

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP**

| OMB APPROVAL                                 |           |
|--|-----------|
| OMB Number:                                  | 3235-0287 |
| Estimated average burden hours per response: | 0.5       |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

|  |   |   |
|--|---|---|
| 1. Name and Address of Reporting Person*<br><u>CONTINENZA JAMES V</u><br><br>(Last) (First) (Middle)<br><u>C/O EASTMAN KODAK COMPANY</u><br><u>343 STATE STREET</u><br><br>(Street)<br><u>ROCHESTER NY 14650</u><br><br>(City) (State) (Zip) | 2. Issuer Name and Ticker or Trading Symbol<br><u>EASTMAN KODAK CO [ KODK ]</u> | 5. Relationship of Reporting Person(s) to Issuer<br>(Check all applicable)<br><input checked="" type="checkbox"/> Director 10% Owner<br><input checked="" type="checkbox"/> Officer (give title below) Other (specify below)<br><u>Executive Chairman and CEO</u> |
|  | 3. Date of Earliest Transaction (Month/Day/Year)<br><u>02/26/2026</u>           |   |
|  | 4. If Amendment, Date of Original Filed (Month/Day/Year)                        | 6. Individual or Joint/Group Filing (Check Applicable Line)<br><input checked="" type="checkbox"/> Form filed by One Reporting Person<br><input type="checkbox"/> Form filed by More than One Reporting Person  |

**Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned**

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) |   | 4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5) |            |                    | 5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---------------------------------|--------------------------------------|--|--------------------------------|---|---|------------|--------------------|---|--|---|
|                                 |                                      |  | Code                           | V | Amount  | (A) or (D) | Price              |   |  |   |
| Common Stock, par value \$.01   | 02/26/2026                           |  | M                              |   | 100,000   | A          | \$0 <sup>(1)</sup> | 3,150,896   | D  |   |
| Common Stock, par value \$.01   | 02/26/2026                           |  | F                              |   | 39,350 <sup>(2)</sup>   | D          | \$7.53             | 3,111,546   | D  |   |

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)**

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) |   | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) |         | 6. Date Exercisable and Expiration Date (Month/Day/Year) |                 | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4) | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--|--|--------------------------------------|--|--------------------------------|---|--|---------|--|-----------------|---|--|--|---|--|
|  |  |                                      |  | Code                           | V | (A)  | (D)     | Date Exercisable   | Expiration Date |   |  |  |   |  |
| Restricted Stock Units                     | \$0 <sup>(1)</sup>                                     | 02/26/2026                           |  | M                              |   |  | 100,000 | (1)  | (1)             | Common stock, par value \$.01   | 100,000                                    | 0  | D   |  |
| Restricted Stock Units                     | \$0 <sup>(3)</sup>                                     |                                      |  |                                |   |  |         | (3)  | (3)             | Common stock, par value \$.01   | 5,000,000                                  | 5,000,000  | D   |  |
| Restricted Stock Units                     | \$0 <sup>(4)</sup>                                     |                                      |  |                                |   |  |         | (4)  | (4)             | Common Stock, par value \$.01   | 196,336                                    | 196,336  | D   |  |
| Restricted Stock Units                     | \$0 <sup>(5)</sup>                                     |                                      |  |                                |   |  |         | (5)  | (5)             | Common Stock, par value \$.01   | 114,943                                    | 114,943  | D   |  |
| Restricted Stock Units                     | \$0 <sup>(6)</sup>                                     |                                      |  |                                |   |  |         | (6)  | (6)             | Common Stock, par value \$.01   | 163,613                                    | 163,613  | D   |  |
| Phantom Stock                              | \$0 <sup>(7)</sup>                                     |                                      |  |                                |   |  |         | (7)  | (7)             | Common Stock, par value \$.01   | 241,589                                    | 241,589  | D   |  |
| Stock Option (Right to Buy)                | \$4.53   |                                      |  |                                |   |  |         | (8)  | 02/19/2029      | Common Stock, par value \$.01   | 298,780                                    | 298,780  | D   |  |
| Stock Option (Right to Buy)                | \$6.03   |                                      |  |                                |   |  |         | (8)  | 02/19/2029      | Common Stock, par value \$.01   | 298,780                                    | 298,780  | D   |  |
| Stock Option (Right to Buy)                | \$12   |                                      |  |                                |   |  |         | (8)  | 02/19/2029      | Common Stock, par value \$.01   | 170,733                                    | 170,733  | D   |  |
| Stock Option (Right to Buy)                | \$4.53   |                                      |  |                                |   |  |         | (8)  | 02/19/2029      | Common Stock, par value \$.01   | 350,000                                    | 350,000  | D   |  |

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., puts, calls, warrants, options, convertible securities)**

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) |   | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) |     | 6. Date Exercisable and Expiration Date (Month/Day/Year) |                 | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) |                            | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4) | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--|--|--------------------------------------|--|--------------------------------|---|--|-----|--|-----------------|---|----------------------------|--|--|---|--|
|  |  |                                      |  | Code                           | V | (A)  | (D) | Date Exercisable   | Expiration Date | Title   | Amount or Number of Shares |  |  |   |  |
| Stock Option (Right to Buy)                | \$6.03   |                                      |  |                                |   |  |     | (8)  | 02/19/2029      | Common Stock, par value \$0.01  | 350,000                    |  | 350,000  | D   |  |
| Stock Option (Right to Buy)                | \$12   |                                      |  |                                |   |  |     | (8)  | 02/19/2029      | Common Stock, par value \$0.01  | 200,000                    |  | 200,000  | D   |  |

**Explanation of Responses:**

- These restricted stock units, which convert into common stock on a one-for-one basis ("RSUs"), vested on 2/26/2026.
- Shares withheld to cover tax withholding obligations on the vesting of RSUs.
- These RSUs will vest annually in five equal installments commencing 12/31/2026, except as otherwise provided in the award notice or the employment agreement between the reporting person and the Company.
- These RSUs will vest on 11/29/2026, except as otherwise provided in the award notice or the employment agreement between the reporting person and the Company.
- These RSUs will vest in substantially equal installments on each of 11/29/2026 and 11/29/2027, except as otherwise provided in the award notice or the employment agreement between the reporting person and the Company.
- These RSUs will vest in substantially equal installments on each of 11/29/2026, 11/29/2027 and 11/29/2028, except as otherwise provided in the award notice or the employment agreement between the reporting person and the Company.
- Each share of phantom stock represents a right to receive one share of common stock and becomes payable at the election of Mr. Continenza in the year following the year of his separation from service as a director in either a single lump sum payment or in a maximum of ten annual installments.
- This option is fully vested as of the date of this report.

/s/ Roger W. Byrd, Attorney-in-Fact for James V. Continenza      03/02/2026

\*\* Signature of Reporting Person      Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.