SEC	Form 4	
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FORM	4
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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549 STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPROVAL OMB Number: 3235-0287 Estimated average burden hours per response: 0.5

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

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---|---|--|--|---|--|------------------
---|--|--|--|
| 1. Name and Address of Reporting Person* <u>GUSTIN CARL E</u> |  |   
   
  |  
   
   |  | 2. Issuer Name <b>and</b> Ticker or Trading Symbol<br><u>EASTMAN KODAK CO</u> [ EK ]   |   | | | | |
  |   |   |  |  |   | 5. Relationship of Reporting Person(s) to Issuer<br>(Check all applicable)<br>Director 10% Owner<br>Officer (give title Other (specify |                  |  
  |  |  |  |
|   | ,  | (Middle)  
   
  |  
   
   | 3. Date of Earliest Transaction (Month/Day/Year)<br>12/12/2003   |  |   | | | | |
  |   |   |  |  | X Officer (give title Officer (specify below)<br>below) below)<br>CMO, Senior Vice President  |  |                  |  
  |  |  |  |
| (Street)<br>ROCHESTER NY 14650                                |  |   
   
  |  
   
   |  |  | 4. If Amendment, Date of Original Filed (Month/Day/Year)  | | | | |
  |   |   |  |  |   | <ul> <li>6. Individual or Joint/Group Filing (Check Applicable Line)</li> <li>X Form filed by One Reporting Person</li> </ul>          |                  |  
  |  |  |  |
| (5  |  |   
   
  |  
   
   |  |  |   | | | | |
  |   | Form filed by More than One Reporting Person  |  |  |   |  |                  |  
  |  |  |  |
|   |  | Table I - Noi   
   
  | n-Deriv  
   
   | ative  | Securitie  | es Acqu   | iired,  
  | Disp  | osed of, o  | or Bene  | ficially C   | wned  |  | -                |  
  |  |  |  |
| Date  |  |   
   
  |  
   
   |  | Execution Date,  |   |   
  | Transaction<br>Code (Instr.<br>8)   |   |  | (D) (Instr. 3, 4 and 5)  |   | 5. Amount of<br>Securities<br>Beneficially Owned<br>Following<br>Reported  |                  | Direct In<br>Indirect B<br>tr. 4) O  
  | '. Nature of<br>ndirect<br>Beneficial<br>Dwnership<br>Instr. 4)  |  |  |
|   |  |   
   
  |  
   
   |  |  |   | Code  
  | v   | Amount (A) OI Pr  |  | Price  | (Instr. 3 and 4)  |  |                  |  
  |  |  |  |
| Stock   |  |   
   
  |  
   
   |  |  |   |   
  |   |   |  |  |   | <b>)</b> <sup>(1)</sup>  |                  | D  
  |  |  |  |
|   |  |   
   
  |  
   
   |  |  |   | | | | |
  |   |   |  |  | ned   |  |                  |  
  |  |  |  |
| 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative     | 3. Transaction<br>Date<br>(Month/Day/Year)   | if any  
   
  | Code   
   
   | action<br>(Instr.  | Derivative<br>Securities<br>(A) or Disp  | Acquired<br>osed of   | Expira  
  | tion D  | ate of Securities<br>(ear) Underlying<br>Derivative Securities  |  | ies<br>g<br>Security   | Derivative deriva<br>Security Secur<br>(Instr. 5) Benef<br>Owner  |  | /e<br>es<br>ally | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect   
  | 11. Nature<br>of Indirect<br>Beneficial<br>Ownershi<br>(Instr. 4)  |  |  |
| Security  |  |   
   
  | Code   
   
   | v  | (A)  | (D)   | Date<br>Exerci  
  | sable   | Expiration<br>Date  | Title  | Amount<br>or<br>Number<br>of Shares  | nber  |  | d<br>tion(s)     | (I) (Instr. 4)   
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2)   
  |   | 08/14/2004  | common<br>stock  | 3,333  |   | 3,333  |                  | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2)   
  |   | 03/26/2005  | common<br>stock  | 16,667   |   | 16,667   |                  | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2)   
  |   | 04/19/2005  | common<br>stock  | 9,880  |   | 9,880  |                  | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | .)  | 08/31/2005  | common<br>stock  | 6,667  |   | 6,66   | 57               | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | )   | 03/28/2006  | common<br>stock  | 9,200  | D   |  | 00               | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | )   | 03/12/2007  | common<br>stock  | 414  |   | 414  |                  | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | )   | 04/03/2007  | common<br>stock  | 10,000   |   | 10,000   |                  | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | )   | 03/01/2008  | common<br>stock  | 5,000  |   | 5,000  |                  | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | (2) 03/12/2008 common stock 279   |   |  | 279  |   | D  |                  |  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2)   
  |   | 04/01/2008  | common<br>stock  | 10,500   | 10,500  |  | 00               | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2)   
  |   | 03/11/2009  | common<br>stock  | 589  |   | 589  |                  | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | )   | 03/31/2009  | common<br>stock  | 10,500   |   | 10,5   | 00               | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2)   
  |   | 11/21/2009  | common<br>stock  | 2,501  | 2,501   |  | )1               | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | (2  
  | )   | 03/29/2010  | common<br>stock  | 16,667   | 16,667  |  | 67               | D  
  |  |  |  |
| \$31.3  |  |   
   
  |  
   
   |  |  |   | 11/16/  
  | /2004   | 11/15/2011  | common<br>stock  | 23,000   |   | 23,0   | 00               | D  
  |  |  |  |
|   | I CARL         (F         STREE         CER         N         (S         curity (Inst         tock         sana         sana | ICARL E         (First)         STREET         TER NY         ISTREET         Conversion (State)         Transaction Date (State)         Conversion (State)         STREET         ISTREET         Conversion (State)         STREET         Conversion (State)         STREET         STREET         Conversion (State)         STREET         Conversion (State)         STREET         STREET         Conversion (State)         STREET         STREET         Conversion (State)         STREET         STREET <td c<="" td=""><td>ICARL E         (First)       (Middle)         STREET         CER NY       14650         (State)       (Zip)         Table 1 - Nor         Corrigues (State)         Corrigues (State)         Corrigues (Month/Day/Year)         Street in the securition Date of erivative incomposition of the securition Date of the securit</td><td>Image: CARL E       (First)       (Middle)         STREET       (Middle)         STRET       (State)       (Zip)         Table 1 - NON-DEVIV.         (State)       (Zip)         Table 1 - NON-DEVIV.         curity (Instr. 3)       2. Transc<br/>Date (Konth)/Carbon (</td><td>Image: color of the point of the point</td><td>A. Second Proposing 1 closes         ICARL E         (First)       (Middle)         STREET         Table 1 - NO-DEVISEURE         (State)       (Zip)         Table 1 - NO-DEVISEURE         Countity (Instr. 3)       2. Transaction Date (Month/Day/Vear)         Strassaction Date (Month/Day/Vear)       A. Deen Securities (C-Gramman And Participation Date (Participation Date (Partipation Date (Participation Date (Participation Date (P</td><td>EASTMAN KODA         EASTMAN KODA         EASTMAN KODA         (First)       (Middle)         STREET         Table 1- Non-Derivative Securities Acquired         Conversion       Summer of Date (Month/Day/Year)         Conversion       Summer of Security Securities Acquired (Month/Day/Year)         Table 1- Derivative Securities Acquired (Month/Day/Year)         Summer of Security Date, (Month/Day/Year)         Security (Month/Day/Year)         Security Se</td><td>CARLE       EASTMAN KODAK CO         (First)       (Middle)       3. Date of Earliest Transaction (Mor         2 STREET       (Middle)       4. If Amendment, Date of Original F         (State)       (Zp)       4. If Amendment, Date of Original F         Courity (Instr. 3)       2. Transaction Date, Month/Day/Year)       2. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       5. Number of Disposed of (D) (Instr. 3, 4 and 5)       5. Number of (D) (Instr. 3, 4 and 5)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Number of (D) (Instr. 3, 4 and 5)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       6. Stransaction Date, Month/Day/Year)       5. Stransaction Dat</td><td>RASTMAN KODAK CO F E         FASTMAN KODAK CO F E         Griest instantion (Middle)         STREET         Colspan="4"&gt;Colspan="4"         Colspan="4"&gt;Colspan="4"Colspan="4"&gt;Colspan="4"Colspan="4"&gt;Colspan="4"Colspan="4"Colspan=</td><td>EASTMAN KODAK CO [ EK ]         EASTMAN KODAK CO [ EK ]         (Meddle)         STREET         STREET         STREET         Calce of Cigner Field (Month/Day/Yea)         STREET         Calce of Cigner Field (Month/Day/Yea)         STREET         Calce of Cigner Field (Month/Day/Yea)         Calce of Cigner Field (Month/D</td><td>EASTMAN KODAK CO [ FK ]         FIRET       EASTMAN KODAK CO [ FK ]         Table 1 NO- Table</td><td></td><td></td><td>CARL P         Control of the contro of the control of the cont</td><td>CARLE<br/>(Find)         Conversion of conv</td><td>ICARL E       EASTMAN KODAK CO [ EK ]       Control of the co</td></td> | <td>ICARL E         (First)       (Middle)         STREET         CER NY       14650         (State)       (Zip)         Table 1 - Nor         Corrigues (State)         Corrigues (State)         Corrigues (Month/Day/Year)         Street in the securition Date of erivative incomposition of the securition Date of the securit</td> <td>Image: CARL E       (First)       (Middle)         STREET       (Middle)         STRET       (State)       (Zip)         Table 1 - NON-DEVIV.         (State)       (Zip)         Table 1 - NON-DEVIV.         curity (Instr. 3)       2. Transc<br/>Date (Konth)/Carbon (</td> <td>Image: color of the point of the point</td> <td>A. Second Proposing 1 closes         ICARL E         (First)       (Middle)         STREET         Table 1 - NO-DEVISEURE         (State)       (Zip)         Table 1 - NO-DEVISEURE         Countity (Instr. 3)       2. Transaction Date (Month/Day/Vear)         Strassaction Date (Month/Day/Vear)       A. Deen Securities (C-Gramman And Participation Date (Participation Date (Partipation Date (Participation Date (Participation Date (P</td> <td>EASTMAN KODA         EASTMAN KODA         EASTMAN KODA         (First)       (Middle)         STREET         Table 1- Non-Derivative Securities Acquired         Conversion       Summer of Date (Month/Day/Year)         Conversion       Summer of Security Securities Acquired (Month/Day/Year)         Table 1- Derivative Securities Acquired (Month/Day/Year)         Summer of Security Date, (Month/Day/Year)         Security (Month/Day/Year)         Security Se</td> <td>CARLE       EASTMAN KODAK CO         (First)       (Middle)       3. Date of Earliest Transaction (Mor         2 STREET       (Middle)       4. If Amendment, Date of Original F         (State)       (Zp)       4. If Amendment, Date of Original F         Courity (Instr. 3)       2. Transaction Date, Month/Day/Year)       2. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       5. Number of Disposed of (D) (Instr. 3, 4 and 5)       5. Number of (D) (Instr. 3, 4 and 5)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Number of (D) (Instr. 3, 4 and 5)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       6. Stransaction Date, Month/Day/Year)       5. Stransaction Dat</td> <td>RASTMAN KODAK CO F E         FASTMAN KODAK CO F E         Griest instantion (Middle)         STREET         Colspan="4"&gt;Colspan="4"         Colspan="4"&gt;Colspan="4"Colspan="4"&gt;Colspan="4"Colspan="4"&gt;Colspan="4"Colspan="4"Colspan=</td> <td>EASTMAN KODAK CO [ EK ]         EASTMAN KODAK CO [ EK ]         (Meddle)         STREET         STREET         STREET         Calce of Cigner Field (Month/Day/Yea)         STREET         Calce of Cigner Field (Month/Day/Yea)         STREET         Calce of Cigner Field (Month/Day/Yea)         Calce of Cigner Field (Month/D</td> <td>EASTMAN KODAK CO [ FK ]         FIRET       EASTMAN KODAK CO [ FK ]         Table 1 NO- Table</td> <td></td> <td></td> <td>CARL P         Control of the contro of the control of the cont</td> <td>CARLE<br/>(Find)         Conversion of conv</td> <td>ICARL E       EASTMAN KODAK CO [ EK ]       Control of the co</td> | ICARL E         (First)       (Middle)         STREET         CER NY       14650         (State)       (Zip)         Table 1 - Nor         Corrigues (State)         Corrigues (State)         Corrigues (Month/Day/Year)         Street in the securition Date of erivative incomposition of the securition Date of the securit | Image: CARL E       (First)       (Middle)         STREET       (Middle)         STRET       (State)       (Zip)         Table 1 - NON-DEVIV.         (State)       (Zip)         Table 1 - NON-DEVIV.         curity (Instr. 3)       2. Transc<br>Date (Konth)/Carbon ( | Image: color of the point | A. Second Proposing 1 closes         ICARL E         (First)       (Middle)         STREET         Table 1 - NO-DEVISEURE         (State)       (Zip)         Table 1 - NO-DEVISEURE         Countity (Instr. 3)       2. Transaction Date (Month/Day/Vear)         Strassaction Date (Month/Day/Vear)       A. Deen Securities (C-Gramman And Participation Date (Participation Date (Partipation Date (Participation Date (Participation Date (P | EASTMAN KODA         EASTMAN KODA         EASTMAN KODA         (First)       (Middle)         STREET         Table 1- Non-Derivative Securities Acquired         Conversion       Summer of Date (Month/Day/Year)         Conversion       Summer of Security Securities Acquired (Month/Day/Year)         Table 1- Derivative Securities Acquired (Month/Day/Year)         Summer of Security Date, (Month/Day/Year)         Security (Month/Day/Year)         Security Se | CARLE       EASTMAN KODAK CO         (First)       (Middle)       3. Date of Earliest Transaction (Mor         2 STREET       (Middle)       4. If Amendment, Date of Original F         (State)       (Zp)       4. If Amendment, Date of Original F         Courity (Instr. 3)       2. Transaction Date, Month/Day/Year)       2. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       3. Transaction Date, Month/Day/Year)       5. Number of Disposed of (D) (Instr. 3, 4 and 5)       5. Number of (D) (Instr. 3, 4 and 5)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Number of (D) (Instr. 3, 4 and 5)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       5. Stransaction Date, Month/Day/Year)       6. Stransaction Date, Month/Day/Year)       5. Stransaction Dat | RASTMAN KODAK CO F E         FASTMAN KODAK CO F E         Griest instantion (Middle)         STREET         Colspan="4">Colspan="4"         Colspan="4">Colspan="4"Colspan="4">Colspan="4"Colspan="4">Colspan="4"Colspan="4"Colspan= | EASTMAN KODAK CO [ EK ]         EASTMAN KODAK CO [ EK ]         (Meddle)         STREET         STREET         STREET         Calce of Cigner Field (Month/Day/Yea)         STREET         Calce of Cigner Field (Month/Day/Yea)         STREET         Calce of Cigner Field (Month/Day/Yea)         Calce of Cigner Field (Month/D | EASTMAN KODAK CO [ FK ]         FIRET       EASTMAN KODAK CO [ FK ]         Table 1 NO- Table |  |                  | CARL P         Control of the contro of the control of the cont | CARLE<br>(Find)         Conversion of conv | ICARL E       EASTMAN KODAK CO [ EK ]       Control of the co |  |

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned         (e.g., puts, calls, warrants, options, convertible securities)															
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)		Transaction Derivative Code (Instr. Securities Acqu		Acquired osed of	6. Date Exerc Expiration Da (Month/Day/Y	7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following	10. Ownership Form: Direct (D) or Indirect	11. Nature of Indirect Beneficial Ownership (Instr. 4)	
	Security			Code	v	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares		Reported Transaction(s) (Instr. 4)	(I) (Instr. 4)	
Option (right to buy)	\$ <mark>36.66</mark>							(3)	11/21/2012	common stock	23,000		23,000	D	
Option (right to buy)	\$24.49							(3)	11/18/2010	common stock	11,800		11,800	D	
Restricted Share Units	(4)	12/13/2002		J	v	227.99 <sup>(7)</sup>		(5)	(5)	common stock	227.99	\$36.955	9,589.44	D	
Restricted Share Units <sup>(9)</sup>	(4)							(5)	(5)	common stock	4,325		4,325	D	
Share Units	(4)	01/16/2003		F	v		62.72 <sup>(8)</sup>	(6)	(6)	common stock	62.72	\$39.14	5,201.72	D	
Share Units	(4)	07/16/2003		J	v	322.03 <sup>(7)</sup>		(6)	(6)	common stock	322.03	\$26.45	5,523.75	D	
Share Units	(4)	12/12/2003		J	v	102.84 <sup>(7)</sup>		(6)	(6)	common stock	102.84	\$23.79	5,626.61	D	
Restricted Stock Units	(4)	12/13/2002		J	v	268.003 <sup>(7)</sup>		(5)	(5)	common stock	268.003	\$36.96	11,272.519	D	
Restricted Stock Units	(4)	07/16/2003		J	v	383.666 <sup>(7)</sup>		(5)	(5)	common stock	383.666	\$26.45	11,656.185	D	
Restricted Stock Units	(4)	12/12/2003		J	v	121.138 <sup>(7)</sup>		(5)	(5)	common stock	121.138	\$23.79	11,772.85	D	

Explanation of Responses:

1. Some of these shares are restricted.

2. These options have vested.

3. These options vest one-third on each of the first three anniversaries of the date of grant.

4. These units convert on a one-for-one basis.

5. This date is not applicable to restricted units.

6. This date is not applicable to share units.

7. These units were credited to the reporting person's account as dividend equivalents.

8. This tax payment is attributable to dividend equivalents.

9. The restricted award and dividend equivalents are being reported separately to reflect that the award is restricted and the dividend equivalents are not restricted.

**Remarks:** 

James M. Quinn, as attorney-in-12/16/2003 fact for Carl E. Gustin

Date

\*\* Signature of Reporting Person

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.