SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) November 30, 1994

EASTMAN KODAK COMPANY (Exact name of registrant as specified in its charter)

NEW JERSEY 1-87 16-0417150
(State of incorporation) (Commission File Number) (IRS Employer

Identification No.)

343 STATE STREET, ROCHESTER, NEW YORK 14650 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: 716-724-4000

ITEM 2. ACQUISITION OR DISPOSITION OF ASSETS

Effective November 30, 1994, the Company completed the divestiture of its Clinical Diagnostics Division to Johnson & Johnson for \$1.008 billion in cash and the divestiture of the do-it-yourself products business of L&F Products to Forstmann Little & Co. for \$700 million in cash. Details of the divestitures are contained in a press release issued by the Company on December 1, 1994 and set forth herein on page 63.

ITEM 5. OTHER EVENTS

The Company is filing the financial data, consolidated financial statements, financial statement schedules and additional data detailed below to provide historical financial information excluding the results of the following non-imaging health businesses which the Company announced on May 3, 1994 its intent to divest: the pharmaceutical and consumer health businesses of Sterling Winthrop Inc., the household products and do-it-yourself products businesses of L&F Products and the Clinical Diagnostics Division. The pharmaceutical business of Sterling Winthrop Inc. was divested effective October 1, 1994, the consumer health business of Sterling Winthrop Inc. was divested effective October 31, 1994, the do-it-yourself products business of L&F Products was divested effective November 30, 1994 and the Clinical Diagnostics Division was divested effective November 30, 1994.

The information on pages 4-8 and 21-62 constitutes restatement of financial information previously filed to exclude the results of the non-imaging health businesses. To facilitate comparisons for the remainder of 1994, restated Sales and Earnings data for the fourth quarter and total year 1993 to reflect the new basis of two reporting segments are set forth on pages 19-20.

Eastman Kodak Company and Subsidiary Companies Index to Exhibits and Financial Statement Schedules

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All other schedules have been omitted because they are not applicable or the information required is shown in the financial statements or notes thereto.

4. Additional data required to be furnished for Eastman Kodak Company for year ended December 31, 1993:

-	Computation of Earnings Per Common Share,	
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-	Computation of Ratio of Earnings to Fixed Charges,	
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ITEM 7. FINANCIAL STATEMENTS AND EXHIBITS

- (b) Pro forma consolidated financial statements of the Company for the year ended December 31, 1993, excluding the results of the non-imaging health businesses (including Sterling Winthrop Inc.) that the Company is divesting, are set forth at Item 7 of Current Report on Form 8-K dated June 30, 1994 and filed October 17, 1994, as amended by Amendment No. 1 to Current Report on Form 8-K dated June 30, 1994 and filed October 21, 1994.
- (c) Filed herewith as Exhibit 10(A), pages 65 to 73, is Amendment No. 1 to Asset Purchase Agreement among the Company and L&F Products Inc. and Sterling Winthrop Inc. and MTF Acquisition Corp. dated as of November 30, 1994, and as Exhibit 10(B), pages 74 to 84, is the Amendement to Asset Purchase Agreement between the Company and Johnson & Johnson dated November 30, 1994.

EXHIBIT 1 - FINANCIAL DATA

BUSTNESS

Eastman Kodak Company (Kodak or the Company) is engaged primarily in developing, manufacturing, and marketing imaging and information systems.

In conjunction with the Company's announced intention to refocus its attention on its consumer and commercial imaging businesses, the Company has changed its segments for financial reporting purposes, effective with the second quarter of 1994. The Consumer Imaging business unit, which was previously reported in the former Imaging segment, is now reported as a separate segment. The new Commercial Imaging segment includes the other business units from the former Imaging segment, the business units from the former Information segment, digital and applied imaging operations and the Health Sciences business unit, which was previously included in the Health segment. Data for prior periods have been restated to conform with the 1994 presentation.

Kodak's sales, earnings and identifiable assets by industry segment for the past three years are shown in Segment Information on page 42.

CONSUMER IMAGING SEGMENT

Sales of consumer imaging segment products, including intersegment sales, for the past three years were:

(in millions) 1993 1992 1991

\$5,292 \$5,414 \$5,135

The products of the consumer imaging segment are used for capturing, recording or displaying a consumer originated image. For example, traditional amateur photography requires, at a minimum, a camera, film, and photofinishing. Photofinishing requires equipment and supplies, including chemicals and paper for prints.

Kodak manufactures and markets various components of imaging systems. For amateur photography, Kodak supplies films, photographic papers, processing services, photographic chemicals, cameras and projectors. Recent imaging products developed by Kodak include new generations of films, cameras, photographic papers and single-use cameras.

Marketing and Competition. Kodak's consumer imaging products and services are distributed through a variety of channels. Individual products are often used in substantial quantities in more than one market. Most sales of the consumer imaging segment are made through dealers. Independent retail outlets handling Kodak amateur products total many thousands. In a few areas abroad, Kodak products are marketed by independent national distributors.

Kodak's advertising programs actively promote its products and services in its various markets, and its principal trademarks, trade dress, and corporate symbol are widely used and recognized.

Kodak's consumer imaging products and services compete with similar products and services of others. Competition in traditional imaging markets is strong throughout the world. Many large and small companies offer similar products and services that compete with Kodak's business. Kodak's products are continually improved to meet the changing needs and preferences of its customers.

Raw Materials. The raw materials used by the consumer imaging segment are many and varied and generally available. Silver is one of the essential materials in photographic film and paper manufacturing. Digital electronics are becoming more integral in all products' offerings.

COMMERCIAL IMAGING SEGMENT

Sales of commercial imaging segment products for the past three years were:

(in millions) 1993 1992 1991

\$7,382 \$7,592 \$7,301

The commercial imaging segment consists of businesses that serve the imaging

and information needs of commercial customers. Products in this segment are used to capture, store, process and display images and information in a variety of forms.

Kodak products for the commercial imaging segment include films, photographic papers, photographic plates, chemicals, processing equipment and audiovisual equipment, as well as copiers, graphic arts films, microfilm products, applications software, printers and other business equipment and service agreements to support these products. These products serve professional photofinishers, professional photographers, customers in the health care industry, customers in motion picture, television, commercial printing and publishing, office automation and government markets. Recent commercial imaging products developed by Kodak include commercial imaging applications for the recently introduced photo CD system.

Marketing and Competition. Kodak's commercial imaging products and services are distributed through a variety of channels. The Company also sells and leases business equipment directly to users. Most sales of the commercial imaging segment, however, are made through dealers.

Kodak's commercial imaging products and services compete with similar products and services of other small and large companies. Strong competition exists throughout the world. Many large and small companies offer similar products and services that compete with Kodak's business. Kodak's products are continually improved to meet the changing needs and preferences of its customers.

Raw Materials. The raw materials used by the commercial imaging segment are many and varied and generally available. Silver is one of the essential materials in photographic film and paper manufacturing. Electronic components represent a significant portion of the cost of the materials used in the manufacture of business equipment.

DISCONTINUED OPERATIONS - HEALTH BUSINESSES

On May 3, 1994, the Company announced its intent to divest the following non-imaging health businesses: the pharmaceutical and consumer health businesses of Sterling Winthrop Inc., the household products and do-it-yourself products businesses of L&F Products and the Clinical Diagnostics Division. These businesses are being reported as discontinued operations with results for prior periods restated. On June 23, 1994, the Company announced Sanofi agreed to acquire the pharmaceutical business of Sterling Winthrop Inc. for \$1.675 billion in cash and its interest in the "Over-the-Counter" alliance with Sterling Winthrop Inc. On October 1, 1994, the Company completed this sale. On August 29, 1994, the Company announced SmithKline Beecham plc agreed to acquire the consumer health business of Sterling Winthrop Inc. for \$2.925 billion in cash. On November 2, 1994, the Company completed this sale. On September 6, 1994, the Company announced Johnson & Johnson agreed to acquire the Clinical Diagnostics Division for \$1.008 billion in cash. On November 30, 1994, the Company completed this sale. On September 26, 1994, the Company announced Reckitt & Colman plc agreed to acquire the worldwide household business of L&F Products for \$1.55 billion in cash. On October 14, 1994, the Company announced Forstmann Little & Co. agreed to acquire the do-it-yourself products business of L&F Products for \$700 million in cash. On November 30, 1994, the Company completed this sale. In addition, as part of the divestiture, the Company is actively negotiating with potential buyers for its pharmaceutical research and development facility and its NanoSystems unit, and anticipates closing dates for these transactions in 1995.

Sales of health businesses products for the past three years were:

(in millions) 1993 1992 1991 \$3,694 \$3,553 \$3,524

Kodak manufactures and markets various health products. Pharmaceutical products include medicines prescribed by physicians or made specifically for use in hospitals. Pharmaceutical products also include bulk pharmaceuticals, intermediates and other life-science chemicals sold primarily to other manufacturers. Sterling Winthrop Inc., a subsidiary of Kodak, and Elf Sanofi, a company within the Elf Aquitaine Group, have formed an alliance of joint ventures for the development and marketing of pharmaceutical and over-the-counter medicines. Consumer health products include medicines sold without prescription and promoted directly to the consumer. Kodak supplies clinical diagnostics equipment and consumables. The health businesses also include household, do-it-yourself and personal care products such as disinfectants, all purpose cleaners, floor-care products, rodenticides, septicides, wood stains, concrete and wood protectors, deodorants and

hair-care products.

Marketing and Competition. Products of the health businesses are distributed through a variety of channels including dealers, independent distributors, wholesalers, jobbers, hospitals, retail drug stores, mass merchandisers, variety outlets, department stores, and food stores. The health care markets in the U.S. and in some countries outside the U.S. are experiencing changes resulting from concerns for escalating costs for health care, leading to competitor and customer consolidation. The businesses products are subject to competition from both large and small companies, many of which are highly regarded and well established, with substantial resources for research, product development and promotional activities.

Competition in the health businesses particularly with respect to pharmaceutical, consumer health and household products, is characterized by the effort to develop and introduce new or improved products. Many of Kodak's competitors are engaged in research activities which may lead to the development of new products constituting additional competition for Kodak's products.

Raw materials. Raw materials essential to the health businesses are purchased for the most part in the open market and are generally available.

The health businesses engage in research and development, located principally in United States locations in Montvale, New Jersey and Upper Providence Township, Pennsylvania. In 1993, \$437 million (1992 - \$431 million; 1991 - \$366 million) was expended for research and development.

DISCONTINUED OPERATIONS - CHEMICALS SEGMENT

On December 31, 1993, the Company distributed all of the outstanding shares of common stock of Eastman Chemical Company (Eastman), which represents substantially all of the Company's worldwide chemical business, as a dividend to the Company's shareowners (the spin-off) in a ratio of one share of Eastman common stock for every four shares of Kodak common stock. As a result of the spin-off, Eastman became an independent publicly held company listed on the New York Stock Exchange and its operation ceased to be owned by the Company. In connection with the spin-off, Eastman assumed \$1.8 billion of new borrowings, the proceeds from which will be used by the Company as part of a plan to retire certain of its indebtedness. The chemicals segment has been reported as discontinued operations and results for prior periods have been restated.

Sales of chemicals segment products, including intersegment sales, for the past three years were:

(in millions) 1993 1992 1991 \$3,976 \$3,927 \$3,740

The products of the chemicals segment include a wide variety of chemicals, plastics, and fibers. The manufacturing processes are diverse and highly integrated with intermediate products being sold to the trade, as well as being used in further internal manufacturing. The segment is also a major supplier of chemicals and plastics used in the manufacture of Kodak photographic products. Subsequent to the spin-off, it is expected that the Company will continue to purchase products from Eastman. The prices, terms and conditions of future sales have been negotiated between the Company and Eastman and are intended to reflect current market conditions.

The major sales products of the chemicals segment include:

- - acids, alcohols, solvents, and plasticizers used by paint, chemical, and plastic manufacturers,
- - polyethylene and polypropylene plastics used in applications such as plastic film and automotive parts,
- - cellulose-based plastics used by molders of plastic tool handles, brushes, eyeglass frames, and toys,
- - cellulose-based fibers, such as acetate yarn and filter materials,
- - polyester plastics used in food and beverage packaging, and
- - specialty and fine chemicals used in health, nutrition, pharmaceutical, and photographic applications.

Marketing and Competition. The chemicals segment markets products through a worldwide sales organization. The majority of the sales are direct, however, some are through other channels. Products are shipped to customers directly from the chemicals segment plants as well as from distribution centers.

The chemicals segment products are marketed and categorized as industrial or performance. The performance products include chemicals and plastics sold to customers in growth markets, as well as products sold on the basis of unique performance attributes. The industrial products are chemical, plastic and fiber products sold to industrial customers, usually in large volumes, primarily on the basis of price, product quality and consistency, and reliability of supply.

In the chemicals segment, competition is present from a number of large chemical manufacturers with similar products; however, the competitive environment varies among the various product markets.

Raw Materials. The raw materials used by the chemicals segment are many and varied and generally available. The major raw materials are propane, ethane, chemical wood pulp, paraxylene and coal. Many are derived from petroleum products, the prices of which have fluctuated in recent years.

The chemicals segment engages in research and development, located principally in United States locations in Kingsport, Tennessee and Longview, Texas. In 1993, \$180 million (1992 - \$168 million; 1991 - \$157 million) was expended for research and development.

RESEARCH AND DEVELOPMENT

Through the years, Kodak has engaged in extensive and productive efforts in research and development. In 1993, \$864 million (1992 - \$988 million; 1991 - \$971 million) was expended for research and development in continuing operations. Research and development groups for continuing operations are located principally in United States locations in Rochester, New York; outside the U.S., research and development groups are located in England, France, Japan and Germany. These groups, in close cooperation with manufacturing units and marketing organizations, are constantly developing new products and applications to serve both existing and new markets.

It has been Kodak's general practice to protect its investment in research and development and its freedom to use its inventions by obtaining patents where feasible. The ownership of these patents contributes to Kodak's ability to use its inventions but at the same time is accompanied by a liberal patent-licensing policy. While in the aggregate Kodak's patents are considered to be of material importance in the operation of its business, it does not consider that the patents relating to any single product or process are of material significance when judged from the standpoint of its total business.

ENVIRONMENTAL PROTECTION

Kodak is subject to various laws and governmental regulations concerning environmental matters. Some of the U.S. federal environmental legislation having an impact on Kodak includes the Toxic Substances Control Act, the Resource Conservation and Recovery Act (RCRA), the Clean Air Act, and the Comprehensive Environmental Response, Compensation and Liability Act (the Superfund law).

Kodak continues to engage in a program for environmental protection and control. During 1993, expenditures for pollution prevention and waste treatment for continuing operations at various manufacturing facilities totaled \$134 million. These costs included \$100 million of recurring costs associated with managing hazardous substances and pollution in on-going operations, \$32 million of capital expenditures to limit or monitor hazardous substances or pollutants, and \$2 million of mandated expenditures to remediate previously contaminated sites. These expenditures have been accounted for in accordance with the Company's accounting policy for environmental costs. The Company expects these recurring and remediation costs to increase slightly and capital to increase significantly in the near future. While these costs will continue to be significant cash outflows for the Company, it is not expected that these costs will have a materially different impact on the Company's financial position, results of operations or competitive position.

The Company has reviewed a draft RCRA Facility Assessment (RFA) pertaining to the Company's Kodak Park site in Rochester, New York. The Company has completed a broad-based assessment of the site in response to the RFA. While future expenditures associated with any remediation activities could be significant, it is not possible to reasonably estimate those expenditures until additional studies are performed.

The Company accrues for remediation costs that relate to an existing condition caused by past operations when it is probable that these costs will be incurred and can be reasonably estimated. The Company has accrued for remediation costs of \$84 million in its financial statements at December 31, 1993, compared with \$90 million at December 31, 1992.

The Clean Air Act Amendments were enacted in 1990. The Company may be required to incur significant costs, primarily capital in nature, over a period of several years to comply with the provisions of this Act. The expenditures that may be required cannot be currently reasonably estimated since either implementing regulations have not been issued or compliance plans have not been finalized.

EMPLOYMENT

At the end of 1993, Kodak's continuing operations employed 91,800 people, of whom 49,100 were employed in the United States.

Financial information by geographic areas for the past three years is shown in Segment Information on page 43.

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SELECTED FINANCIAL DATA

Eastman Kodak Company and Subsidiary Companies Selected Consolidated Financial Data For the Year Ended in December

(amounts in millions, except per share data)	1993 (1)	1992 (2)	1991 (3)	1990 (4)	1989 (5)
Sales from continuing operations	\$12,670	\$12,992	\$12,427	\$12,526	\$12,325
Earnings from continuing operations before extraordinary item and cumulative effect of changes in accounting principle		845	12	548	312
Earnings from discontinued operations before cumulati effect of changes in accounting principle	ve 23	149	5	155	217
Earnings before extraordinary item and cumulative effect of changes in accounting principle	667		17	703	529
Extraordinary item	(14)	-	-	-	-
Earnings before cumulative effect of changes in accounting principle	653 	994	17	703 	529
Cumulative effect of change in accounting principle from continuing operations	s (1,649)	100	-	-	-
Cumulative effect of change in accounting principle from discontinued operations	s (519)	52	-	-	-
Total cumulative effect of changes in accounting principle	(2,168)	152	-	-	-
Net earnings (loss)	\$(1,515) ======	\$ 1,146	\$ 17 ======	\$ 703 ======	\$ 529 =====

SELECTED FINANCIAL DATA (continued)

Eastman Kodak Company and Subsidiary Companies Selected Consolidated Financial Data For the Year Ended in December

	1993 (1)	1992 (2)	1991 (3)	1990 (4)	1989 (5)
Primary earnings per share from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	\$ 1.95	\$ 2.60	\$.04	\$ 1.69	\$.96
Primary earnings per share from discontinued operations before cumulative effect of changes in accounting principle	. 07	. 46	.01	. 48	. 67
Primary earnings per share before extraordinary item and cumulative effect of changes in accounting principle				2.17	1.63
Extraordinary item	(.04)	-	-	-	-
Primary earnings per share before cumulative effect o changes in accounting principle	f 1.98	3.06	. 05	2.17	1.63
Cumulative effect of change in accounting principle from continuing operations		.31	-	-	-
Cumulative effect of change in accounting principle from discontinued operations		.16	-	-	-
Total cumulative effect of changes in accounting principle	(6.60)	.47	-	-	-
Primary earnings (loss) per share	\$ (4.62) ======	\$ 3.53 ======	\$.05 =====	\$ 2.17 ======	\$ 1.63 ======

SELECTED FINANCIAL DATA (continued)

Eastman Kodak Company and Subsidiary Companies Selected Consolidated Financial Data For the Year Ended in December

	1993 (1)	1992 (2)	1991 (3)	1990 (4)	1989 (5)
Fully diluted earnings per share from continuing operations before extraordinary ite and cumulative effect of changes in accounting principle		\$ 2.56	\$.04	\$ 1.69	\$.96
Fully diluted earnings per share from discontinued operations before cumulative effect of changes in accounting principle	. 07	. 42	. 01	. 47	. 67
Fully diluted earnings per share before extraordinary item and cumulative effect of changes in accounting principle	2.02	2.98	. 05	2.16	1.63
Extraordinary item	(.04)	-	-	-	-
Fully diluted earnings per share before cumulative effect of changes in accounting principle	1.98	2.98	. 05	2.16	1.63
Cumulative effect of change in accounting principle from continuing operations		.28	-	-	-
Cumulative effect of change in accounting principle from discontinued operations	es (1.57)	.15	-	-	-
Total cumulative effect of changes in accounting principle	(6.60)	.43	-	-	-
Fully diluted earnings (loss) per share	\$ (4.62) ======	\$ 3.41 ======	\$.05 =====	\$ 2.16 ======	\$ 1.63 =====
Cash dividends declared per common share	\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00
Total assets	18,810	19,038	19,952	20,085	19,777
Long-term borrowings	6,727	5,259	5,648	5,036	5,405

- (1) Net earnings were reduced by the \$387 million after-tax effect of restructuring costs and also by \$2,168 million from the cumulative effect of the changes in accounting principle.
- (2) Net earnings were reduced by the \$141 million after-tax effect of restructuring costs and benefited by \$152 million from the cumulative effect of the change in accounting for income taxes.
- (3) Net earnings were reduced by the \$1,032 million after-tax effect of restructuring
- (4) Net earnings were reduced by the \$564 million after-tax effect of the litigation judgment including post-judgment interest.
- (5) Net earnings were reduced by the \$549 million after-tax effect of restructuring costs.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS SUMMARY

(in millions, except earnings per share)	1993	Change	1992	Change	1991
Sales from continuing operations Earnings (loss) from operations before extraordinary item and cumulative effect of changes in accounting principle:	\$12,670	- 2%	\$12,992	+ 5%	\$12,427
Continuing	644		845		12
Discontinued - Health	(169)		(118)		(314)
Discontinued - Chemicals	192		267		319
Net earnings (loss)	(1,515)		1,146		17
Primary earnings (loss) per share	(4.62)		3.53		. 05
Fully diluted earnings (loss) per share	(4.62)		3.41		. 05

The Company posted sales from continuing operations of \$12,670 million in 1993. Earnings from continuing operations before extraordinary item and cumulative effect of changes in accounting principle for the year were \$644 million (\$1.95 per share) compared with earnings of \$845 million (\$2.60 per share) in 1992. Earnings from continuing operations before extraordinary item and the cumulative effect of changes in accounting principle were significantly reduced by restructuring costs in both years. The restructuring costs for continuing operations were \$495 million (\$353 million or \$1.08 per share after-tax) in 1993 compared with \$219 million (\$140 million or \$.43 per share after-tax) in 1992. Earnings from continuing operations, before deducting restructuring costs in both years, increased one percent in 1993 when compared with 1992. Earnings benefited from increased unit volumes, lower marketing and administrative activity, lower research and development activity, manufacturing productivity gains and lower interest expense; but were adversely affected by cost escalation, lower effective selling prices, higher retiree health care costs associated with the change in accounting for certain postretirement benefits, smaller gains from the sales of investments, and the unfavorable effects of foreign currency rate changes. Net earnings for 1993 were reduced by an extraordinary charge of \$14 million after-tax (\$.04 per share) related to the early extinguishment of debt.

Net earnings for 1993 benefited by \$23 million (\$.07 per share) from discontinued operations compared with a benefit of \$149 million (\$.46 per share) in 1992. Earnings from continuing operations for the fourth quarter of 1993 were \$220 million compared with earnings of \$292 million in the fourth quarter of 1992, which benefited by approximately \$75 million (\$.23 per share) from gains on the sales of investments including the sale of Eastman Kodak Credit Corporation (EKCC). Earnings from discontinued operations for 1993 were lower when compared with 1992, as the benefits from higher unit volumes and higher effective selling prices were more than offset by cost escalation, higher retiree health care costs associated with the change in accounting for certain postretirement benefits, a provision for environmental costs, transaction costs associated with the spin-off of the Company's worldwide chemical business, the unfavorable effects of foreign currency rate changes, and restructuring costs of \$55 million (\$34 million or \$.10 per share after-tax). The loss from discontinued operations of \$18 million in the fourth quarter of 1993 compared with earnings of \$7 million in the fourth quarter of 1992 was primarily attributable to the provision for environmental costs and the transaction costs associated with the spin-off.

The 1993 net loss was due to an after-tax charge of \$2.17 billion (\$6.60 per share) associated with the adoption of Statement of Financial Accounting Standards (SFAS) No. 106, Employers' Accounting for Postretirement Benefits Other Than Pensions, and SFAS No. 112, Employers' Accounting for Postemployment Benefits effective as of January 1, 1993. Net earnings for 1992 benefited by \$152 million (\$.47 per share) from the adoption of SFAS No. 109, Accounting for Income Taxes, effective as of January 1, 1992.

On May 3, 1994, the Company announced its intent to divest the following non-imaging health businesses: the pharmaceutical and consumer health businesses of Sterling Winthrop Inc., the household products and do-it-yourself products businesses of L&F Products and the Clinical Diagnostics Division. These businesses are reported as discontinued operations with results for prior periods restated. On June 23, 1994, the Company announced Sanofi agreed to acquire the pharmaceutical business of Sterling Winthrop Inc. for \$1.675 billion in cash and its interest in the "Over-the-Counter" alliance with Sterling Winthrop Inc. On October 1, 1994, the Company completed this sale. On August 29, 1994, the Company announced SmithKline Beecham plc agreed to acquire the consumer health business of Sterling Winthrop Inc. for \$2.925 billion in cash. On November 2, 1994, the Company completed this sale. On September 6, 1994, the Company announced Johnson & Johnson agreed to acquire the Clinical Diagnostics Division for \$1.008 billion in cash. On November 30, 1994, the Company completed this sale. On September 26, 1994, the Company announced Reckitt & Colman plc agreed to acquire the worldwide household products business of L&F Products for \$1.55 billion in cash. On October 14, 1994, the Company announced Forstmann Little & Co. agreed to acquire the do-it-yourself products business of L&F Products for \$700 million in cash. On November 30, 1994, the Company completed this sale. In addition, as part of the divestiture, the Company is actively negotiating with potential buyers for its pharmaceutical research and development facility and its NanoSystems unit, and anticipates closing dates for these transactions in 1995.

On December 31, 1993, the Company spun-off its worldwide chemical business, which consisted of Eastman Chemical Company operations. Results for Eastman Chemical Company operations are being reported as discontinued operations and results for prior periods have been restated.

Earnings from discontinued operations include allocations of interest and taxes to the Chemicals segment and Health businesses and transaction costs associated with the spin-off.

The Company posted sales from continuing operations of \$12,992 million in 1992. Earnings from continuing operations for the year were \$845 million (\$2.60 per share) compared with \$12 million (\$.04 per share) in 1991. Net earnings for 1992 included \$149 million (\$.46 per share) from discontinued operations compared with \$5 million (\$.01 per share) in 1991. Net earnings for 1992 also benefited by \$152 million (\$.47 per share) from the cumulative effect of adopting SFAS No. 109, Accounting for Income Taxes, and were adversely affected by the effects of restructuring costs for continuing operations of \$219 million (\$140 million or \$.43 per share after-tax). Net earnings for 1991 were significantly reduced by the effects of restructuring costs for continuing operations of \$1,448 million (\$934 million or \$2.88 per share after-tax). Excluding the effects of restructuring costs from both 1992 and 1991, earnings from continuing operations for 1992 increased from the prior year as the favorable effects of manufacturing productivity, higher volumes, gains from the sales of investments including the sale of EKCC, and the favorable effects of foreign currency rate changes more than offset cost escalation and higher marketing and administrative costs. Earnings from continuing operations for the fourth quarter of 1992 were \$292 million compared with a net loss of \$326 million in the fourth quarter of 1991. Earnings for the fourth quarter of 1992 benefited by approximately \$75 million (\$.23 per share) from gains on the sales of investments including the sale of EKCC. The net loss in the fourth quarter of 1991 was due to the effects of restructuring costs of \$911 million (\$596 million or \$1.84 per share after-tax). Earnings from discontinued operations were higher in 1992, when compared with 1991, as the benefits of higher unit volumes and higher effective selling prices were only partially offset by higher manufacturing costs, higher administrative costs and increased research and development expenditures.

Sales by Industry Segment

(in millions)	1993	Change	1992	Change	1991
Sales from Continuing Operations:					
Consumer Imaging Inside the U.S. Outside the U.S.	3,178		\$ 2,084 3,330		\$ 1,945 3,190
Total Consumer Imaging		-2	5,414	+ 5	5,135
Commercial Imaging Inside the U.S. Outside the U.S.	3,892 3,490	-2 	4,016 3,576		3,972 3,329
Total Commercial Imaging	7,382		7,592		7,301
Deduct: Intersegment Sales	(4)		(14)		(9)
Total Sales from Continuing Operations			12,992		12,427
Sales from Discontinued Operations:					
Chemicals Inside the U.S. Outside the U.S.	2,693 1,283	-3	2,602 1,325	+ 3	2,449 1,291
Total Chemicals	3,976	+1	3,927	+ 5	3,740
Health					
Inside the U.S. Outside the U.S.	2,281 1,413		2,273 1,280	+10 -12	2,070 1,454
Total Health	3,694	+4	3,553		3,524
Deduct: Intersegment Sales	(281)		(289)		(272)

Total Sales from Discontinued Operations	7,389	+3	7,191	+ 3	6,992
Total Worldwide Sales Including					
Discontinued Operations	\$20,059 =====	-1% ===	\$20,183 ======	+ 4% ===	\$19,419 ======

Worldwide sales from continuing operations for 1993 were down two percent when compared with 1992, as slight increases in unit volumes were more than offset by the unfavorable effects of foreign currency rate changes and lower effective selling prices. The Consumer Imaging and Commercial Imaging segments both recorded a slight decline when compared with last year. Currency changes against the U.S. dollar unfavorably affected 1993 sales from continuing operations by approximately \$490 million before reflecting the impact of the Company's hedging program.

Sales from continuing operations for 1992 increased moderately compared with 1991 as both segments posted sales increases primarily as the result of higher unit volumes. Consumer Imaging achieved moderate gains while slight increases were reported for Commercial Imaging. Currency changes against the U.S. dollar favorably affected 1992 sales by approximately \$150 million before reflecting the impact of the Company's hedging program.

In the Consumer Imaging segment, sales to customers inside the U.S. in 1993 were essentially level when compared with sales for 1992, as slight increases in unit volumes were only partially offset by lower effective selling prices. Outside the U.S., sales decreased in 1993, as moderate increases in unit volumes were more than offset by the unfavorable effects of foreign currency rate changes and lower effective selling prices. Worldwide volume gains were led by Kodacolor 35mm films, single-use cameras and Ektacolor papers.

For the Consumer Imaging segment, 1992 sales to customers inside the U.S. increased moderately when compared with sales for 1991 primarily due to higher unit volumes. Outside the U.S., sales registered a slight increase in 1992, as slight increases in unit volumes and the favorable effects of foreign currency rate changes were only partially offset by lower effective selling prices. Worldwide sales increases in 1992 were led by Kodacolor films and Ektacolor papers.

In the Commercial Imaging segment, 1993 sales comparisons for customers in the U.S. and outside the U.S. were adversely affected by lower effective selling prices and the inclusion in 1992 of revenues from divested units. In addition, outside the U.S., volume increases for continuing businesses were more than offset by the unfavorable effects of foreign currency rate changes.

Commercial Imaging segment sales in 1992 to customers in the U.S. were essentially level with 1991. Outside the U.S., sales recorded a moderate increase when compared with 1991, primarily due to higher unit volumes.

In the Chemicals segment, whose results are reported as discontinued operations, slight increases in 1993 sales to customers in the U.S. when compared with 1992 were due to higher unit volumes. Outside the U.S., a slight decline in 1993 sales when compared with 1992 resulted from the unfavorable effects of foreign currency rate changes and lower effective selling prices, partially offset by higher unit volumes. Worldwide sales of specialty chemicals recorded a moderate increase while industrial chemicals declined slightly when compared with 1992.

For the Chemicals segment, moderate increases in 1992 sales to customers in the U.S. and slight increases in sales outside the U.S. when compared with 1991 were due to higher unit volumes. Worldwide sales of specialty chemicals recorded a solid increase in 1992, while industrial chemicals were level.

In the Health businesses, whose results are reported as discontinued operations, 1993 sales to customers inside the U.S. were level when compared with 1992. Outside the U.S., good increases for the year resulted from significant increases in unit volumes and higher effective selling prices, which were partially offset by the effects of unfavorable foreign currency rate changes. All business units posted worldwide volume gains for the year.

Health businesses sales in 1992 to customers inside the U.S. recorded good increases when compared with 1991, primarily due to volume gains. Sales comparisons between 1992 and 1991 for customers outside the U.S. were adversely affected by the inclusion of two additional months of Sterling Winthrop Inc. sales in 1991 to align company reporting periods. In addition, certain sales by former Sterling Winthrop Inc. units are no longer consolidated because of the alliance with Elf Sanofi. On a comparable basis, sales outside the U.S. in 1992 would have registered solid gains when compared with 1991 results. Worldwide sales increases in 1992 were led by consumer health and pharmaceutical products.

Earnings (Loss) from Operations by Industry Segment

(in millions)

Earnings (Loss) from Operations from Continuing Operations:	1993	Change	1992	Change	1991
Consumer Imaging Percent of segment sales	\$ 931 17.6%	-13%	\$1,065 19.7%		\$ 582 11.3%
Commercial Imaging Percent of segment sales	\$ 317 4.3%	- 5%	\$ 334 4.4%		\$(492) (6.7%)
Total Earnings from Operations from Continuing Operations	\$1,248	-11% 	\$1,399	>+200%	\$ 90
Earnings from Operations from Discontinued Operations:					
Chemicals Percent of segment sales	\$ 392 9.9%	-21%	\$ 494 12.6%	- 8%	\$ 538 14.4%
Health Percent of segment sales	\$ 284 7.7%	+12%	\$ 254 7.1%	+ 76%	\$ 144 4.1%
Total Earnings from Operations from Discontinued Operations	\$ 676	-10% 	\$ 748	+ 10%	\$ 682
Total Earnings from Operations including Discontinued Operations	\$1,924 =====	-10% ===	\$2,147 =====	+ 178% =====	\$ 772 ====

Earnings from operations for 1993 are shown after deducting restructuring costs of \$141 million for Consumer Imaging, \$354 million for Commercial Imaging, \$12 million for Chemicals and \$43 million for Health. Earnings from operations for 1992 are shown after deducting restructuring costs of \$58 million for Consumer Imaging, \$161 million for Commercial Imaging and \$1 million for Health. Earnings (loss) from operations for 1991 are shown after deducting restructuring costs of \$555 million for Consumer Imaging, \$893 million for Commercial Imaging and \$157 million for Health.

Segment information is reported on pages 41 through 43 Notes to Financial Statements.

EARNINGS

Operating earnings from continuing operations for the Consumer Imaging and Commercial Imaging segments were adversely affected by restructuring costs of \$495 million in 1993, \$219 million in 1992 and \$1,448 million in 1991. The operating earnings for the Health businesses and Chemicals segment, whose results are reported as discontinued operations, were adversely affected by Health restructuring costs of \$43 million in 1993, \$1 million in 1992 and \$157 million in 1991 and Chemicals restructuring costs of \$12 million in 1993. In addition, operating earnings in 1993 for all segments were adversely affected by higher retiree health care costs associated with the change in accounting for certain postretirement benefits. The 1993 restructuring costs represent the cost of separation benefits for a cost reduction program expected to reduce worldwide employment by 10,000 and the cost of closing a facility in Germany that manufactures a component for the Company's ink jet printing business. The restructuring costs in 1992 and 1991 included costs of an early retirement plan, the restructuring of non-U.S. sensitized manufacturing and photofinishing operations and worldwide pharmaceutical businesses, and the Company's exit from non-strategic businesses.

Consumer Imaging segment operating earnings were adversely affected by restructuring costs in 1993 and 1992 of \$141 million and \$58 million, respectively. Consumer Imaging segment operating earnings, before deducting restructuring costs in both years, decreased in 1993 when compared with 1992, as the benefits from increased unit volumes, lower marketing and administrative activity and manufacturing productivity gains were more than offset by lower effective selling prices, cost escalation and the unfavorable effects of foreign currency rate changes.

Consumer Imaging segment operating earnings were adversely affected by restructuring costs in 1992 and 1991 of \$58 million and \$555 million,

respectively. Consumer Imaging segment operating earnings, before deducting restructuring costs in both years, were essentially level in 1992 when compared with 1991, as the favorable effects of manufacturing productivity gains and increased unit volumes were offset by cost escalation and increased marketing and administrative costs.

The Commercial Imaging segment operating earnings were adversely affected by restructuring costs in 1993 and 1992 of \$354 million and \$161 million, respectively. Commercial Imaging segment operating earnings, before deducting restructuring costs in both years, improved sharply in 1993 when compared with 1992, as the benefits from manufacturing productivity gains, lower marketing and administrative activity and lower research and development activity were only partially offset by cost escalation, the unfavorable effects of foreign currency rate changes and lower effective selling prices.

The Commercial Imaging segment operating earnings in 1992 and loss in 1991 were adversely affected by restructuring costs in 1992 and 1991 of \$161 million and \$893 million, respectively. Commercial Imaging segment operating earnings increased substantially in 1992 when compared with 1991, before deducting restructuring costs in both years, as the benefits from manufacturing productivity gains and lower research and development activity more than offset cost escalation.

Chemicals segment operating earnings, which are reported as discontinued operations, were adversely affected by restructuring costs in 1993 of \$12 million. Chemicals segment operating earnings, before deducting the 1993 restructuring costs, decreased when compared with 1992, as the benefits from increased unit volumes were more than offset by cost escalation, provision for the estimated cost of environmental remediation and plant closure costs, lower effective selling prices, charges for the planned exit from the Kodel polyester staple fiber business and the unfavorable effects of foreign currency rate changes.

Chemicals segment operating earnings decreased in 1992 when compared with 1991, as higher manufacturing costs and increased administrative costs were only partially offset by increased unit volumes and higher effective selling prices.

Health businesses operating earnings, which are reported as discontinued operations, were adversely affected by restructuring costs in 1993 and 1992 of \$43 million and \$1 million, respectively. Health businesses operating earnings, before deducting restructuring costs in both years, were excellent in 1993 when compared with 1992, as the benefits of increased unit volumes, higher effective selling prices, lower marketing and administrative activity and lower research and development activity more than offset cost escalation and the unfavorable effects of foreign currency rate changes.

Health businesses operating earnings were adversely affected by restructuring costs in 1992 and 1991 of \$1 million and \$157 million, respectively. On a fully comparable basis and before deducting restructuring costs in both years, Health businesses operating earnings decreased significantly in 1992 when compared with 1991, as the favorable effects of higher effective selling prices and increased unit volumes were more than offset by cost escalation, higher marketing costs and increased research and development expenditures.

Research and development expenditures for continuing operations amounted to \$864 million in 1993, compared with \$988 million in 1992 and \$971 million in 1991. Research and development expenditures in 1993 were significantly below 1992 as the benefits from lower activity levels were only partially offset by cost escalation. Research and development expenditures were higher in 1992 when compared with 1991 as cost escalation was only partially offset by lower activity levels. Amortization of goodwill for continuing operations amounted to \$29 million in 1993, \$23 million in 1992 and \$22 million in 1991. Advertising and sales promotion expenses for continuing operations were \$646 million in 1993, \$725 million in 1992 and \$604 million in 1991. Other marketing and administrative expenses for continuing operations totaled \$2,774 million in 1993, \$3,000 million in 1992 and \$2,917 million in 1991. Decreases in advertising and sales promotion, and other marketing and administrative expenses in 1993 resulted from the benefit of lower activity levels and the favorable effects of foreign currency rate changes on locally incurred international costs, partially offset by cost escalation. Increases in advertising and sales promotion, and other marketing and administrative expenses for 1992 when compared with 1991 resulted from cost escalation, increased activity and the unfavorable effects of foreign currency rate changes. The comparison with 1991 benefited from divestitures in 1992.

Earnings from equity interests and other revenues were \$203 million in 1993, \$342 million in 1992 and \$229 million in 1991. The results for 1992 were higher than 1993 and 1991 due to gains from the sales of investments in 1992, including the sale of EKCC.

Interest expense of \$175 million in 1993 was lower than the \$247 million incurred in 1992 and \$291 million incurred in 1991 as a result of lower effective interest rates. The Company has a program in place to manage

interest rate risk associated with its current and anticipated borrowings. In connection with this program, the Company has entered into various combinations of interest rate swaps, options, currency swaps and similar arrangements. The effect of this program has been to reduce the aggregate average interest rate on the Company's borrowings.

The Company has a program in place to manage foreign currency risk. The Company has entered into foreign currency contracts to hedge transactions in non-U.S. dollar denominated receivables and payables. The Company has also entered into foreign currency contracts to hedge sales from foreign units denominated in currencies other than local currencies and probable anticipated export sales. The net effect of this program was a gain of \$65 million in 1993, a loss of \$66 million in 1992 and a loss of \$7 million in 1991.

Other charges increased in 1993 when compared with 1992, as the net loss in 1993 from foreign exchange transactions and the translation of net monetary items in highly inflationary economies was greater than in 1992. Other charges decreased in 1992 when compared with 1991 as the net loss in 1992 from foreign exchange transactions and the translation of net monetary items in highly inflationary economies was less than the net loss in 1991 from foreign exchange transactions and the translation of net monetary assets and liabilities.

Net Earnings (Loss)	1993	1992	1991
(in millions)			
Amount	\$(1,515)	\$1,146	\$ 17
Percent of sales	(12.0%)	8.8%	0.1%

CASH DIVIDENDS

Total cash dividends of approximately \$650 million (\$.50 per share each quarter) were declared in each of the past three years.

FINANCIAL POSITION

Cash, cash equivalents and marketable securities increased to \$1,966 million at year-end 1993 from \$547 million at year-end 1992. In connection with the spin-off of the worldwide chemical business, the Company borrowed \$1.8 billion in December 1993, which subsequently was assumed by the worldwide chemical business on December 31, 1993. The proceeds from the borrowings, which were retained by Kodak, are invested primarily in United States Government securities and time deposits and will eventually be used to retire other borrowings. At December 31, 1992, \$1.8 billion of the Company's long-term borrowings were included in the net assets of discontinued operations to reflect the debt assumed by the worldwide chemical business. Interest expense and capitalized interest in 1993 related to such debt of \$126 million and \$23 million, respectively, were allocated to discontinued operations in 1993. addition, \$126 million and \$143 million of Health long-term borrowings at December 31, 1993 and 1992, respectively, were included in net assets of discontinued operations. Interest expense of \$462 million and capitalized interest of \$28 million were allocated to the Health businesses reported as discontinued operations in 1993.

The Company announced on March 2, 1994 that it has elected to redeem the zero coupon convertible subordinated debentures due 2011 on April 1, 1994. The redemption price is \$312.14 per debenture. Each debenture may be converted into the Company's common stock at a conversion rate of 6.944 shares per debenture at any time before the close of business on April 1, 1994. Approximately \$1.15 billion would be required to redeem all of the outstanding debentures. This redemption will not have a material impact on the Company's results of operations for 1994.

Approximately three-fourths of the restructuring costs recorded by the Company in 1993 represented the cost of separation benefits for personnel leaving under a workforce reduction program. Most of these benefits will be paid during 1994 from operating cash flows. The remainder of the 1993 restructuring costs is associated with the closure of a facility in Germany. Most of these costs represent non-cash write-offs of assets. Most of the costs associated with the early retirement plan announced in 1991 are being funded from the Company's pension plan assets and, therefore, did not significantly affect the Company's cash flows during the past three years. The Company does not anticipate that such costs will affect its cash flows in the near future.

The Company has access to a \$2.5 billion revolving credit facility expiring in October 1995, which it has not used.

Projected operating cash flows are expected to be adequate to support normal business operations, planned capital expenditures and dividend payments in 1994.

During 1993, expenditures for pollution prevention and waste treatment for continuing operations at various manufacturing facilities totaled \$134 million. These costs included \$100 million of recurring costs associated with managing hazardous substances and pollution in on-going operations, \$32 million of capital expenditures to limit or monitor hazardous substances or pollutants, and \$2 million of mandated expenditures to remediate previously contaminated sites. The Company expects these recurring and remediation costs to increase slightly and capital to increase significantly in the near future. While these costs will continue to be significant cash outflows for the Company, it is not expected that these costs will have a materially different impact on the Company's financial position, results of operations or cash flows.

The Company has reviewed a draft Resource Conservation and Recovery Act (RCRA) Facility Assessment (RFA) pertaining to the Company's Kodak Park site in Rochester, New York. The Company has completed a broad-based assessment of the site in response to the RFA. While future expenditures associated with any remediation activities could be significant, it is not possible to reasonably estimate those expenditures until additional studies are performed.

The Clean Air Act Amendments were enacted in 1990. The Company may be required to incur significant costs, primarily capital in nature, over a period of several years to comply with the provisions of this Act. The expenditures that may be required cannot currently be reasonably estimated since either implementing regulations have not been issued or compliance plans have not been finalized.

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CAPITAL ADDITIONS BY INDUSTRY SEGMENT

(in millions)	1993	1992	1991
Capital Additions for Continuing Operations:			
Consumer Imaging Commercial Imaging	\$ 282 535	\$ 367 869	\$ 399 803
Total Capital Additions for Continuing Operations	\$ 817 =====	\$1,236 =====	\$1,202 =====

MARKET PRICE DATA

1993 1992
4th Qtr 3rd Qtr 2nd Qtr 1st Qtr 4th Qtr 3rd Qtr 2nd Qtr 1st Qtr

Price per share:
High \$64-3/4 \$62-3/4 \$56-3/8 \$56-3/4 \$45-1/4 \$45-3/4 \$41-3/4 \$50-3/4
Low 54 49-7/8 45-7/8 40-3/8 39-7/8 39-7/8 37-3/4 39-3/4

NEW ACCOUNTING STANDARDS

SFAS No. 115, Accounting for Certain Investments in Debt and Equity Securities, must be adopted in the first quarter of 1994. This standard requires that companies classify securities that it holds as held-to-maturity securities, trading securities or available-for-sale securities. Debt securities classified as held-to-maturity will be reported at amortized cost. Debt and equity securities classified as trading will be reported at fair value, with unrealized holding gains and losses included in earnings. Debt and equity securities classified as available-for-sale will be reported at fair value, with unrealized holding gains and losses excluded from earnings and reported in a separate component of shareowners' equity until realized. The Company does not believe that this standard will have a material effect on the Company's financial position or results of operations when adopted.

SUMMARY OF OPERATING DATA

A summary of operating data for 1993 and for the 4 years prior is shown on page 48.

To facilitate comparisons for the remainder of 1994, restated Sales and Earnings data for the fourth quarter and total year 1993 to reflect the new basis of two reporting segments are set forth below.

Sales by Industry Segment

1	in	millions)
l	TII	IIITTTTOIIS)

'	=====	======
Total Sales from Continuing Operations	\$3,489	\$12,670
Deduct: Intersegment Sales	(2)	(4)
Total Commercial Imaging	2,020	7,382
Outside the O.S.	931	3,490
Outside the U.S.	931	3,490
Commercial Imaging Inside the U.S.	1,089	3,892
TOTAL CONSUMET IMAGING		
Total Consumer Imaging	1 <i>4</i> 71	5,292
Outside the U.S.	832	3,178
Inside the U.S.	\$ 639	\$ 2,114
Consumer Imaging	4 000	
Sales from Continuing Operations:		
	Quarter	Year
	Fourth	
(in millions)	1993	1993
(in millions)		

Earnings from Operations by Industry Segment

(in millions)

	1993 Fourth Quarter	1993 Total Year (1)
Earnings from Operations from Continuing Operations:		
Consumer Imaging Percent of segment sales	\$ 273 18.6%	\$ 931 17.6%
Commercial Imaging Percent of segment sales	\$ 117 5.8%	\$ 317 4.3%
Total Earnings from Operations from Continuing Operations	\$ 390 ====	\$1,248 =====

⁽¹⁾ Earnings from operations for the 1993 total year are shown after deducting restructuring costs of \$141 million for Consumer Imaging and \$354 million for Commercial Imaging.

EXHIBIT 2. CONSOLIDATED FINANCIAL STATEMENTS OF EASTMAN KODAK COMPANY FOR THE YEAR ENDED DECEMBER 31, 1993

REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Shareowners of Eastman Kodak Company

In our opinion, the accompanying consolidated financial statements listed in the index appearing under Item 5, 2 and 3 on page 2 of this Current Report on Form 8-K present fairly, in all material respects, the financial position of Eastman Kodak Company and subsidiary companies at December 31, 1993 and 1992, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1993, in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

As discussed in the Other Postemployment Costs note, the Company changed its method of accounting for certain postretirement benefits and other postemployment benefits in 1993. As discussed in the Income Taxes note, the Company changed its method of accounting for income taxes in 1992.

PRICE WATERHOUSE LLP New York, New York

January 31, 1994, except as to the Discontinued Operations and Subsequent Events notes, which are as of December 5, 1994

Eastman Kodak Company and Subsidiary Companies CONSOLIDATED STATEMENT OF EARNINGS

(in millions)	1993	1992	1991
DEVENUES			
REVENUES Sales Earnings from equity interests and	\$12,670	\$12,992	\$12,427
other revenues	203	342	229
TOTAL REVENUES	12,873	13,334	12,656
COSTS Cost of goods sold	6,654	6,702	6,406
Marketing and administrative expenses	3,420	3,725	3,521
Research and development costs	864 175	988 247	971 291
Interest expense Restructuring costs	495	219	1,448
Other charges	188	74	170
TOTAL COSTS	11,796	11,955	12,807
Earnings (loss) from continuing operations before income taxes	1,077	1,379	(151)
Provision (benefit) for income taxes from continuing operations	433	534	(163)
continuing operations			
Earnings from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	644	845	12
Faunium from discoutinged apprehing			
Earnings from discontinued operations before cumulative effect of changes in			
accounting principle	23	149	5
Earnings before extraordinary item and			
cumulative effect of changes in			
accounting principle	667	994	17
Extraordinary item	(14)	-	-
Earnings before cumulative effect of changes			
in accounting principle	653	994	17
Cumulative effect of changes in accounting			
principle from continuing operations	(1,649)	100	-
Cumulative effect of changes in accounting principle from discontinued operations	(519)	52	_
principle from alcooneinada operacione			
Total cumulative effect of changes in accounting principle	(2.160)	152	
accounting by incibie	(2,168)	152 	
NET EARNINGS (LOSS)	\$(1,515)	\$ 1,146	\$ 17
7	======	======	======

Eastman Kodak Company and Subsidiary Companies CONSOLIDATED STATEMENT OF EARNINGS (continued)

1993	1992	1991
\$ 1.95	\$ 2.60	\$.04
. 07	. 46	.01
2.02	3.06	.05
(.04)	-	-
1.98	3.06	.05
(5.02)	.31	-
(1.58)	.16	-
(6.60)	. 47	-
\$ (4.62)	\$ 3.53	\$.05 =====
	\$ 1.95 .07 2.02 (.04) (5.02) (1.58) (6.60)	\$ 1.95 \$ 2.60 .07 .46

Eastman Kodak Company and Subsidiary Companies CONSOLIDATED STATEMENT OF EARNINGS (continued)

	1993	1992	1991
Fully diluted earnings per share from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	\$ 1.95	\$ 2.56	\$.04
Fully diluted earnings per share from discontinued operations before cumulative effect of changes in accounting principle	. 07	. 42	.01
Fully diluted earnings per share before extraordinary item and cumulative effect of changes in accounting principle	2.02	2.98	. 05
Extraordinary item	(.04)	-	-
Fully diluted earnings per share before cumulative effect of changes in accounting principle	1.98	2.98	. 05
Cumulative effect of changes in accounting principle from continuing operations	(5.03)	. 28	-
Cumulative effect of changes in accounting principle from discontinued operations	(1.57)	.15	-
Total cumulative effect of changes in accounting principle	(6.60)	.43	-
Fully diluted earnings (loss) per share	\$ (4.62) ======	\$ 3.41 =====	\$.05 =====
Eastman Kodak Company and Subsidiary Companies CONSOLIDATED STATEMENT OF RETAINED EARNINGS	1993	1992	1991
(in millions)			
RETAINED EARNINGS Retained earnings at beginning of year Net earnings (loss) Cash dividends declared (\$2.00 per share) Spin-off of worldwide chemical business Other changes	\$ 7,721 (1,515) (657) (1,080)	\$ 7,225 1,146 (650)	\$ 7,859 17 (649)
Retained earnings at end of year	\$ 4,469 ======	\$ 7,721 ======	(2) \$ 7,225 ======

(See notes on pages 27 through 47)

(in millions)	Decei 1993	mber 31, 1992
ASSETS		
CURRENT ASSETS Cash and cash equivalents Marketable securities Receivables (net of allowances of \$92 and \$98) Inventories Deferred income tax charges Other Total current assets PROPERTIES	\$ 1,635 331 2,817 1,532 339 203	\$ 361 186 2,820 1,592 143 185
Land, buildings and equipment at cost Less: Accumulated depreciation	11,601 6,574	12,082 6,562
Net properties	5,027	5,520
OTHER ASSETS Unamortized goodwill (net of accumulated amortization of \$179 and \$145) Long-term receivables and other noncurrent assets Deferred income tax charges Net assets of discontinued operations TOTAL ASSETS	272 912 393 5,349 \$18,810	220 1,107 - 6,904 \$19,038
LIABILITIES AND SHAREOWNERS' EQUITY		======
CURRENT LIABILITIES Payables Short-term borrowings Taxes-income and other Dividends payable Deferred income tax credits Total current liabilities OTHER LIABILITIES Long-term borrowings Postemployment liabilities Other long-term liabilities Other long-term liabilities Deferred income tax credits Total liabilities SHAREOWNERS' EQUITY Common stock, par value \$2.50 per share 950,000,000 shares authorized; issued 379,079,777 in 1993 and 374,479,114 in 1992 Additional capital paid in or transferred	\$ 2,877 611 384 165 16 4,053 6,727 3,491 1,183 15,454 948	\$ 2,425 1,683 449 163 22
from retained earnings Retained earnings Accumulated translation adjustment Less: Treasury stock, at cost 48,513,344 shares in 1993 and 48,562,835	213 4,469 (235) 5,395 2,039	26 7,721 (85) 8,598 2,041
shares in 1992		
Total shareowners' equity	3,356	6,557
TOTAL LIABILITIES AND SHAREOWNERS' EQUITY	\$18,810 =====	\$19,038 ======

(See notes on pages 27 through 47)

Eastman Kodak Company and Subsidiary Companies CONSOLIDATED STATEMENT OF CASH FLOWS

(in millions)	1993	1992	1991
Cash flows from operating activities: Earnings from continuing operations before extraordinary item and cumulative effect of changes in accounting principle Adjustments to reconcile above earnings to net cash provided by operating activities: Depreciation and amortization Benefit for deferred taxes Loss on sale and retirement of properties (Increase) decrease in receivables Decrease (increase) in inventories Increase in liabilities excluding borrowings Other items, net	\$ 644 846 (143) 195 (75) 257 304 325	\$ 845 959 (21) 157 303 (103) 315 217	\$ 12 896 (170) 115 (26) 73 631 96
Total adjustments	1,709	1,827	1,615
Net cash provided by operating activities	2,353	2,672	1,627
Cash flows from investing activities: Additions to properties Proceeds from sale of investments Proceeds from sale of properties Marketable securities - purchases Marketable securities - sales	(817) 48 8 (391) 245	(1,236) 189 8 (159) 114	(1,202) 33 16 (60) 102
Net cash used in investing activities	(907) 	(1,084)	(1,111)
Cash flows from financing activities: Net decrease in commercial paper borrowings of 90 days or less Proceeds from borrowings assumed by discontinued operations Proceeds from other borrowings Repayment of other borrowings Dividends to shareowners Exercise of employee stock options Other items	(1,436) 1,800 522 (573) (657) 175 2	(652) - 464 (1,170) (650) 17 2	(114) - 1,499 (1,189) (649) - 2
Net cash used in financing activities	(167)	(1,989)	(451)
Effect of exchange rate changes on cash	(5)	(12)	(6)
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents, beginning of year	1,274 361	(413) 774	59 715
Cash and cash equivalents, end of year	\$ 1,635 ======	\$ 361 ======	\$ 774 =====

(See notes on pages 27 through 47)

Eastman Kodak Company and Subsidiary Companies NOTES TO FINANCIAL STATEMENTS

SIGNIFICANT ACCOUNTING POLICIES

BASIS OF CONSOLIDATION

The consolidated financial statements include the accounts of Eastman Kodak Company and its majority owned subsidiary companies. Intercompany transactions are eliminated and net earnings are reduced by the portion of the earnings of subsidiaries applicable to minority interests.

TRANSLATION OF NON-U.S. CURRENCIES

Effective January 1, 1992, the local currency is the "functional currency" of most subsidiary companies outside the U.S., however, the U.S. dollar will continue to be used for reporting operations in highly inflationary economies. This change did not have a material effect on the Company's statement of financial position as of January 1, 1992.

INVENTORIES

Inventories are valued at cost, which is not in excess of market. The cost of most U.S. inventories is determined by the last-in, first-out (LIFO) method. The cost of other inventories is determined by the first-in, first-out (FIFO), or average cost method.

GOODWILL

The excess of the Company's costs of its consolidated investments over the value ascribed to the equity in such companies at the time of acquisition is amortized over appropriate future periods benefited not exceeding 40 years.

INVESTMENTS

Included in long-term receivables and other noncurrent assets are investments in joint ventures which are managed as integral parts of the Company's segment operations and are accounted for on an equity basis. The Company's share of the earnings of these joint ventures is included in the earnings from operations for the related segments.

SALES

Sales represent revenue from sales of products and services, equipment rentals, and other operating fees.

DEPRECIATION

Depreciation expense is provided based on historical cost and the estimated useful lives of the assets. The Company generally uses the straight-line method for calculating the provision for depreciation. For assets in the United States acquired prior to January 1, 1992, the provision for depreciation is generally calculated using accelerated methods.

ENVIRONMENTAL COSTS

Environmental expenditures that relate to current operations are expensed or capitalized as appropriate. Remediation costs that relate to an existing condition caused by past operations are accrued when it is probable that these costs will be incurred and can be reasonably estimated.

PROPERTY RETIREMENTS

Properties are recorded at historical cost, reduced by accumulated depreciation. When assets are retired or otherwise disposed of, the cost of such assets and the related accumulated depreciation are removed from the accounts. Any profit or loss on retirement, or other disposition, is reflected in earnings.

INCOME TAXES

Effective January 1, 1992, deferred income taxes reflect the impact of temporary differences between the assets and liabilities recognized for financial reporting purposes and amounts recognized for tax purposes. Deferred taxes are based on tax laws as currently enacted.

RECLASSIFICATIONS

Certain 1992 and 1991 financial statement and related footnote amounts have

been	reclassified	to	conform	to	the	1993	presentation.	

On May 3, 1994, the Company announced its intent to divest the following non-imaging health businesses: the pharmaceutical and consumer health businesses of Sterling Winthrop Inc., the household products and do-it-yourself products businesses of L&F Products and the Clinical Diagnostics Division. These businesses are reported as discontinued operations with results for prior periods restated. On June 23, 1994, the Company announced Sanofi agreed to acquire the pharmaceutical business of Sterling Winthrop Inc. for \$1.675 billion in cash and its interest in the "Over-the-Counter" alliance with Sterling Winthrop Inc. Sanofi's interest in the "Over the Counter" alliance will be transferred to Sterling Winthrop Inc. On October 1, 1994, the Company completed this sale. On August 29, 1994, the Company announced SmithKline Beecham plc agreed to acquire the consumer health business of Sterling Winthrop Inc. for \$2.925 billion in cash. On November 2, 1994, the Company completed this sale. On September 6, 1994, the Company announced Johnson & Johnson agreed to acquire the Clinical Diagnostics Division for \$1.008 billion in cash. On November 30, 1994, the Company completed this sale. On September 26, 1994, the Company announced Reckitt & Colman plc agreed to acquire the worldwide household products business of L&F Products for \$1.55 billion in cash. On October 14, 1994, the Company announced Forstmann Little & Co. agreed to acquire the do-it-yourself products business of L&F Products for \$700 million in cash. On November 30, 1994, the Company completed this sale. In addition, as part of the divestiture, the Company is actively negotiating with potential buyers for its pharmaceutical research and development facility and its NanoSystems unit, and anticipates closing dates for these transactions in 1995.

As of June 30, 1994, the Company concluded that measurement dates had occurred for the non-imaging health businesses. Accordingly, the financial statement information related to these businesses has been presented on one line in the Consolidated Statement of Financial Position, "net assets of discontinued operations", and in the "discontinued operations" line of the Consolidated Statement of Earnings. The amounts presented for prior periods have been restated for comparability. The "net assets of discontinued operations" represents the assets intended to be sold offset by the liabilities anticipated to be assumed by buyers of these businesses. The amounts presented in the Consolidated Statement of Earnings for prior periods have been restated to reflect the allocation of interest expense to discontinued operations. The allocation of interest expense was performed by reference to the interest expense on indebtedness that is anticipated to be repaid from the net proceeds received from the sales.

The Company currently anticipates an overall gain on the sales of the health businesses including income from operations during the phase-out period which is estimated to end on or about December 31, 1994. Consequently, all gains estimated at this time will be recognized by the Company as such transactions close.

Summarized results of the Health businesses, including an allocation of interest expense, are as follows:

(in millions)	1993	1992	1991
Sales	\$3,694	\$3,553	\$3,524
	=====	=====	=====
Earnings (loss) before income taxes	\$ (221)	\$ (161)	\$ (283)
Provision (benefit) for income taxes	(52)	(43)	31
Earnings (loss) before cumulative effect of changes in accounting principle	\$ (169)	\$ (118)	\$ (314)
	=====	=====	=====

Interest expense included in earnings (loss) before income taxes was \$462 million for 1993, \$460 million for 1992 and \$460 million for 1991.

Net assets of the Health businesses as reported in the Consolidated Statement of Financial Position are comprised of the following:

(in millions)	Dec. 31, 1993	Dec. 31, 1992
Current assets Land, buildings and equipment, net Other assets	\$1,164 1,339 4,282	\$1,150 1,244 4,407
Total assets	6,785	6,801
Current liabilities	857	804

Long-term borrowings Other liabilities	126 453	143 356
Total liabilities	1,436	1,303
Net assets of discontinued operations	\$5,349 =====	\$5,498 =====

Total net assets of the Health businesses at December 31, 1993 and December 31, 1992 reflect the expected settlement of intercompany balances.

The effective tax rates for the discontinued health operations were 24% and 27% for 1993 and 1992, respectively. The 1991 effective tax rate for these operations is not meaningful since there is a tax charge on a pre-tax loss. The differences between the provision for income taxes and income taxes computed using the U.S. federal statutory income tax rate of 35% in 1993 and 34% in 1992 and 1991 were primarily due to the allocation of tax effects of non-deductible goodwill and foreign tax benefits to discontinued operations.

On June 15, 1993, the Company announced a plan to spin-off its Eastman Chemical Company operations, which was completed on December 31, 1993.

Summarized results of the Chemicals segment, including allocations of interest expense, income taxes and transaction costs associated with the spin-off are as follows:

(in millions)	1993	1992	1991
Sales	\$3,695	\$3,638	\$3,468
	=====	=====	=====
Earnings before income taxes	\$ 267	\$ 383	\$ 445
Provision for income taxes	75	116	126
Earnings before cumulative			
effect of changes in accounting principle	\$ 192	\$ 267	\$ 319
	=====	=====	=====

Net assets of the Chemicals segment at December 31, 1992 are presented below. As a result of the spin-off, these assets are not included in the Company's 1993 consolidated statement of financial position.

(in millions)	December 1992	31,
Current assets Land, buildings and equipment, net Other assets	\$1,002 3,071 164	
Total assets	4,237	
Current liabilities Long-term borrowings Other liabilities	486 1,800 545	
Total liabilities	2,831	
Net assets of discontinued operations	\$1,406 =====	

Total net assets of the Chemicals segment at December 31, 1992 reflects the expected settlement of intercompany balances and an allocation of long-term borrowings as of the date of the spin-off.

The effective tax rates for discontinued chemicals operations were 28%, 30% and 28% for 1993, 1992 and 1991, respectively. The differences between the provision for income taxes and income taxes computed using the U.S. federal statutory income tax rate of 35% in 1993 and 34% in 1992 and 1991 were primarily due to the allocation of foreign and state tax benefits to discontinued chemicals operations.

30 CASH FLOW INFORMATION

For purposes of the consolidated statement of cash flows, the Company considers marketable securities with maturities of three months or less at the time of purchase to be cash equivalents.

Cash paid for interest and income taxes, including amounts paid attributable to discontinued operations, is as follows:

(in millions)	1993	1992	1991
Interest, net of portion capitalized	4700	4700	***
of \$86, \$94 and \$112	\$792	\$766	\$869
Income taxes	497	388	434

Certain assets have been acquired through non-cash acquisitions and are not reflected in the consolidated statement of cash flows. Except for \$157 million of cash transferred with the Chemicals segment, the spin-off of the worldwide chemical business was a non-cash transaction and is not reflected in the consolidated statement of cash flows.

MARKETABLE SECURITIES

Marketable securities (principally U.S. Government securities and time deposits) are shown at cost which approximates market value.

RECEIVABLES

The Company has entered into an agreement whereby it sells an undivided interest in a designated pool of trade accounts receivable up to a maximum of \$100 million. As collections reduce accounts receivable balances in the pool, the Company may sell participating interests in new receivables to bring the amount sold up to the \$100 million maximum. The uncollected balance of receivables sold amounted to \$100 million at each balance sheet date. The Company retains collection and administrative responsibilities on the participating interests sold as agent for the purchaser.

During 1993 the Company sold \$75 million of lease receivables for approximately \$85 million.

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INVENTORIES

(in millions)

	\$1,532 =====	\$1,592 =====
Reduction to LIFO value	(700)	(687)
	2,232	2,279
Raw materials and supplies	489	550
Work in process	620	605
Finished goods	\$1,123	\$1,124
At FIFO or average cost (approximates current cost)		
	1993	1992
(in millions)		

Inventories valued on the LIFO method are about 60 percent of total inventories in each of the years.

PROPERTIES AND ACCUMULATED DEPRECIATION

(in millions)	1993	1992	1991
(111 1111111113)	1993	1992	1991
PROPERTIES			
Balance at beginning of year	\$12,082	\$11,758	\$11,096
Additions Deductions	817	1,236	1,202
Deductions	(1,298)	(912) 	(540)
			_
Balance at end of year	\$11,601 ======	\$12,082 =====	\$11,758 ======
Made up of:			
Land	\$ 209	\$ 220	\$ 191
Buildings and building equipment	2,608	2,608	2,503
Machinery and equipment	8,608	8,890	8,600
Construction in progress	176 	364	464
Total as above	\$11,601	\$12,082	\$11,758
	======	======	======
ACCUMULATED DEDDECTATION			
ACCUMULATED DEPRECIATION Balance at beginning of year	\$ 6,562	\$ 6,243	\$ 5,758
Provision for depreciation	817	936	874
Deductions	(805)	(617)	(389)
Delenes of and of year	.	Ф.С. БСО	Ф. С. О.4О
Balance at end of year	\$ 6,574 ======	\$ 6,562 =====	\$ 6,243 ======
LONG TERM DECETIVABLES AND OTHER MONGUEDENT ASSET			
LONG-TERM RECEIVABLES AND OTHER NONCURRENT ASSET	5		
(in millions)	1993	1992	
Long torm receivebles	¢100	Ф 100	
Long-term receivables Other noncurrent assets	\$180 732	\$ 189 918	
other honeurrent assets			
Total (net of allowances of \$20 and \$24)	\$912	\$1,107	
	====	=====	
DAVARI EQ AND QUODE TERM DODDOUTNOO			
PAYABLES AND SHORT-TERM BORROWINGS			
(in millions)	1993	1992	
Trade creditors	\$ 614	\$ 594	
Commercial paper	126	596 157	
Accrued payrolls	136		
Accrued vacation pay Short-term bank borrowings by subsidiaries	264	266	
outside the U.S.	261	1 007	
Wage dividend and Company payments under	201	1,087	
Employees' Savings and Investment Plan	165	189	
Current maturities of long-term borrowings	350	109	
Restructuring reserves	356	248	
Interest rate swap and option agreements	210	96	
Other	1,132	875	
OCHO	1,132	0/5	
Total			
TOTAL	\$3,488	\$4,108	
Ισται	\$3,488 =====	\$4,108 =====	

(in millions)

•	1993	1992
Eastman Kodak Company		
10.05% notes due 1994	\$ 350	\$ 350
9.20% notes due 1995	Ψ 350 750	Ψ 350 750
10 3/8% Eurobonds due 1995	111	111
7 7/8% notes due 1997	135	135
8.55% notes due 1997	200	200
9 1/8% notes due 1998	1,100	1,100
7 1/4% notes due 1999	275	275
9 5/8% notes due 1999	275	275
9 1/2% notes due 2000	400	400
6 3/8% convertible subordinated debentures due 2001	278	300
10% notes due 2001	300	300
9 3/8% notes due 2003	400	400
9 7/8% notes due 2004	300	300
9 3/4% notes due 2004	300	300
Zero coupon exchangeable senior debentures due 2006	-	118
9 1/2% notes due 2008	300	-
Zero coupon convertible subordinated debentures due 2011	1,127	1,056
8 5/8% debentures due 2016	-	300
9.95% debentures due 2018	125	125
9.20% debentures due 2021	200	200
Sterling Winthrop Inc.		
8 7/8% notes due 1996	100	100
Industria Fotografica Interamericana S.A. de C.V.		
7.36% notes due 2003	110	-
Other	67	107
	7,203	7,202
Less: Current maturities	350	-
	6,853	7,202
Less: Amounts expected to be assumed by	400	
discontinued operations	126	1,943
Total		 фг 250
Total	\$6,727	\$5,259
	=====	=====

The 6 3/8% debentures due in 2001 are convertible at the option of the holder at any time prior to maturity for the Company's common stock at \$41.52 per share.

The zero coupon convertible subordinated debentures due in 2011 (\$3,680 million face value, 6.75% yield to maturity) are convertible at the option of the holder at any time prior to maturity for the Company's common stock at a conversion rate of 6.944 shares per debenture. At the option of the holder, the debentures must be purchased by the Company on October 15, 1994, 1995, 1996, 2001 and 2006, at a price equal to the issue price plus accrued original issue discount.

The Company has an unused \$2.5 billion revolving credit facility expiring in October 1995 which is available to support the Company's commercial paper borrowings. If unused, it has a commitment fee of \$6.3 million per year. Interest on amounts borrowed under this facility is at rates based on spreads above certain reference rates.

The amounts of long-term borrowings maturing in the four years after 1994, excluding amounts expected to be assumed by discontinued operations, are \$861 million in 1995, \$0 million in 1996, \$335 million in 1997 and \$1,100 million in 1998.

The Company has swapped \$135 million of the 7 7/8% notes into yen denominated debt and \$46 million of the Sterling Winthrop Inc. 8 7/8% notes into deutsche mark denominated debt. As a result of these agreements, the effective interest rates on the 7 7/8% notes and 8 7/8% notes have been reduced.

The Company has a program in place to manage interest rate risk associated with its current and anticipated borrowings. In connection with this program, the Company has entered into various combinations of interest rate swaps, options, currency swaps and similar arrangements. At December 31, 1993 and 1992, the Company had the following interest rate swap agreements with aggregate notional principal amounts of \$4.7 billion and \$4.1 billion,



	Notional Amounts at December 31,		Maturities Through	
	1993	1992	_	
Pay fixed rate (9.5% - 11.5%) and receive LIBOR or commercial paper based variable rate	\$.6	\$.9	2018	
Pay LIBOR or commercial paper based variable rate and receive fixed rate (9.5%)	. 4	. 4	2000	
Zero coupon swaps	3.7	2.8	1999	

In addition, the Company has entered into interest rate options linked to \$2.5 billion of its fixed rate callable debt at each balance sheet date. The notional principal amounts associated with these options were \$2.8 billion and \$3.1 billion at December 31, 1993 and 1992, respectively. The effect of these options, which are exercisable through 1998, is to change the underlying debt from callable to non-callable and to reduce the aggregate average effective interest rate on this debt.

During 1988, the Company issued debt warrants that give the holders the option between 1995 and 2004 to require the Company to issue an additional \$300 million of 9.5% debt maturing in 2018. The premium received for these warrants is being amortized as a reduction of interest expense.

The Company is exposed to credit loss in the event of nonperformance by the counterparties to these agreements. However, the Company does not anticipate nonperformance. Also, while these agreements are part of the Company's overall interest rate management program, the fair value of these instruments will vary with changes in prevailing interest rates. The fair values of these interest rate agreements are included in the note on Fair Values of Financial Instruments.

The Company has issued letters of credit in lieu of making security deposits to insure the payment of possible Workers' Compensation claims.

OTHER LONG-TERM LIABILITIES (in millions)

,	1993	1992
Interest rate swap and option	\$ 654	\$ 789
agreements		
Deferred compensation	77	71
Other	452	334
Total	\$1,183	\$1,194

COMMITMENTS AND CONTINGENCIES

The Company has entered into agreements with several companies to provide the Company with products and services to be used in its normal operations. The minimum payments for these agreements are approximately \$123 million in 1994, \$107 million in 1995, \$97 million in 1996, \$100 million in 1997, \$98 million in 1998 and \$155 million in 1999 and beyond.

The Company has also guaranteed debt and other obligations under agreements with certain affiliated companies and customers. At December 31, 1993, these guarantees totaled approximately \$220 million. The Company does not expect that these guarantees will have a material impact on the Company's future financial position or results of operations.

The Company has entered into a Master Lease agreement whereby the Company leases equipment with the right to buy the equipment anytime at fair market value. The lease term is one year and is renewable annually. The total amount of assets under this lease is approximately \$300 million at each balance sheet date.

FAIR VALUES OF FINANCIAL INSTRUMENTS

The recorded amounts of other investments as of December 31, 1993 and 1992 shown below include \$81 million and \$70 million, respectively, of equity investments in a number of entities for which it is not practicable to estimate fair value, since quoted market prices do not exist for any of these investments.

The fair values of long-term borrowings were estimated based on quoted market prices or by obtaining quotes from brokers.

As discussed above, the Company is a party to various interest rate option and swap agreements and foreign currency contracts which are included in other instruments below. The fair values of other instruments were estimated by obtaining quotes from brokers, where practicable, or by estimating the amounts the Company would receive or pay to terminate the instruments at the reporting date.

The recorded amounts of certain financial instruments, such as cash and marketable securities and short-term borrowings, approximate their fair values and are excluded from the amounts below. The recorded amounts and estimated fair values of the Company's long-term borrowings and other financial instruments as of December 31, 1993 and 1992 were as follows:

(in millions)	December	31, 1993	December 3	1, 1992
(111 1111111111111111111111111111111111	Recorded	Fair	Recorded	Fair
	Amount	Value	Amount	Value
Other investments	\$ 93	\$ 93	\$ 124	\$ 127
Long-term borrowings	(6,727)	(7,378)	(7,059)*	(7,509)*
Other instruments	(814)	(1,298)	(689)	(936)

^{*}Includes borrowings expected to be assumed by discontinued chemicals operations.

SHAREOWNERS' EQUITY

(in millions)	1993	1992	1991
Common stock at par value			
Balance at beginning of year	\$ 936	\$ 934	\$ 934
Additions	12	2	-
Polonos at and of year	948	936	934
Balance at end of year	940	930	934
Additional capital paid in or transferred from retained earnings			
Balance at beginning of year	26	9	7
Additions	187	17	2
Balance at end of year	213	26	9
Retained earnings	0.007	F 404	4 400
Parent company and subsidiaries inside the U.S. Subsidiaries outside the U.S.			4,169
Substitutaties outstue the 0.5.	2,402	2,597	3,056
Total retained earnings	4,469	7,721	7,225
Accumulated translation adjustment			
Balance at beginning of year	(85)	(12)	7
Currency translation adjustment	(150)	(73)*	(19)
Balance at end of year	(235)	(85)	(12)
Total before deduction transcript steel		0.500	0.450
Total before deducting treasury stock	5,395	8,598	8,156
Less: Treasury stock, at cost			
Balance at beginning of year	2,041	2,052	2,059
Reissuance of treasury shares	(2)	(11)	(7)
,			
Balance at end of year	2,039	2,041	2,052
Total characuparal aquity	ቀ ጋ ጋርር	¢ 6	#6 104
Total shareowners' equity	\$3,356 =====	\$6,557 =====	\$6,104 =====

^{*} Includes the effect of the change to local currency as the functional currency for most subsidiary companies outside the U.S. on January 1, 1992.

There are approximately 27 million shares reserved for the conversion of the 6 3/8% convertible subordinated debentures and zero coupon convertible subordinated debentures issued by the Company. There are also 100 million shares of \$10 par value preferred stock authorized, none of which has been issued.

Retained earnings of subsidiary companies outside the U.S. are considered to be reinvested indefinitely. If remitted, they would be substantially free of additional tax. It is not practicable to determine the deferred tax liability for temporary differences related to these retained earnings.

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EARNINGS PER COMMON SHARE

Fully diluted earnings per share is computed by dividing net earnings adjusted for after-tax interest expense associated with convertible securities by the average number of common shares outstanding, common stock equivalents related to dilutive stock options, and common shares issuable upon conversion of such convertible securities. The effects of such potentially dilutive convertible securities were not dilutive in 1993 and 1991. The number of common shares used to compute earnings per share amounts was as follows:

(in millions)	1993	1992	1991
Primary	328.3	325.1	324.7
Fully diluted	331.2	352.2	326.4

OTHER REVENUES

1992 and \$102 million for 199	1992	and	\$102	million	for	1991
--------------------------------	------	-----	-------	---------	-----	------

Effective January 1, 1992, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 109, Accounting for Income Taxes. The adoption of this standard changed the Company's method of accounting for income taxes from the deferred method to the liability method. The standard was adopted on a prospective basis and amounts presented for prior years were not restated. The cumulative effect of adopting the standard as of January 1, 1992 was a \$100 million credit to earnings from continuing operations and a \$52 million credit to earnings from discontinued operations.

The components of earnings (loss) from continuing operations before income taxes and the related provision (benefit) for United States and other income taxes were as follows:

(in millions)	1993	1992	1991
Earnings (loss) before income taxes			
United States	\$ 894	\$ 974	\$ (624)
Outside the U.S.	183	405	473
Total	\$1,077	\$1,379	\$ (151)
	=====	=====	=====
United States income taxes			
Current provision (benefit)	\$ 357	\$ 393	\$ (163)
Deferred benefit	(85)	(12)	(148)
Non-U.S. income taxes	, ,	` ,	` ,
Current provision	194	103	216
Deferred benefit	(52)	-	(16)
State and other income taxes	,		` ,
Current provision (benefit)	25	59	(46)
Deferred benefit	(6)	(9)	`(6)
Total	\$ 433	\$ 534	\$ (163)
	=====	=====	=====

The components of earnings (loss) from consolidated operations before income taxes and the related provision (benefit) for United States and other income taxes were as follows:

(in millions)	1993	1992	1991
Earnings (loss) before income taxes United States	\$(2,762)	\$ 999	\$ (461)
Outside the U.S.	389	602	Φ (461) 472
Total	\$(2,373) ======	\$1,601 =====	\$ 11 =====
United States income taxes			
Current provision (benefit) Deferred benefit	\$ 307 (1,190)	\$ 349 (189)	\$ (111) (112)
Non-U.S. income taxes Current provision Deferred benefit	237 (51)	182 (30)	286 (35)
State and other income taxes		, ,	
Current provision (benefit) Deferred provision (benefit)	34 (195)	75 68	(28) (6)
Total	\$ (858) ======	\$ 455 =====	\$ (6) =====
The components of consolidated income taxes are as follows:			
Continuing operations Discontinued operations Extraordinary item Cumulative effect of changes	\$ 433 23 (8)	\$ 534 73 -	\$ (163) 157
in accounting principle	(1,306)	(152)	-
Total income taxes (benefit)	\$ (858) ======	\$ 455 =====	\$ (6) =====

The differences between the provision (benefit) for income taxes and income taxes computed using the U.S. federal income tax rate for continuing operations were as follows:

(in millions)	1993	1992	1991
Amount computed using the statutory rate Increase (reduction) in taxes resulting from	\$377	\$469	\$ (52)
State and other income taxes	25	50	(8)
Goodwill amortization	15	13	14
Export sales and manufacturing credits	(17)	(20)	(28)
Operations outside the U.S.	75	33	(39)
Other, net	(42)	(11)	(50)
Provision (benefit) for income taxes	\$433	\$534	\$(163)
	====	====	=====

The significant components of deferred tax assets and liabilities were as follows:

(in millions)	1993	1992
Deferred tax assets Postemployment obligations Restructuring costs and	\$1,117	\$ -
separation programs	618	503
Inventories	68	55
Tax loss carryforwards	196	92
0ther	371	343
	2,370	993
Valuation allowance	(196)	(92)
Total	\$2,174	\$ 901
	=====	=====
Deferred tax liabilities		
Depreciation	\$ 525	\$ 529
U.S. pension income	146	162
Leasing	443	426
Other	344	189
Total	\$1,458	\$1,306
	=====	======

The valuation allowance is primarily attributable to certain net operating loss carryforwards outside the U.S. A majority of the net operating loss carryforwards are available indefinitely.

The 1991 deferred tax benefit for both continuing and consolidated operations was primarily attributable to differences related to restructuring costs of \$526 million, which was partially offset by the settlement of a litigation judgment of \$324 million.

CURRENCY TRANSACTIONS AND TRANSLATION ADJUSTMENTS

The Company has entered into foreign currency forward and option contracts. The notional amounts for these contracts were \$615 million at December 31, 1993 and \$783 million at December 31, 1992. Most of these contracts hedge transactions in non-U.S. dollar denominated receivables and payables. Exchange gains and losses on these hedge contracts are offset against losses and gains on the underlying receivables and payables.

The Company has entered into foreign currency options and option combinations to hedge probable anticipated export sales transactions during the next two years. Realized and unrealized gains and losses on those options and option combinations that are designated and effective as hedges of such probable anticipated, but not firmly committed, foreign currency transactions are deferred and recognized in income in the same periods as the hedged transactions. The net unrealized loss deferred on such options as of December 31, 1993 totaled \$69 million compared with a net unrealized gain of \$20 million as of December 31, 1992. These amounts represent the gain or loss that would have been recognized had these options been liquidated at market value in their respective years.

The Company is exposed to credit loss in the event of nonperformance by the other parties to the foreign currency option contracts. However, the Company does not anticipate nonperformance.

The net effect from foreign exchange transactions was a gain of \$35 million for 1993 compared with a loss of \$25 million for 1992 and a gain of \$49 million for 1991.

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RESTRUCTURING COSTS

The Company recorded restructuring costs for continuing operations in 1993 of \$495 million. Approximately three-fourths of these costs represented the cost of separation benefits for a cost reduction program expected to reduce worldwide employment by approximately 9,000 personnel, most of whom are expected to leave by the end of 1994. The remainder of the restructuring costs is associated with closing a facility in Germany that manufactures a component for the Company's ink jet printer business. This closure is expected to be completed during 1994. The accrual balance for these programs is \$356 million at December 31, 1993.

The Company recorded restructuring costs for continuing operations of \$219 million in 1992 and \$1,448 million in 1991. Approximately three-fourths of these costs were for an early retirement program. The balance for this program is \$375 million at December 31, 1993, which will be paid out to early retirees and their survivors over time. Most of the costs associated with this program are being funded from the Company's pension plan assets and, therefore, did not affect the Company's cash flows during the past three years. The Company does not anticipate that such costs will significantly affect the cash flows in the near future.

The remainder of the 1992 and 1991 restructuring costs is related to the Company's exit from non-strategic businesses and the restructuring of the Company's non-U.S. sensitized manufacturing and photofinishing businesses. The accrual balance remaining at December 31, 1993 for these programs is \$27 million, which relates primarily to noncancelable lease commitments and other contractual obligations associated with divested operations to be paid out over the remaining terms of the contracts.

RENTAL AND LEASE COMMITMENTS

Rental expense consists of: (in millions)	1993	1992	1991
Gross rentals	\$185	\$185	\$188
Deduct: Sublease income	11	5	4
Total	\$174	\$180	\$184
	====	====	====

The approximate amounts of noncancelable lease commitments with terms of more than one year, principally for the rental of real property, reduced by minor sublease income, are \$75 million in 1994, \$62 million in 1995, \$50 million in 1996, \$43 million in 1997, \$26 million in 1998 and \$72 million in 1999 and

beyond.	

Total worldwide pension expense, including discontinued operations, was \$104 million in 1993. This compares with pension expense of \$56 million in 1992 and pension income of \$8 million in 1991. Discontinued chemicals operations was allocated pension expense of \$10 million and \$6 million in 1993 and 1992, respectively, and pension income of \$7 million in 1991.

The Company has defined benefit pension plans which cover substantially all of its U.S. employees. The benefits are based on years of service and generally on the employees' final average compensation as defined in the plans. The Company makes contributions to the plans as permitted by government laws and regulations. Retirement plan benefits are paid to eligible employees by insurance companies or from trust funds. The Company has retained the obligation for pension benefits for personnel who retired from Eastman Chemical Company through December 31, 1993.

Pension expense for the principal U.S. plan, including discontinued operations, includes the following components:

	=====	=====	=====
Net pension expense (income)	\$ 47	\$ (1)	\$ (66)
Net amortization	436	(190)	650
Return on plan assets	(1, 124)	(514)	(1,368)
Interest cost on projected benefit obligation	575	560	517
Service cost - benefits earned during the year	\$ 160	\$ 143	\$ 135
(in millions)	1993	1992	1991

The funded status of the principal U.S. plan was as follows:

	Decem	ıber 31,
(in millions)	1993*	1992**
Pension benefit obligations		
Vested benefits	\$5,693 =====	\$5,404 =====
Accumulated benefits	\$5,900 =====	\$5,701 =====
Projected benefits	\$6,755	\$6,778
Market value of assets (primarily listed stocks)	6,278	6,526
Projected benefits in excess of plan assets	477	252
Unrecognized net loss	(366)	(189)
Unrecognized net transition asset	632	793
Unrecognized prior service cost	(312)	(364)
Accrued pension expense	\$ 431 =====	\$ 492 =====

^{*}The funded status at December 31, 1993 includes discontinued health operations.

The assumptions used to develop the projected benefit obligation for U.S. plans were as follows:

	December 31,		
	1993	1992	
Discount rate	7 1/4%	8 1/2%	
Salary increase rate	4	5	
Long-term rate of return on plan assets	9 1/2	10 1/2	

The Company also sponsors other U.S. plans. At December 31, 1993, the projected benefit obligations for these plans totaled \$217 million (1992 - \$208 million) of which \$145 million (1992 - \$144 million) was included as a liability in the consolidated statement of financial position.

The obligation for the Company's unfunded plans of \$126 million in 1993 and

^{**}The funded status at December 31, 1992 includes discontinued operations.

 $$132 \ \text{million}$ in 1992 has been recorded as a long-term liability.

Calculations indicate that the total of the pension funds and accruals for non-U.S. plans less pension prepayments and deferred charges exceeds the actuarially computed value of vested benefits under such plans as of the beginning of 1993 and 1992.

OTHER POSTEMPLOYMENT COSTS

The Company provides life insurance and health care benefits for eligible retirees and health care benefits for eligible survivors of retirees. In general, these benefits are provided to retirees eligible to retire under the Company's principal U.S. pension plan. Prior to January 1, 1993, the Company has recognized expense for the cost of such plans when it paid premiums, claims and other costs. The expense for such plans, excluding discontinued chemicals operations, was \$244 million in 1993, \$100 million in 1992 and \$78 million in 1991.

The Company adopted SFAS No. 106, Employers' Accounting for Postretirement Benefits Other Than Pensions on January 1, 1993. As a result, the Company now accrues, during the years employees render service, the expected costs of providing postretirement health and life insurance benefits to such employees. The obligation owed to current and retired employees, including discontinued operations, as of January 1, 1993 was recognized on that date as a cumulative effect of a change in accounting principle of \$2.1 billion after-tax. The Company has retained the obligation for other postretirement benefits for personnel who retired from Eastman Chemical Company through December 31, 1993. The annual after-tax effect of the expense recognized, excluding discontinued chemicals operations, using the accrual method required by SFAS No. 106 is approximately \$108 million (\$.33 per share) higher than the annual expense that would be recognized on a cash basis. Since the Company plans to continue to fund these benefit costs on a pay-as-you-go-basis, the adoption of SFAS No. 106 will not affect cash flows.

The 1993 net periodic postretirement benefit cost for the principal U.S. plans, excluding discontinued chemicals operations, includes the following components:

(in millions)

	==	====
Net periodic postretirement benefit cost	\$	244
Interest cost		215
Service cost	\$	29

Presented below are the total obligation and amount recognized, excluding discontinued chemicals operations, in the consolidated statement of financial position for the principal U.S. plans at December 31, 1993:

(in millions)

Accumulated postretirement

benefit obligation
Retirees \$2,677
Fully eligible active plan
participants 61
Other active plan participants 826

Unrecognized net loss (548)

Accrued postretirement benefit cost

To estimate these costs, health care costs were assumed to increase 11% in 1994 with the rate of increase declining ratably to 5% by 2002 and thereafter. The discount rate and salary increase rate were assumed to be 8.5% and 5.0%, respectively, as of January 1, 1993. The discount rate and salary increase rate are assumed to be 7.25% and 4.0%, respectively, as of December 31, 1993. If the health care cost trend rates were increased by one percentage point, the accumulated postretirement benefit health care obligation, excluding discontinued chemicals operations, as of December 31, 1993 would increase by approximately \$265 million while the net periodic postretirement health care benefit cost for the year then ended would increase by approximately \$20 million.

\$3,016

A few of the Company's non-U.S. subsidiaries have supplemental health benefit plans for certain retirees. The cost of these programs is not significant to the Company.

Effective January 1, 1993, the Company adopted SFAS No. 112, Employers' Accounting for Postemployment Benefits. Adoption of SFAS No. 112 requires the

Company to recognize the obligation to provide certain benefits to former or inactive employees before retirement. The obligation including discontinued operations as of January 1, 1993 has been recognized as a cumulative charge of \$190 million (\$117 million after-tax). The amount applicable to discontinued chemicals operations was \$47 million (\$29 million after-tax). Adoption of SFAS No. 112 did not have a material effect on the Company's earnings before cumulative effect of changes in accounting principle.

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SEGMENT INFORMATION

In conjunction with the Company's announced intention to refocus its attention on its consumer and commercial imaging businesses, the Company has changed its segments for financial reporting purposes, effective with the second quarter of 1994. The Consumer Imaging business unit, which was previously reported in the former Imaging segment, is now reported as a separate segment. The new Commercial Imaging segment includes the other business units from the former Imaging segment, the business units from the former Information segment, digital and applied imaging operations and the Health Sciences business unit, which was previously included in the Health segment. Data for prior periods have been restated to conform with the 1994 presentation.

The products of each segment are manufactured and marketed in the U.S. and in other parts of the world. The Consumer Imaging segment includes amateur films, photographic papers, chemicals and equipment for photographic imaging. The Commercial Imaging segment includes motion picture, professional and graphic arts films, microfilms, copiers, printers and other equipment for information management. Sales between segments are made on a basis intended to reflect the market value of the products.

Sales are reported in the geographic area where they originate. Transfers among geographic areas are made on a basis intended to reflect the market value of the products, recognizing prevailing market prices and distributor discounts. The parent company's equity in the net assets of subsidiaries outside the U.S. was as follows:

	======	======	======
Net assets	\$2,912	\$2,729	\$3,036
(in millions)	1993	1992	1991

SEGMENT INFORMATION (continued)

(in millions)	1993	1992	1991
Sales from continuing operations, including intersegment sales			
Consumer Imaging	\$ 5,292	\$ 5,414	\$ 5,135
Commercial Imaging	7,382	7,592	7,301
Intersegment sales	(4)	(14)	(9)
Total sales from continuing operations	\$12,670 ======		\$12,427 ======
Earnings (loss) from operations from continuing operations (1)			
Consumer Imaging	\$ 931	\$ 1,065	\$ 582
Commercial Imaging	317	334	(492)
Total earnings from operations			
from continuing operations	1,248	1,399	90
Other revenues and charges			
Consumer Imaging	2	(7)	(8)
Commercial Imaging	9	(31)	(33)
Corporate	(7)	265	91
Interest expense	175	247	291
Earnings (loss) before income taxes	\$ 1,077 ======	\$ 1,379 ======	\$ (151) ======
Assets			
Consumer Imaging	\$ 4,154	\$ 4,191	\$ 4,231
Commercial Imaging	7,334	7,228	7,519
Net assets of discontinued operations	5,349	6,904	6,463
Corporate (2)	1,973	715	1,739
Total accepts of coops and	440.040	 #40,000	440.050
Total assets at year end	\$18,810 =====	\$19,038 =====	\$19,952 =====
Depreciation expense			
Consumer Imaging	\$ 286	\$ 281	\$ 288
Commercial Imaging	531	655	586
Total depreciation expense	\$ 817 ======	\$ 936 =====	\$ 874 ======
Amortization of goodwill		======	
Consumer Imaging	\$ 6	\$ 4	\$ 4
Commercial Imaging	23	Ψ - 19	Ψ ¬ 18
Total amortization of goodwill	\$ 29	\$ 23	\$ 22
-	======	======	======
Capital additions			
Consumer Imaging	\$ 282	\$ 367	\$ 399
Commercial Imaging	535	869	803
Total capital additions	 Ф 017	ф 1 226	¢ 1 202
Total capital additions	\$ 817 ======	\$ 1,236 ======	\$ 1,202 ======
	_	_ _	

⁽¹⁾ Earnings from operations for 1993 are shown after deducting restructuring costs of \$141 million for Consumer Imaging and \$354 million for Commercial Imaging. Earnings from operations for 1992 are shown after deducting restructuring costs of \$58 million for Consumer Imaging and \$161 million for Commercial Imaging. Earnings (loss) from operations for 1991 are shown after deducting restructuring costs of \$555 million for Consumer Imaging and \$893 million for Commercial Imaging.

⁽²⁾ Includes EKCC assets in 1991. EKCC was sold to General Electric Capital on December 31, 1992.

SEGMENT INFORMATION (continued)

Financial information by geographic areas is as follows:

(in millions)	United States	Canada and Latin America	Europe	Asia, Africa, Australia	Elimi- nations	Consoli- dated
1993 Sales to customers Transfers among geographic areas	\$6,038 2,063	\$1,178 414	\$3,529 307	\$1,925 46	\$(2,830)	\$12,670 -
Total sales	\$8,101	\$1,592	\$3,836	\$1,971	\$(2,830)	\$12,670
	=====	=====	=====	=====	=====	======
Earnings (loss) from operations from continuing operations	\$1,007	\$ 191	\$ (6)	\$ 63	\$ (7)	\$ 1,248
	=====	=====	=====	=====	======	======
Assets by geographic areas (1)	\$8,952 =====	\$1,320 =====	\$2,615 =====		\$ 4,477 ======	\$18,810 ======
1992 Sales to customers Transfers among geographic areas	\$6,167 2,175	\$1,113 360	\$4,002 304	\$1,710 35	\$(2,874)	\$12,992 -
Total sales	\$8,342	\$1,473	\$4,306	\$1,745	\$(2,874)	\$12,992
	=====	======	=====	=====	======	======
Earnings from operations from continuing operations	\$ 949	\$ 206	\$ 190	\$ 64	\$ (10)	\$ 1,399
	=====	=====	=====	=====	======	======
Assets by geographic areas (1)	\$8,803	\$1,092	\$3,028	\$1,383	\$ 4,732	\$19,038
	=====	=====	=====	=====	======	======
1991						
Sales to customers	\$5,981	\$1,074	\$3,779	\$1,593	\$(2,595)	\$12,427
Transfers among geographic areas	2,029	283	248	35		-
Total sales	\$8,010	\$1,357	\$4,027	\$1,628	\$(2,595)	\$12,427
	=====	=====	=====	=====	======	======
Earnings (loss) from operations from continuing operations	\$ (365)	\$ 213	\$ 149	\$ 101	\$ (8)	\$ 90
	=====	=====	=====	=====	=====	=====
Assets by geographic areas (1)	\$9,366	\$1,059	\$3,277	\$1,270	\$ 4,980	\$19,952
	=====	=====	=====	=====	======	======

(1) Includes net assets of discontinued operations.

STOCK OPTION AND COMPENSATION PLANS

The 1990 Omnibus Long-Term Compensation Plan provides for a variety of awards to key employees. Some of these awards are based upon performance criteria relating to the Company established by the Executive Compensation and Development Committee of the Board of Directors.

The 1990 Omnibus Long-Term Compensation Plan provides that options can be granted through January 31, 1995, to key employees for the purchase of up to 16,000,000 shares of Kodak common stock at an option price not less than 50 percent of the per share fair market value on the date of the stock option's grant. No options below fair market value have been granted to date. Options with dividend equivalents were awarded during 1993, 1992 and 1991 under the 1990 Omnibus Long-Term Compensation Plan. Accruals under this plan amounted to \$5 million in 1993, \$5 million in 1992 and \$4 million in 1991. The 1990 Plan also provides for the granting of Stock Appreciation Rights (SARs) either in tandem with options or freestanding. SARs allow optionees to receive a payment equal to the appreciation in market value of a stated number of shares of Kodak common stock from the SARs exercise price to the market value on the date of its exercise. Exercise of a tandem SAR requires the optionee to surrender the related option. At December 31, 1993, there were 195,750 tandem SARs and 344,539 freestanding SARs outstanding at option prices ranging from \$30.25 to \$43.18.

The 1985 Stock Option Plan provided that options could be granted through 1989 to key employees for the purchase of up to 6,000,000 (prior to giving effect to the 3-for-2 partial stock split in 1987) shares of Kodak common stock at an option price not less than the per share fair market value at the time the option was granted. Options granted have maximum durations of 7 or 10 years from the date of grant but may expire sooner if the optionee's employment terminates. The 1985 Plan also provided for the granting of SARs either in tandem with options or freestanding. At December 31, 1993, there were 610,975 tandem SARs and 69,050 freestanding SARs outstanding at option prices ranging from \$33.79 to \$39.53.

Summarized option data as of December 31, 1993 are as follows:

	Shares Under Option	Range of Price Per Share
Options Outstanding December 31, 1992	16,516,169	\$32.45 - \$49.50
Options Granted	4,053,755	\$40.69 - \$63.19
Options Exercised	4,177,442	\$32.45 - \$54.06
Options Cancelled	139,658	\$32.45 - \$54.06
Options Surrendered	94,423	\$39.38 - \$49.50
Options Outstanding December 31, 1993	20,231,934	\$25.92 - \$50.47

As a result of the spin-off of the Company's worldwide chemical business all outstanding stock options were adjusted as to option price and number of shares granted.

At December 31, 1993, 13,512,298 of the options outstanding were exercisable.

The primary business purpose of Eastman Kodak Credit Corporation (EKCC), formerly a wholly-owned subsidiary of the Company, was to enhance the marketing capabilities of the Company by providing long-term product financing to Kodak customers.

Summarized financial information for EKCC is as follows:

(in millions)

Net earnings

Results of operations

Revenues \$159 \$154
Earnings before taxes 25 21

The Company sold its investment in EKCC on December 31, 1992 to General Electric Capital. The divestiture was the primary reason for the decrease in consolidated assets and liabilities from year-end 1991, when EKCC had total assets of \$951 million and total indebtedness of \$865 million.

LEGAL MATTERS

The Company is in discussion with the Environmental Protection Agency (EPA) and the Environment and Natural Resources Division of the U.S. Department of Justice concerning the EPA/NEIC (National Enforcement Investigations Center) investigation of the Company's Kodak Park site in Rochester, New York. As a result of the investigation, the Company expects to incur a civil fine of at least \$100,000 for violations of federal environmental laws and regulations.

The Company is participating in the EPA's Toxic Substances Control Act (TSCA) Section 8(e) Compliance Audit Program. As a participant, the Company has agreed to audit its files for materials which under current EPA guidelines would be subject to notification under Section 8(e) of TSCA and to pay stipulated penalties for each report submitted under this program. The Company anticipates that its liability under the Program will be \$1,000,000.

In addition to the foregoing environmental actions, the Company has been designated as a potentially responsible party (PRP) under the Comprehensive Environmental Response Compensation and Liability Act of 1980, as amended (the Superfund law), or under similar state laws, for environmental assessment and cleanup costs as the result of the Company's alleged arrangements for disposal of hazardous substances at fewer than twenty Superfund sites. With respect to each of these sites, the Company's actual or potential allocated share of responsibility is small. Furthermore, numerous other PRPs have similarly been designated at these sites and, although the law imposes joint and several liability on PRPs, as a practical matter costs are shared with other PRPs. Settlements and costs paid by the Company in Superfund matters to date have not been material. Future costs are also not expected to be material to the Company's financial condition or results of operations.

The Company and its subsidiary companies are involved in lawsuits, claims, investigations, and proceedings, including product liability, commercial, environmental, and health and safety matters, which are being handled and defended in the ordinary course of business. There are no such matters pending that the Company and its General Counsel expect to be material in relation to the Company's business, financial condition or results of operations.

SUBSEQUENT EVENTS

The Company redeemed the zero coupon convertible subordinated debentures due 2011 on April 1, 1994, and during the second quarter, redeemed the 6 3/8% convertible subordinated debentures due 2001.

During the second quarter of 1994, the Company terminated the Master Lease agreement by purchasing approximately \$300 million of equipment it has been leasing. Also during the second quarter of 1994, the Company terminated a Sale of Receivables program.

On August 12, 1994, the Company purchased from Actava Group Inc. its 50% interest in Qualex Inc. for \$150 million, \$50 million to Actava at the closing and the remaining \$100 million without interest in two installments over the next twelve months.

On October 3, 1994, the Company announced a tender offer for up to \$4.8

billion of its outstanding long-term borrowings. On October 20, 1994, the Company announced that \$2.7 billion of the possible \$4.8 billion was tendered during the tender offer period which ended on that date. In connection with the debt paydown program, the Company incurred pre-tax losses related to the tender offer of approximately \$160 million which will result in an extraordinary charge in the fourth quarter of 1994. The Company has also unwound substantially all of the interest rate derivatives associated with its debt issues. The Company incurred pre-tax losses related to the unwind of the derivatives of approximately \$160 million in September, which has been deferred, and approximately \$60 million in October. These losses will be charged to extraordinary and other charges in the fourth quarter of 1994 along with the losses on the debt.

QUARTERLY SALES AND EARNINGS DATA - UNAUDITED

4th Qtr. 3rd Qtr. 2nd Qtr. 1st Qtr. (in millions, except per share data)

1993

Sales from continuing operations Gross profit from continuing operations Earnings (loss) from continuing operations before extraordinary item and cumulative effect of changes in	\$3,489 1,523	\$3,160 1,535	\$3,353 1,709	\$2,668 1,249
accounting principle Earnings (loss) from discontinued operations before cumulative effect	220	(74)(1)	350	148
of changes in accounting principle	(18)	7 (2)	33	1
Extraordinary item	`(1)	(1)	(12)	-
Cumulative effect of changes in accounting principle from continuing	, ,	. ,	, ,	
operations	-	-	-	(1,649)(3)
Cumulative effect of changes in				
accounting principle from				
discontinued operations	-	-	-	(519)(3)
Net earnings (loss)	201	(68)(1)(2) 371	(2,019)
Primary earnings (loss) per share from				
continuing operations before				
extraordinary item and cumulative				
effect of changes in accounting				
principle (4)	.67	(.23)	1.07	. 46
Primary earnings (loss) per share				
from discontinued operations before				
cumulative effect of changes in				
accounting principle (4)	(.06)	.02	.10	-
Extraordinary item	-	-	(.04)	-
Cumulative effect of changes in				
accounting principle from continuing				
operations (4)	-	-	-	(5.05)(3)
Cumulative effect of changes in				
accounting principle from				(4.50)(0)
discontinued operations (4)	-	- (04)	-	(1.59)(3)
Primary earnings (loss) per share (4)	.61	(.21)	1.13	(6.18)
Fully diluted earnings (loss) per	60	(15)	1 00	(6.10)
share (4)	.60	(.15)	1.08	(6.18)

- (1) After deducting \$495 million of restructuring costs which reduced net earnings by \$353 million.
- (2) After deducting \$55 million of restructuring costs which reduced net earnings by \$34 million.
- (3) Cumulative effect of the change in accounting for certain postretirement and other postemployment benefits, adopted in the 1st and 2nd quarter, effective January 1, 1993.
- (4) Each quarter is calculated as a discrete period and the sum of the four quarters does not equal the full year amount.

4th Qtr. 3rd Qtr. 2nd Qtr. 1st Qtr. (in millions, except per share data)

1992

Sales from continuing operations	\$3,586	\$3,327	\$3,402	\$2,677
Gross profit from continuing operations	1,689	1,642	1,679	1,280
Earnings from continuing operations	1,000	1,012	1,0.0	1,200
before cumulative effect of change				
in accounting principle	292	(1) 135	(2) 303	115
Earnings from discontinued				
operations before cumulative effect	_			
of change in accounting principle	7	54	(3) 58	30
Cumulative effect of change in				
accounting principle from continuing				100 (4)
operations Cumulative effect of change in	-	-	-	100 (4)
accounting principle from				
discontinued operations	_	_	_	52 (4)
Net earnings	299	(1) 189	(2) 361	297
Primary earnings per share from		,	()	
continuing operations before				
cumulative effect of change in				
accounting principle (5)	. 98	. 40	.89	.34
Primary earnings (loss) per share				
from discontinued operations before				
cumulative effect of change in	(>			
accounting principle (5)	(.06)	.18	.22	. 11
Cumulative effect of change in				
accounting principle from continuing operations				21 (4)
Cumulative effect of change in	-	-	-	.31 (4)
accounting principle from				
discontinued operations	_	_	_	.16 (4)
Primary earnings per share	.92	.58	1.11	.92
Fully diluted earnings per share	.89	.58	1.06	. 88

- (1) Includes gains from the sale of EKCC and other investments which increased net earnings by \$75 million.
- (2) After deducting \$219 million of restructuring costs which reduced net earnings by \$140 million.
- (3) After deducting \$1 million of restructuring costs which reduced net earnings by less than \$1 million.
- (4) Cumulative effect of the change in accounting for income taxes adopted in the 3rd quarter, effective January 1, 1992.
- (5) Each quarter is calculated as a discrete period and the sum of the four quarters does not equal the full year amount.

Eastman Kodak Company and Subsidiary Companies (Dollar amounts and shares in millions, except per share data)

	1993	1992	1991	1990	1989
Sales from continuing operations Earnings from operations before extraordinary item and cumulative effect of changes in accounting principle:	\$12,670	\$12,992	\$12,427	\$12,526	\$12,325
Continuing	644 (1) 845(3)	12	(5) 548(6) 312(7)
Discontinued	23 (1	, ,		(5) 155	217(7)
Net earnings (loss)	(1,515)(1	, , ,		(5) 703(
• ,	(2	(4)		` ,	
EARNINGS AND DIVIDENDS	•	, , ,			
Net earnings - percent of sales	(12.0%)	8.8%	0.1%	5.6%	4.3%
- percent return on average					
shareowners' equity	(30.6%)	18.1%	0.3%	10.5%	7.9%
Primary earnings (loss) per share (8)	(4.62)	3.53	. 05	2.17	1.63
Cash dividends declared - on common shares	657	650	649	649	649
- per common share	2.00	2.00	2.00	2.00	2.00
Common shares outstanding at close of year	330.6	325.9	324.9	324.6	324.4
Shareowners at close of year	157,797	166,532	169,164	168,935	171,954
STATEMENT OF FINANCIAL POSITION DATA					
Current assets	\$ 6,857	\$ 5,287	\$ 6,185	\$ 6,479	
Properties at cost	11,601	12,082	11,758	11,096	10,985
Accumulated depreciation	6,574	6,562	6,243	5,758	5,580
Total assets	18,810	19,038	19,952	20,085	19,777
Current liabilities	4,053	4,742	5,504	5,851	5,461
Long-term borrowings	6,727	5,259	5,648	5,036	5,405
Total net assets (shareowners' equity)	3,356	6,557	6,104	6,748	6,642
SUPPLEMENTAL INFORMATION					
Sales - Consumer Imaging (9)	\$ 5,292	\$ 5,414	\$ 5,135	\$	\$
- Commercial Imaging (9)	7,382	7,592	7,301	Ψ	Ψ
Research and development costs	864	988	971	872	856
Depreciation	817	936	874	798	845
Taxes (excludes payroll, sales, and excise					
taxes)	545	584	(183)	377	240
Wages, salaries, and employee benefits	4,589	4,653	4,533		4,530
Employees at close of year - in the U.S.	49,100	50, 900	51,600	55,500	58,100
- worldwide	91,800	95, 200	96,700	99, 300	101, 900
SUBSIDIARY COMPANIES OUTSIDE THE U.S.	.	.			.
Sales	\$ 6,632	\$ 6,825	\$ 6,446	\$ 6,539	\$ 6,302
Earnings from operations	248	460	463	958	614

- (1) After deducting \$495 million of restructuring costs from continuing operations which reduced net earnings by \$353 million and after deducting \$55 million of restructuring costs from discontinued operations which reduced net earnings by \$34 million.
- (2) The net loss for 1993 was due to an after-tax charge of \$2.17 billion from the cumulative effect of adopting SFAS No. 106, Employers' Accounting for Postretirement Benefits Other Than Pensions, and SFAS No. 112, Employers' Accounting for Postemployment Benefits.
- (3) After deducting \$219 million of restructuring costs from continuing operations which reduced net earnings by \$140 million and after deducting \$1 million of restructuring costs from discontinued operations which reduced net earnings by less than \$1 million.
- (4) Net earnings for 1992 benefited by \$152 million from the cumulative effect of adopting SFAS No. 109, Accounting for Income Taxes.
- (5) After deducting \$1,448 million of restructuring costs from continuing operations which reduced net earnings by \$934 million and after deducting \$157 million of restructuring costs from discontinued operations which reduced net earnings by \$98 million.
- (6) After deducting \$888 million for the litigation judgment including post-judgment interest which reduced net earnings by \$564 million.
- (7) After deducting \$835 million of restructuring costs from continuing operations which reduced net earnings by \$524 million and after deducting \$40 million of restructuring costs from discontinued operations which reduced net earnings by \$25 million.
- (8) Based on average number of shares outstanding.

(9)	Data for 1993, segments.	1992 and 1991	have been	restated	to reflect	the new	basis of	two	reporting

CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Prospectuses constituting part of the Registration Statements on Form S-3 (No. 33-48258, No. 33-48955, and No. 33-49285), Form S-4 (No. 33-48891) and Form S-8 (No. 2-77145, No. 33-5803, No. 33-36731, No. 33-38631, No. 33-38632, No. 33-38633, No. 33-38634, No. 33-35214, and No. 33-56499) of Eastman Kodak Company of our report dated January 31, 1994, except for the Discontinued Operations and Subsequent Events notes, which are as of December 5, 1994, appearing on page 21 of this Current Report on Form 8-K.

PRICE WATERHOUSE LLP New York, New York December 5, 1994

Schedule I

Eastman Kodak Company and Subsidiary Companies Marketable Securities as of December 31, 1993

Name of Issuer or Title of Issue	Principal Amount	Cost	Market	Amount Shown in Statement of Financial Position
U. S. Govt. Securities	\$200	\$200	\$200	\$200
Certificates of deposit	122	122	122	122
Other securities	9	9	9	9
Totals	\$331	\$331	\$331	\$331
	====	====	====	====

Amounts Receivable From Employees

Name of Debtor	Balance 1/1/93	1993 Additions	1993 Collections	Balance 12/31/93
George M. C. Fisher*	\$ -	\$8.4	\$ -	\$8.4
Other employees with lo greater than \$100,000*		0.5	0.7	1.9

^{*} Interest rate on Mr. Fisher's loan is 4.86% compounded semi-annually. Twenty percent of the principal and all accrued interest shall be forgiven on each of the first five anniversaries of the date of the loan, provided that Mr. Fisher shall not be entitled to forgiveness on any such anniversary date if he has terminated his employment through voluntary termination, as defined in his employment agreement, on or prior to such anniversary date.

^{**} Amounts each year represent housing loans for approximately ten to fifteen employees located outside the United States, primarily in Japan.

Properties

	(in millions)					
	Balance at Beginning of Period	at	Sales, Retirements and Other Changes	Balance at End of Period		
Year ended December 31, 1993						
Land	\$ 220	\$ 1	\$ 12	\$ 209		
Buildings & Building Equipment	2,608	82	82	2,608		
Machinery & Equipment	8,890	854	1,136	8,608		
Construction in Progress	364	(120)	68	176		
TOTAL	\$12,082	\$ 817	\$1,298	\$11,601		
	=====	=====	=====	=====		
Year ended December 31, 1992						
Land	\$ 191	\$ 8	\$ (21)	\$ 220		
Buildings & Building Equipment	2,503	84	(21)	2,608		
Machinery & Equipment	8,600	1,156	866	8,890		
Construction in Progress	464	(12)	88	364		
TOTAL	\$11,758	\$1,236	\$ 912	\$12,082		
	======	=====	=====	======		
Year ended December 31, 1991						
Land	\$ 188	\$ 5	\$ 2	\$ 191		
Buildings & Building Equipment	2,431	78	6	2,503		
Machinery & Equipment	7,760	1,270	430	8,600		
Construction in Progress	717	(151)	102	464		
TOTAL	\$11,096	\$1,202	\$ 540	\$11,758		
	=====	=====	=====	======		

Accumulated Depreciation of Properties

	Balance at Beginning of Period	Charged		Balance at End of Period
Year ended December 31, 1993				
Buildings & Building Equipment Machinery & Equipment	\$1,441 5,121	\$104 713	\$ 50 755	\$1,495 5,079
TOTAL	\$6,562 =====	\$817 ====	\$805 ====	\$6,574 =====
Year ended December 31, 1992				
Buildings & Building Equipment Machinery & Equipment	\$1,359 4,884	\$105 831 	\$ 23 594	\$1,441 5,121
TOTAL	\$6,243 =====	\$936 ====	\$617 ====	\$6,562 =====
Year ended December 31, 1991				
Buildings & Building Equipment Machinery & Equipment	\$1,279 4,479	\$100 774 	\$ 20 369 	\$1,359 4,884
TOTAL	\$5,758 =====	\$874 ====	\$389 ====	\$6,243 =====

Valuation and Qualifying Accounts

	(1	n millions)		
	Balance at Beginning of Period	Additions Charged to Earnings	Deductions Amounts Written Off	Balance at End of Period
Year ended December 31, 1993 Deducted in the Statement of Financial Position: From Current Receivables				
Reserve for doubtful account Reserve for loss on returns and allowances	s \$ 89 9	\$49 1	\$56 -	\$ 82 10
una ullowanoes				
TOTAL	\$ 98	\$50	\$56	\$ 92
1017.12	====	===	===	====
From Long-Term Receivables and Other Noncurrent Assets;				
Reserve for doubtful accounts	\$ 24	\$ 6	\$10	\$ 20
	====	===	===	====
Year ended December 31, 1992 Deducted in the Statement of Financial Position: From Current Receivables Reserve for doubtful account Reserve for loss on returns	s \$104	\$52	\$67	\$ 89
and allowances	10	1	2	9
and allowanded				
TOTAL	\$114	\$53	\$69	\$ 98
	====	===	===	====
From Long-Term Receivables and Other Noncurrent Assets; Reserve for doubtful accounts	\$ 21	\$ 9	\$ 6	\$ 24
Noserve for dealeral decodings	====	===	===	====
Year ended December 31, 1991 Deducted in the Statement of Financial Position: From Current Receivables Reserve for doubtful account	cs \$ 98	\$77	\$71	\$104
Reserve for loss on returns		Φ//	·	
and allowances	7 	-	(3)	10
TOTAL	\$105	\$77	\$68	\$114
IUIAL	==== \$T02	\$77 ===	\$68 ===	\$114 ====
From Long-Term Receivables and Other Noncurrent Assets;				
Reserve for doubtful accounts	\$ 20	\$ 5	\$ 4	\$ 21
	====	===	===	====

Eastman Kodak Company and Subsidiary Companies Short-Term Borrowings

Category of Borrowing	Balance at End of Year	Weighted Average Interest Rate	Maximum Amount Outstanding During the Year	Average Amount Outstanding During the Year	Weighted Average Interest Rate During the Year (3)
Year Ended December 31, 1993: Bank Loans of Subsidiaries Outside the U.S.(1) Commercial Paper (2)	\$ 261 -	4 . 8%	\$ 866 1,544	\$ 649 998	10.6% 3.5
Year Ended December 31, 1992: Bank Loans of Subsidiaries Outside the U.S.(1) Commercial Paper (2)	1,087 596	8.5 3.9	1,091 2,506	860 1,795	10.8 4.2
Year Ended December 31, 1991: Bank Loans of Subsidiaries Outside the U.S.(1) Commercial Paper (2)	527 1,829	9.6 5.1	527 3,287	450 2,523	12.8 6.4

- (1) The average amount outstanding during the year was calculated by averaging the quarterly balances.
- (2) The average amount outstanding during the year was calculated by averaging the monthly balances.
- (3) The weighted average interest rate during the year was calculated by dividing short-term interest expense for the year by the average amount outstanding during the year.

Schedule X

Eastman Kodak Company and Subsidiary Companies

Supplementary Consolidated Statement of Earnings Information

(in millions)			
	Charged	to Earnings	
	1993	1992	1991
Maintenance and repairs	\$421	\$463	\$442
Advertising and sales promotion	646	725	604

Exhibit (11)

Computation of Earnings Per Common Share

		1992 n millions, er share da	
PRIMARY:	,		,
Earnings (loss) from continuing operations before income taxes	\$ 1,077	\$1,379	\$(151)
Provision (benefit) for income taxes from continuing operations	433	534	(163)
Earnings from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	644	845	12
Earnings from discontinued operations before cumulative effect of changes in accounting principle	23	149	5
Earnings before extraordinary item and cumulative effect of changes in accounting principle	667	994	17
Extraordinary item	(14)	-	-
Earnings before cumulative effect of changes in accounting principle	653		17
Cumulative effect of changes in accounting principle from continuing operations	(1,649)		-
Cumulative effect of changes in accounting principle from discontinued operations	(519)	52	-
Total cumulative effect of changes in accounting principle	(2,168)	152	-
NET EARNINGS (LOSS)	\$(1,515) ======	\$1,146	\$ 17
Average number of common shares outstanding	328.3		
Primary earnings per share from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	\$ 1.95		
Primary earnings per share from discontinued operations before cumulative effect of changes in accounting principle	. 07	. 46	.01
Primary earnings per share before extraordinary item and cumulative effect of changes in accounting principle	2.02	3.06	. 05
Extraordinary item	(.04)	-	-
Primary earnings per share before cumulative effect of changes in accounting principle	1.98	3.06	.05
Cumulative effect of changes in accounting principle from continuing operations	(5.02)		-
Cumulative effect of changes in accounting principle from discontinued operations	(1.58)	.16	_
Total cumulative effect of changes in accounting principle	(6.60)	. 47	-
Primary earnings (loss) per share	\$(4.62) =====	\$3.53 ====	\$.05 ====

Eastman Kodak Company and Subsidiary Companies COMPUTATION OF EARNINGS PER COMMON SHARE (continued)

		1992 millions, share da	
FULLY DILUTED:	•		
Earnings from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	\$ 644	\$ 845	\$ 12
Add after-tax interest expense applicable to: 6 3/8% convertible debentures (1) Zero coupon convertible debentures (1)	-	12 42	-
Adjusted earnings from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	644	899	12
Earnings from discontinued operations before cumulative effect of changes in accounting principle	23	149	5
Adjusted earnings before extraordinary item and cumulative effect of changes in accounting principle	667	1,048	17
Extraordinary item	(14)		
Adjusted earnings before cumulative effect of changes in accounting principle	653	1,048	17
Cumulative effect of changes in accounting principle from continuing operations	(1,649)	100	-
Cumulative effect of changes in accounting principle from discontinued operations	(519)	52	-
Total cumulative effect of changes in accounting principle	(2,168)	152 	-
Adjusted Net Earnings (Loss)	\$(1,515) ======	\$1,200 =====	\$ 17 =====
Average number of common shares outstanding Add-incremental shares under option Add-incremental shares applicable to: 6 3/8% convertible debentures (1)	328.3 2.9	325.1 .5	324.7 1.7
Zero coupon convertible debentures (1) Adj'd avg. number of shares outstanding	331.2	20.7 352.2 	326.4

Eastman Kodak Company and Subsidiary Companies COMPUTATION OF EARNINGS PER COMMON SHARE (continued)

	1993	1992	1991
		millions,	
	per	share da	ta)
Fully diluted earnings per share from continuing operations before extraordinary item and cumulative effect of changes in accounting principle	\$ 1.95	\$2.56	\$.04
Fully diluted earnings per share from discontinued operations before cumulative effect of changes in accounting principle	. 07	. 42	.01
Fully diluted earnings per share before extraordinary item and cumulative effect of changes in accounting principle	2.02	2.98	. 05
Extraordinary item	(.04)	-	-
Fully diluted earnings per share before cumulative effect of changes in accounting principle	1.98	2.98	
Cumulative effect of changes in accounting principle from continuing operations	(5.03)	. 28	-
Cumulative effect of changes in accounting principle from discontinued operations	(1.57)	.15	-
Total cumulative effect of changes in accounting principle	(6.60)		-
Fully diluted earnings (loss) per share	\$(4.62) =====	\$3.41 =====	\$.05 =====

^{(1) 6 3/8%} convertible debentures and zero coupon convertible debentures were anti-dilutive in 1993 and 1991.

Exhibit (12)

Eastman Kodak Company and Subsidiary Companies Computation of Ratio of Earnings to Fixed Charges

(in millions, except for ratios) Year Ended in December

	1993	1992	1991	1990	1989
Earnings (loss) from continuing operations before provision for					
income taxes Add:	\$1,077	\$1,379	\$ (151)	\$ 879	\$ 509
Interest expense Interest component of	753	825	848	859	935
rental expense (1) Amortization of	80	76	80	71	50
capitalized interest	40	37	38	29	19
Earnings as adjusted	\$1,950 =====	\$2,317 =====	\$ 815 =====	\$1,838 =====	\$1,513 =====
Fixed charges					
Interest expense Interest component of	\$ 753	\$ 825	\$ 848	\$ 859	\$ 935
rental expense (1)	80	76	80	71	50
Capitalized interest	87	95	112	113	68
Total fixed charges	\$ 920 =====	\$ 996 =====	\$1,040 =====	\$1,043 =====	\$1,053 =====
Ratio of earnings to fixed charges	2.1x (2)	2.3x (3)	- (4)	1.8x (5)	1.4x (6)

- (1)Interest component of rental expense is estimated to equal 1/3 of such expense.
- (2) The ratio is 2.6x before deducting restructuring costs of \$495 million.
- (3) The ratio is 2.5x before deducting restructuring costs of \$219 million.
- (4)Earnings are insufficient to cover fixed charges by \$225 million due to the restructuring costs of \$1,448 million. The ratio is 2.2x before deducting the restructuring costs.
- (5) The ratio is 2.6x before deducting litigation judgment of \$888 million.
- (6) The ratio is 2.2x before deducting restructuring costs of \$835 million.

Subsidiaries of Eastman Kodak Company

	Organized
Companies Consolidated	Under Laws of
Eastman Kodak Company Eastman Kodak International	New Jersey
Finance B.V. Eastman Kodak International	Netherlands
Sales Corporation	Barbados
Eastman Technology, Inc.	New York
Torrey Pines Realty Company, Inc.	Delaware
Datatape Incorporated	Delaware
The Image Bank, Inc.	New York
Northfield Pharmaceuticals Limited	Delaware
Kodak Health Imaging Systems, Inc.	Delaware
Jamieson Film Company	Delaware
Eastman Gelatine Corporation	Massachusetts
Eastman Canada, Inc.	Canada
Kodak Canada, Inc. Kodak (Export Sales) Ltd.	Canada Hong Kong
Kodak Argentina, Ltd.	New York
Kodak Brasileira C.I.L.	Brazil
Kodak Chilena S.A.F.	Chile
Kodak Colombiana, Ltd.	New York
Kodak Panama, Ltd.	New York
Foto Interamericana de Peru, Ltd.	New York
Kodak Caribbean, Limited	New York
Kodak Uruguaya, Ltd.	New York
Kodak Venezuela, S.A.	Venezuela
Kodak (Near East), Inc.	New York
Kodak (Singapore) Pte. Limited	Singapore
Kodak Philippines, Ltd.	New York
Kodak Imited	England
Kodak Ireland Limited Kodak-Pathe	Ireland France
Kodak A.G.	Germany
International Biotechnologies Inc.	Delaware
Kodak Korea Ltd.	South Korea
Kodak Far East Purchasing, Inc.	New York
Kodak New Zealand Limited	New Zealand
Kodak (Australasia) Proprietary Limited	Australia
Kodak (Kenya) Limited	Kenya
Kodak (Egypt) S.A.	Egypt
Kodak (Malaysia) S.B.	Malaysia
Kodak Taiwan Limited	Taiwan
Eastman Kodak International Capital Company, Inc.	Delaware
Industria Fotografica Interamericana,	Detaware
S.A. de C.V.	Mexico
N.V. Kodak S.A.	Belgium
Kodak a.s.	Denmark
Kodak Norge A/S	Norway
Kodak SA	Switzerland
Kodak (Far East) Limited	Hong Kong
Kodak (Thailand) Limited	Thailand
Eastman Kodak De Mexico, S.A. de C.V.	Mexico
Kodak Mexicana S.A. de C.V.	Mexico
Industria Mexicana de Foto Copiadoras,	Movies
S.A. de C.V. Kodak G.m.b.H.	Mexico Austria
Kodak G.m.b.H.	Germany
Kodak Oy	Finland
Kodak Nederland B.V.	Netherlands

Exhibit (22) (Continued)

Organized Under Laws of

> Italy New York Spain

Sweden

Japan

Japan

Japan Japan

Japan

Companies Consolidated

Kodak S.p.A.
Kodak Portuguesa Limited
Kodak S.A.
Kodak AB
Eastman Kodak (Japan) Ltd.
K.K. Kodak Information Systems
Kodak Japan Ltd.
Kodak Imagica K.K.
Kodak Japan Industries Ltd.

Note: Subsidiary Company names are indented under the name of the parent company.

KODAK COMPLETES DIVESTITURE OF TWO MORE NON-IMAGING BUSINESSES

Clinical Diagnostics Div. Sold to Johnson & Johnson; L&F Products 'DIY' Businesses to Forstmann Little

Rochester, N.Y., Dec. 1 - Eastman Kodak Company today announced the completion of two more transactions in its divestiture program; the sale of its Clinical Diagnostics Division to Johnson & Johnson, and the sale of the "do-it-yourself" businesses of its L&F Products subsidiary to Forstmann Little.

The closing date for each transaction was Nov. 30.

Johnson & Johnson purchased the worldwide assets of Kodak's Clinical Diagnostics business for \$1.008 billion in cash. Forstmann Little, a New York City-based investment partnership, paid \$700 million to obtain L&F Products' "DIY" businesses.

L&F Products household products business, which Kodak has agreed to sell to Reckitt & Colman, is the only large transaction pending completion in Kodak's divestiture program.

Separately, Kodak will sell its pharmaceutical research and development center, located near Philadelphia, Pa., and its NanoSystems unit. NanoSystems is a technology development unit established to commercialize pharmaceutical products based on Kodak's patented small particle technology.

Eastman Kodak Company and Subsidiary Companies Index to Exhibits

		Page No.
10(A).	Amendment No. 1 to Asset Purchase Agreement Among Eastman Kodak Company, L&F Products Inc., Sterling Winthrop Inc. and MTF Aquisition Corp. dated as of November 30, 1994	65-73
10(B).	Amendment to the Asset Purchase Agreement by and between Eastman Kodak Company and Johnson & Johnson dated as of November 30, 1994.	74-84

Execution Copy

Amendment No. 1 to Asset Purchase Agreement

AMENDMENT NO.1 (this "Amendment"), dated as of November 30, 1994, to the Asset Purchase Agreement (the "Agreement"), dated as of October 13, 1994, among EASTMAN KODAK COMPANY, a New Jersey corporation, L&F PRODUCTS INC., a Delaware corporation, STERLING WINTHROP INC., a Delaware corporation, and MTF ACQUISITION CORP., a Delaware corporation.

WITNESSETH:

WHEREAS, the parties hereto desire to amend the Agreement; and $% \left(1\right) =\left(1\right) \left(1$

WHEREAS, Section 9.2 of the Agreement permits amendments to the Agreement by written instrument signed by Purchaser, Seller and Kodak;

NOW, THEREFORE, in consideration of the mutual covenants and agreements set forth herein, the parties hereto agree as follows:

ARTICLE I Amendments to the Agreement

- 1.1 Cash. (a) The parties acknowledge and agree that the Transferred Assets to be conveyed to Purchaser at the Closing shall not include any cash on hand at the Closing related to the Business in the United Kingdom or Canada.
- (b) Prior to or simultaneously with the Closing, Seller shall cause L&F Canada Company to deposit U.S.\$300,000 to account no 02-06113 (Transit 9042) at Canadian Imperial Bank of Canada in favor of Thompson Minwax (Canada) Ltd. Within six days following the Closing Date, Purchaser shall repay, or cause Thompson Minwax (Canada) Ltd. to repay, such amount to Seller, without interest.
- (c) The cash amount referred to in paragraph (b) above shall not be reflected as an asset on the Closing Balance Sheet.
- 1.2 Closing Balance Sheet. (a) Receivables and Inventories Related to the Business in Australia and Puerto Rico shall not be included as assets on the Closing Balance Sheet, notwithstanding that such assets are included in the Transferred Assets.

- (b) Any liabilities to employees assumed by Purchaser under the Canadian SERP or Peter Black's US SERP (each as defined herein) shall not be reflected as liabilities on the Closing Sheet.
- 1.3 Conduct of Certain Litigation. Notwithstanding the provisions of Section 7.4 of the Agreement, the parties hereto agree that Purchaser and Kodak shall share the power to direct and control the defense of the litigation referred to in Schedule 7.3 to the Agreement, and neither Purchaser nor Kodak shall settle such litigation without the consent of Kodak or Purchaser, respectively (which consent shall not be unreasonably withheld or delayed).
- 1.4 Certain Employee Matters. (a) Schedule 1.1(a) to the Agreement, listing as of the date of the Agreement all employees of the Seller or any Affiliate who were dedicated to the Business, is amended by adding thereto the names appearing on Annex A-1 hereto under "Additions" and deleting therefrom the names appearing on Annex A-1 hereto under "Deletions".
- (b) Without limiting the provisions of the Agreement with respect to the assumption by Purchaser of liabilities relating to Employees generally, with respect to the Employees named on Annex A-1 hereto, Purchaser shall assume all liabilities relating to such Employees under the excess pension benefit plan maintained for certain employees of L&F Canada Company (the "Canadian SERP") and all liabilities to Peter Black under the L&F Products Inc. Supplemental Executive Retirement Plan (the "U.S. SERP"). For the avoidance of doubt, Purchaser shall not assume any liabilities to such Employees under deferred compensation plans. In addition, Purchaser shall not assume any United Kingdom pension promise with respect to Peter Black.
- (c) Seller agrees to permit Purchaser to include from the Closing Date under the Agreement until the December 31, 1994 all Employees (including Employees named on Annex A-1 hereto) employed by Thompson Minwax (Canada) Ltd. under the welfare plans maintained for employees of L&F Canada Company generally. During such period, Seller shall not cancel or modify such plans without the prior written consent of Purchaser, which consent shall not be unreasonably withheld or delayed, provided, however, that nothing in this sentence shall prevent the purchaser of Seller's Other Business pursuant to the Asset Purchase Agreement dated as of September 26, 1994 among Kodak, Seller, Sterling and Reckitt & Colman plc (the "R&C Agreement") from making such modifications to such plans as

may be permitted under the terms of the R&C Agreement. Purchaser shall promptly reimburse Seller, upon receipt of an invoice therefor, for all out-of-pocket costs (including administrative costs) with respect to such welfare plans resulting from the inclusion of such Employees in such welfare plans during such period.

 $1.5\,$ License of Certain Intellectual Property. The Agreement is hereby amended to add new Section 5.17 as follows:

"Section 5.17 License-Back of Certain Intellectual Property. (a) Purchaser hereby grants to Kodak and its Affiliates a perpetual, irrevocable, (except in the case of a breach of paragraph (c) below, as provided in paragraph (e) below), worldwide, royalty-free, nonexclusive license under the aqueous dispersion technology patent applications listed in Schedule 5.17 and any patents granted or issued on such applications (including, without limitation, divisions, continuations, continuations-in-part, reissues, extensions, and renewal applications, the "Licensed Technology") to make, have made, use, sell and/or otherwise dispose of any Imaging Products as hereinafter defined. "Imaging Products" means all products used in, and services provided with respect to, the Imaging Field as hereinafter defined, including, without limitation, materials, processes, equipment and processes for manufacturing, using or servicing the same. Materials in Imaging Products include, among others, energy sensitive media (e.g., silver and non-silver films, papers, discs, tapes, drums, belts and plates), image-receiving media (e.g., transparencies, coated films, and coated papers), chemicals used to formulate, process, develop or finish such media (e.g., dyes, polymers, developers, toners, and inks), and circuit boards, semiconductors, and electronic components used in image-forming processes and equipment (e.g., sensors, emitters and solid state devices). "Imaging Field" means the capture, storage, retrieval, manipulation, communication, display or processing of an image or other information pattern in digital or analog form.

- (b) Purchaser makes no representation or warranty, express or implied, with respect to the Licensed Technology, including those of merchantability or fitness for any particular purpose.
- (c) This license shall be not be assignable by Kodak without the written approval of Purchaser, except

that Kodak may, without such approval, assign such license upon the sale of all or substantially all of the assets or business pertaining to any product or product line to which the license relates provided that the assignee agrees in writing to be bound by the provisions of this Section 5.17 and of Section 7.3(a)(vii).

- (d) Purchaser shall have no obligations to Kodak with respect to the filing, prosecution, or maintenance of any of the Licensed Technology, and Purchaser, at its sole discretion, may freely discontinue any such filing, prosecution or maintenance."
- (e) The Purchaser may terminate this license for breach of paragraph (c) above upon written notice, unless within a period of sixty (60) days after such notice, the party in breach remedies the breach.
- 1.6 Certain Covenants and Agreements Relating to Owned Real Property. The Agreement is hereby amended to add new Section 5.18 as follows:

"Section 5.18. Certain Covenants and Agreements Relating to Owned Real Property. (a) The parties hereto agree that, notwithstanding the scope of any promise, covenant or warranty contained in a deed delivered at Closing pursuant to Section 2.9(c), no breach or alleged breach of any such promise, covenant or warranty shall give rise to any liability on the part of the Seller or Kodak except to the extent that the breach of such promise, covenant or warranty would also constitute a breach of a representation or warranty made by Seller and Kodak in Article III of the Agreement and/or a breach of Article V of the Agreement. Purchaser agrees that any claim in respect of such a breach or alleged breach shall be brought as a claim for indemnification in accordance with the provisions of Article VII of the Agreement, and not under such deeds.

(b) In the event that Purchaser proposes to transfer, mortgage, pledge or otherwise hypothecate any of its interest in any of the Owned Real Property (any such transaction, a "Transfer"), Purchaser shall deliver written notice to any such transferee (including, without limitation, any mortgagee or title insurance company issuing title insurance in connection with any such transfer) of the provisions of this Section 5.18 prior to any such Transfer.

- 1.7 Indemnification. Section 7.3(a) of the Agreement is hereby amended by adding thereto a new clause (vii) as follows:
 - "(vii) the use by Kodak of the license granted to it pursuant to Section 5.17." $\,$
- 1.8 Amendments to Schedules. The Schedules to the Agreement are hereby amended as follows:
- (a) Part I of Schedule 3.13(a), listing Patents and Patent Applications, is deleted in its entirety and replaced by Annex A-2 attached hereto.
- (b) Part III of Schedule 3.13(a), listing Trademark Registrations and Trademark Applications, is deleted in its entirety and replaced by Annex A-3 attached hereto.
- (c) (i) Numbered page 11 of Schedule 3.15(i) is hereby deleted in its entirety and replaced by Annex A-4 hereto.
 - (ii) The following agreements are added to Schedule 3.15(i):
 - (A) Employment agreements with Patrick Draper and Peter Black.
 - (B) Shared Services Agreement between Sanofi Winthrop Ltd. and L&F Products (U.K.) Limited.
- (d) A new Schedule 5.11 is added to the Agreement, as set forth in Annex A-5 hereto.
- (e) A new Schedule 5.17 is added to the Agreement, as set forth in Annex A-6 hereto.

ARTICLE II Miscellaneous

- $2.1\,$ Definitions. Capitalized terms used in this Amendment and not defined herein shall have the meanings ascribed to them in the Agreement.
- 2.2 Entire Agreement; Restatement. The Agreement, as amended by this Amendment, is hereinafter referred to as the "Agreement", and the parties hereto hereby agree that the Agreement may be restated to reflect the amendments provided for in this Amendment.

- 2.3 Representation of Kodak. Kodak hereby represents and warrants to Purchaser that no Affiliate of Kodak (other than Seller, L&F Canada Company and L&F Products Holdings) owns, uses or holds for use any Transferred Asset.
- $2.4\,$ Governing Law. THIS AMENDMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE LAWS OF THE STATE OF NEW YORK.
- 2.5 Counterparts. This Amendment may be executed in counterparts, each of which shall be an original and all of which shall together constitute one and the same instrument.

 $\,$ IN WITNESS WHEREOF, the parties hereto have executed or caused this Amendment to be executed as of the date first written above.

EASTMAN KODAK COMPANY

By:

Name:

Title:

L&F PRODUCTS INC.

By:

Name:

Title:

THOMPSON MINWAX COMPANY, formerly known as MTF ACQUISITION CORP.

By:

Name:

Title:

Annex A-1

Additions and Deletions

Additions

Deletions

U.S.

Canada

- 1. Patrick Draper
- 2. Lesley Gouldie 3. Maria Evola 4. Sharon Dafoe

- 5. Wendy Dicks
- 6. Ray Martin
- 7. Kathy Ward
- 8. Laurette Ayres 9. Russell Hyde
- 10. John Ingham

Canada

1. R. Plawiuk

D. Cudney
 B. Zigmond
 G. Thomasian

U.S.

- 1. Peter Black
- 2. Lance Hemsarth
- 3. J. Bargman
- 4. I. Bohorquez
 5. S. Caporrino
 6. K. Kroll

Annex A-5

Schedule 5.11 Certain Applications

Customer Order Management System - COM

Accounts Receivable System - A/R

Credit Reporting System

State Tax System

Statistical Analysis of Credit Memos and Customer Deduction $\ensuremath{\mathsf{System}}$

General Ledger Interface System

Sales and Marketing Database System

Sales and Marketing Database System - SMART

Field Sales Information Management System - S.I.M.S.

Manufacturing Planning and Inventory Control System - Midas

Business Tracker

Toxicity

Estimate Management Reporting System

Retail Audit System (RIMS)

Annex A-6 Schedule 5.17

Aqueous Dispersion Technology Patent Applications

Country	Patent Application	Filing Date
Australia	94/0061866	5/4/94
Canada	0002121208	4/13/94
European	94106852.0	5/2/94
Japan	94/0093441	5/2/94
Mexico	94/0003303	5/4/94
*United States	9400191240	2/3/94

^{*}Now U.S. Patent No. 5,338,345 issued August 16, 1994

AMENDMENT TO ASSET PURCHASE AGREEMENT

AMENDMENT, dated November 30, 1994, to the Asset Purchase Agreement, dated as of September 2, 1994 (the "Agreement"), by and between Eastman Kodak Company, a corporation organized under the laws of New Jersey ("Seller"), and Johnson & Johnson, a corporation organized under the laws of New Jersey ("Buyer"). All terms used but not defined herein have the meanings set forth in the Agreement.

WHEREAS, Seller and Buyer wish to amend the Agreement to provide, among other things, for the inclusion of certain inter-company assets and liabilities previously excluded from the sale, for Buyer to make certain previously prohibited tax elections with respect to the Transferred Subsidiaries, for certain distribution arrangements between Seller and Buyer or their respective Affiliates during an interim transition period and to clarify certain covenants regarding intellectual property, all as more fully set forth herein;

NOW, THEREFORE, in consideration of the premises and the mutual covenants and undertakings contained herein and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

- 1. Schedule 1.1(a) of the Agreement shall be amended to (a) replace the list of patents therein with the list attached as part of Exhibit A hereto (it being understood that such list shall deviate from the list attached to the Agreement on September 2, 1994 only in the following respects: (i) the addition of any patent applications that have been filed in the interim period, (ii) the addition of any patents that have issued in the interim period with respect to any patent applications previously listed, and (iii) the deletion of any patents that have expired in the interim period), (b) replace the list of software therein with the list of software attached as part of Exhibit A hereto, (c) replace the list of registered service marks, trademarks and trade names therein with the list of registered service marks, trademarks and trade names attached as part of Exhibit A hereto, and
- (d) add the following licenses: Hybritech, dated July 1, 1994, Zeneca Ltd., dated August 4, 1994, Immunicon Corporation, dated as of June 15, 1994 and Trustees of the University of Pennsylvania, dated as of August 1, 1989.
- 2. The definition of "Ancillary Agreements" in Section 1.1 of the Agreement shall be amended by adding ", the Distribution Agreements, Export Agreements" after the phrase "Biolyzer Supply Agreement".
 - 3. The definition of "Closing Date" in

Section 1.1 of the Agreement shall be amended by adding at the end thereof, immediately prior to the period, the following:

"except that it means: in the first sentence of Section 5.5(f) hereof with respect to payroll only, 12:01 a.m. on December 26, 1994; in Section 5.5(c)(ii) hereof, 12:01 a.m. on December 31, 1994 (except for the first sentence thereof, except for the second reference in the second paragraph thereof and except for the fifth paragraph thereof); in the first sentence of Section 5.5(c)(i) hereof, in the first sentence of 5.5(c)(ii) hereof, in Section 5.5(d) hereof (except for the second sentence thereof) and Section 5.5(f) hereof (other than with respect to payroll), 12:01 a.m. on January 1, 1995."

4. The definition of "Current Assets" in Section 1.1 of the Agreement shall be amended in its entirety to read as follows:

""Current Assets" means (a) for purposes of the Preliminary Working Capital Statement, the Final Working Capital Statement and the Final Working Capital Amount, all current assets Related to the Business, except to the extent included in Excluded Assets and except for the loans receivable of Kodak S.p.A. from Kodak Diagnostici S.p.A., and (b) for purposes of the June 30 Working Capital Statement and the June 30 Working Capital Amount, all current assets Related to the Business except to the extent included in Excluded Assets (provided that accounts receivable booked and incurred by Seller, any of the Transferred Subsidiaries or Kodak Germany-Sub for a sale within the Business shall be Excluded Assets for purposes of this clause (b)) except for cash and cash equivalents and except for the loans receivable of Kodak S.p.A. from Kodak Diagnostici

5. The definition of "Current Liabilities" in Section 1.1 of the Agreement shall be amended in its entirety to read as follows:

""Current Liabilities" means (a) for purposes of the Preliminary Working Capital Statement, the Final Working Capital Statement and the Final Working Capital Amount, all current liabilities Related to the Business, except to the extent included in Excluded Liabilities and except for the loan payable by Kodak Diagnostici S.p.A. to Kodak S.p.A., and (b) for purposes of the June 30 Working Capital Statement and the June 30 Working Capital Amount, all current liabilities Related to the Business, except to the extent included in Excluded Liabilities (provided that accounts

payable booked and incurred by Seller, any of the Transferred Subsidiaries or Kodak Germany-Sub for a sale within the Business shall be Excluded Liabilities for purposes of this clause (b)) and except for any loans payable by Kodak Diagnostici S.p.A. to Kodak S.p.A."

Subsection (a) of the "Excluded Assets" definition in Section 1.1 of the Agreement shall be amended to add at the end thereof, immediately prior to the semicolon thereof, the following:

", other than the loans receivable of Kodak S.p.A. from Kodak Diagnostici S.p.A.."

- 6. Subsection (i) of the "Excluded Assets" definition in Section 1.1 of the Agreement shall be amended to add the following prior to the semicolon therein:
 - ", other than accounts receivable booked and incurred by Seller, any of the Transferred Subsidiaries or Kodak Germany-Sub for a sale within the Business and other than inter-company accounts receivable booked and incurred by the Business after October 31, 1994;"
- 7. The definition of "Excluded Assets" in Section 1.1 shall be amended by deleting the word "and" following clause (j) thereof, replacing the period following subsection (k) thereof with the word "and" and adding the following subsection thereafter:
 - "(1) all Inventory (including customer equipment service spare parts) held, and all third party accounts receivable existing, at Closing at the Subsidiaries operating in the countries listed on Exhibit B hereto, all Inventory held at CDC/A Singapore and all customer equipment service spare parts held by Kodak A.G. at the warehouse located in Stuttgart, Germany;"
- 8. Subsection (e) of the "Excluded Liabilities" definition in Section 1.1 of the Agreement shall be amended in its entirety to read as follows:
 - "(e) all inter-company liabilities of Seller and the Subsidiaries, other than accounts payable booked and incurred by Seller, any of the Transferred Subsidiaries or Kodak Germany-Sub for a sale within the Business, other than intercompany accounts payable booked and incurred by the Business after October 31, 1994 and other than any loans payable by Kodak Diagnostici S.p.A. to Kodak S.p.A.; and"
- 9. Subsection (f) of the "Excluded Liabilities" definition in Section 1.1 of the Agreement shall be amended to add at the beginning thereof, immediately after the phrase "(f)", the following:

"all liabilities and obligations under any Contract (other than The National Research Development Corporation licenses) set forth on Schedule 4.8 hereto as to which consent is required and has not been obtained as of the Closing until such time as such consent is obtained and"

10. Section 1.1 of the Agreement shall be amended to insert the following definition after the definition of "Intellectual Property" therein:

""inter-company" or "intercompany" means financial transactions between or among Seller and any Subsidiaries or between or among any Subsidiaries, but

not within the Business."

- 11. The definition of "Kodak Park Leased Real Property" in Section 1.1 of the Agreement shall be amended by adding "Building 204," after "Building 83," in the third line thereof.
- 12. The definition of "Post-Closing CESD Employee" in Section 1.1 of the Agreement shall be amended in its entirety to read as follows:

""Post-Closing CESD Employee" means any person designated by Buyer who is employed by the Customer Equipment Services Division of Seller, spends 50% or more of his time on matters relating to the Business as of the Closing and accepts employment with Buyer after the Closing."

13. Section 1.1 of the Agreement shall be amended to insert the following definition after the definition of "WARN" therein:

""within the Business" means financial transactions (i) between or among the Business in the United States and any Transferred Subsidiary and/or Kodak Germany-Sub or (ii) between or among any of the Transferred Subsidiaries or (iii) between or among any of the Transferred Subsidiaries and Kodak Germany-Sub."

- 14. Section 2.4(a) of the Agreement shall be amended by inserting the following at the end thereof, immediately prior to the period thereof:
 - "; it being understood that all accounts payable within the Business will equal all accounts receivable within the Business."
- 15. Section 2.7(a) of the Agreement shall be amended by inserting at the end thereof, immediately prior to the semicolon, the following:
 - ", it being understood that notwithstanding anything to the contrary contained in this Agreement, no Acquired Assets used by any Post-Closing CESD Employees constituting basic tool kits, special clinical tools, personal laptop computers and vehicles shall be transferred to

Buyer until the Employee using such Acquired Assets becomes an employee of Buyer."

- 16. Section 5.4(h) of the Agreement shall be amended in its entirety to read as follows:

 "(h) Section 338 Election. The Buyer may make an
 - election pursuant to Section 338 of the Code with respect to the transfer by Seller (or any Subsidiary) of any Transferred Subsidiary."
- 17. Section 5.4(k) of the Agreement shall be amended in its entirety to read as follows:
 - "(k) Termination of Tax Allocation
 Agreements. Any agreement or arrangement with
 respect to the allocation or sharing of Taxes,
 whether or not written, that may have been entered
 into by Seller or any Subsidiary (other than a
 Transferred Subsidiary), on the one hand, and any
 Transferred Subsidiary, on the other hand (other
 than the agreement between Kodak Limited and Kodak
 Clinical Diagnostics Limited, dated 30th November
 1994, shall be terminated as to Seller or any
 Subsidiary (other than a Transferred Subsidiary),
 on the one hand, and any Transferred Subsidiary,
 on the other hand, as of the Closing Date, and no
 payments which are owed by Seller or any
 Subsidiary (including any Transferred Subsidiary)
 pursuant thereto shall be made thereunder."
- 18. Section 5.5(a) of the Agreement shall be amended by deleting the third sentence thereof in its entirety.
- 19. Section 5.5(b)(iii) of the Agreement shall be amended to add prior to the word "disability" on the second line thereof the word "short-term" and to add at the end thereof, immediately prior to the semicolon, the following:

 "or if his or her return to work does not occur prior to the expiration of the Employee's coverage under the Kodak Short-Term Disability Plan."
- 20. Section 5.5(d) of the Agreement shall be amended to add after the word "employment" on the twelfth line thereof the words "on or".
- 21. Section 5.5(e) of the Agreement shall be amended to add at the end of the first sentence thereof immediately prior to the period:
 - "; provided, however, that Seller has retained certain responsibilities pursuant to the Employee Services Agreement dated as of November 30, 1994, between Seller and Buyer."
- 22. Subsection 5.11(a) of the Agreement shall be amended to add "(i)" after the word "that" in the seventh line thereof and to add the following between the word "Date" and the semicolon in the ninth line thereof:

 "or (ii) Seller owns and has developed for use in

the Business as a capital improvement project or a research and development project pursuant to Section 5.24 or 5.25 hereof to the extent related to Imaging Products."

- Subsection 5.11(b) of the Agreement shall be amended to add "(i)" after the word "and" in the eighth line thereof and to add the following between the word "Date" and the period in the ninth line thereof:
 - ", or (ii) developed for use in the Business as a capital improvement project or a research and development project pursuant to Sections 5.24 or 5.25 hereof to the extent related to Imaging Products."
- 24. Subsections 5.11(c) and (d) of the Agreement shall be amended to add the following at the end of the first sentence of each such subsection:
 - , other than the technology licensed under the PCR Technology License Agreement, dated as of June 3, 1993, by and between Seller and Hoffman-La Roche Inc. and the PCR Technology License Agreement, dated as of June 3, 1993, by and between Seller and F. Hoffman-La Roche Ltd."
- 25. Section 5.18 of the Agreement shall be amended in its entirety as follows:
 - "5.18 Distribution Agreements. At the Closing, Buyer and/or a Transferred Subsidiary and Seller and/or a Subsidiary, shall execute and deliver the distribution agreements attached hereto as Annexes K and L (the "Distribution $% \left(1\right) =\left(1\right) +\left(1\right$ Agreements") and Annexes M and N (the "Export Agreements") pursuant to which Seller and certain of the Subsidiaries shall supply to Buyer the distribution services set forth therein in accordance with the terms thereof. In addition, at such time as the Distribution Agreements in Europe terminate, Buyer shall or shall cause any of its Affiliates to purchase all customer equipment service spare parts related to the Business located in the warehouse at Stuttgart, Germany."
- 26. Section 5.20 of the Agreement shall be amended as follows:
- (a) by adding after the word "agreements" in the thira agreement", (b) third line thereof the phrase "and the master license
- by replacing the comma in line 12 thereof with the word "and",
- (c) by deleting the phrase "and the warehouse space located at 58 McKee Road, Rochester, New York" in lines 13 through 15 thereof,
 - (d) by amending clause (d) thereof in its

entirety to read as follows:

- "(d) license from Seller the portions of the Shared Real Property which is Related to the Business and which is specified in Annex J-10 attached hereto."
- (e) by deleting the last sentence thereof in its entirety.
- $\,$ 27. Section 5.24 of the Agreement shall be amended as follows:
- - ", and Seller shall own all rights to the patented and unpatented technology relating thereto to the extent related to Imaging Products and Buyer shall own all rights to all patented and unpatented technology relating thereto that is not related to Imaging Products;"
- (b) by replacing the figure "\$6,000,000" in the fifth line thereof with "\$7,000,000"; and
- (c) by replacing Schedule 5.24 with the Schedule attached hereto as Exhibit B. $\,$
- $28.\,$ Section 5.25 of the Agreement shall be amended to add the following at the end of the first sentence thereof:
 - ", and Seller shall own all rights to the patented and unpatented technology related thereto to the extent related to Imaging Products and Buyer shall own all rights to all patented and unpatented technology relating thereto that is not related to Imaging Products."
- 29. Section 5.32 of the Agreement shall be amended to add the following at the end thereof:
 - "(c) Each of Buyer and Seller will keep confidential all secret or confidential information, knowledge or data obtained after the signing of the Agreement with respect to the other party and its Affiliates, not duplicate or use such information and instruct its employees who have had access to such information to keep such information confidential and not to use any such information unless such information is now or hereafter disclosed, through no act or omission of the other party or its Affiliates, in a manner making such information available to the general public."
- 30. Section 5.33(b) of the Agreement shall be amended to replace the text beginning after "division of Seller" in the seventh line thereof and replace it with the following:
 - "so long as (i) such solicitation is done within

180 days of the Closing, (ii) such solicitation with respect to such employees in Belgium, the Netherlands, Luxembourg, Norway, Sweden, Finland and Denmark is done within one 90 day period, (iii) such solicitation with respect to all other such employees, are done within one 90 day period and (iv) all such employees referred to in either clause (ii) hereof or clause (iii) hereof shall be hired on the same date, respectively."

- 31. The first sentence of Section 7.2 shall be amended by deleting the word "and" preceding clause (c) and replacing therewith a comma, and adding at the end of the sentence, immediately before the period, the following:
 - "and (d) an election being made under Section 338 of the Code with respect to the transfer, by Seller or any Subsidiary, of any Transferred Subsidiary other than Kodak Clinical Diagnostics Limited"
- 32. Section 9.4 of the Agreement shall be amended to add after the word "hereto" on the second line thereof the phrase "and agreements and letters executed in connection herewith" and to add the following sentence at the end thereof:

"To the extent any Annex is modified by mutual agreement of the parties hereto at such time it is executed or thereafter in accordance with its terms, such executed agreement shall be deemed to be the Annex for purposes of this Agreement and shall supersede any previous versions thereof. In addition, to the extent that any agreement is entered into in any foreign jurisdiction to effect the transactions intended to be effected by this Agreement, and such agreement conflicts with this Agreement or is silent with respect to any provision of this Agreement, this Agreement shall govern."

33. This Amendment may be executed in one or more counterparts, each of which shall be deemed to be an

original, but all of which together shall constitute one and the same instrument. $\begin{tabular}{ll} \hline \end{tabular}$

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to the Agreement to be duly executed as of the date first above written.

EASTMAN KODAK COMPANY

By:

JOHNSON & JOHNSON

By:

EXHIBIT B

SCHEDULE 5.24 CAPITAL IMPROVEMENT PROJECTS

SER NUMBER	DESCRIPTION	ESTIMATED COMPLETION DATE
CB-7779	71 Machine Emission Control	7/95
CB-7791	71 Machine Allen Bradley Upgrades	-
CXZ901	Procom Replacement	12/94
CB-5583	Provide C/R SAM #9	1095
CB-6685	Part of CB-5583	1Q95
CB-6851	New Cartridge Pkg Line	1Q95
CB-7784	Cargo Air Wheel Replms	1Q95
CXZ900	60 Slide Cartridges	1Q95
CXZ902	60 Slide Cartridge, Redesigned (Anti-Backup Platen ABP	d 1Q95
CB-7789	Syringe Pump-Cart for J1 Machine	10/94
CCRL325R	Upgrade Flica Instrumn	YE94
CXZ347D	Fabricate Test Equipment	YE94
CXZ347E	Thin Film Slide Delivery/Samp Aspirator and Distributor	le YE95
CXZ347W	Fab (5) PCR Instruments	YE94
CXZ347Y	Upgrade 5 Existing PCR Instruments	YE94
CXZ347Q	Fabricate Additional Equipment to Allow Manufacture of NAD Pouches	t YE94
CXZ360G	Film Wash/Incubate/Read Module	e YE95
TBD	71 Process Control Computer System Replacement	YE95
TBD	Tank Upgrade	3Q95

CKBOOOO	044:	Dana	D000	2001	_
CKB0002	OLLICE	Renovation	BBUU	209	•

CXZ903 Ektachem Disposable Reservoir

Filling System 2095

CXZ904 Automatic Simpler Manual 1Q95

Steering 102 Slitter

Seller agrees, after the closing, to complete, using reasonable business efforts, the capital construction projects set forth in this Schedule on a time and materials basis. Seller shall invoice Buyer monthly for its time and materials charges, which shall be calculated on a fully burdened cost basis in a manner consistent with Kodak's 1994 accounting practices.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EASTMAN KODAK COMPANY (Registrant)

Date December 5, 1994

Harry L. Kavetas, Executive Vice President and Chief Financial Officer