value of embedded derivatives in the Series A, Series B and Series C Preferred Stock and Convertible Notes	—	(49)
Net gain on sales of assets	—	(9)
Asset impairments	—	3
Stock based compensation	4	1
Non-cash changes in workers' compensation reserves	(3)	—
Provision for deferred income taxes	—	160
Decrease in trade receivables	1	64
Increase in inventories	(30)	(17)
Increase in trade payables	27	(50)
Decrease in liabilities excluding borrowings and trade payables	(20)	(31)
Other items, net	4	3
Total adjustments	(43)	52
Net cash used in operating activities	(21)	(64)
Cash flows from investing activities:		
Additions to properties	(5)	(9)
Net proceeds from sales of assets/businesses	—	2
Net proceeds from return on equity investment	—	2
Net cash used in investing activities	(5)	(5)
Cash flows from financing activities:		
Net proceeds from Term Loan Credit Agreement	215	—
Net proceeds from Convertible Notes	25	—
Net proceeds from Series C Preferred Stock	99	—
Proceeds from sale of common stock	10	—
Repurchase of Series A Preferred Stock	(100)	—
Debt issuance costs	(2)	—
Preferred stock cash dividend payments	(5)	(6)
Treasury stock purchases	(1)	—
Net cash provided by (used in) financing activities	241	(6)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(2)	(3)
Net increase (decrease) in cash, cash equivalents and restricted cash	213	(78)
Cash, cash equivalents and restricted cash, beginning of period	256	290
Cash, cash equivalents and restricted cash, end of period	\$ 469	\$ 212

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